

And now...  
**MISS WORTH**  
LES PARFUMS WORTH - PARIS

# FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 28,299

Monday October 20 1980

\*\*\*25p

SURVEYORS VALUERS AND AUCTIONEERS  
OF REAL ESTATE

**Healey & Baker**

01-629 9292

CONTINENTAL SELLING PRICES: AUSTRIA Sch 16; BELGIUM Fr 28; DENMARK Kr 5.00; FRANCE Fr 4; GERMANY DM 2.0; ITALY L 800; NETHERLANDS Fl 2.0; NORWAY Kr 5.00; PORTUGAL Esc 48; SPAIN Ptas 75; SWEDEN Kr 5.00; SWITZERLAND Fr 2.0; DRE 25p; MALTA 20c

## NEWS SUMMARY

### GENERAL

## Fraser set for 15 to 20 majority

With counting still going on under the Australian general election single transferable vote system, Premier Malcolm Fraser's Liberal-Country party coalition government looks like being returned with a majority of between 15 and 20 in the 125-seat House of Representatives.

Most pre-election polls had predicted that Mr. Fraser would be defeated or achieve a slim majority. The business community, and particularly foreign investors, welcomed the Liberal victory.

The Labor opposition, which mounted an aggressive campaign under leader Mr. Bill Hayden, achieved a 6.1 per cent swing, but mainly at the expense of minority groups. Back Page

**Peace hopes fade**  
It appears to have given up hope of an early ceasefire in the war with Iran, and has begun to prepare the population for a long conflict, writes Roger Matthews. Back Page

**Newspaper move**  
Lombard, the international trading conglomerate, may start a London evening newspaper following the announced closure of the Evening News. Page 4

**Boat overturns**  
A man died when a cabin cruiser overturned off the North Wales coast near Llandudno, Gwynedd. A search has been launched for three other people who may have been aboard.

**Zimbabwe curbs**  
Zimbabwe is re-imposing temporary employment permits — first used by the former white Rhodesian authorities — for foreign journalists.

**Police complaints**  
The Police Complaints Board has proved to be "a wholly ineffective instrument for dealing with serious complaints," says Justice, the British section of the International Commission of Jurists. Page 4

**Philippines bomb**  
Philippines President Ferdinand Marcos exploded injury after a bomb exploded near him at a Manila recreation centre. Seven people were hurt.

**Youths escape**  
Three youths held in police custody because of the prison riots, dispute escaped from Pontypriod police station.

**Forces accord**  
Greece and Turkey have accepted a compromise to bring Greek forces back into NATO after six years, say Western diplomats in Ankara. Page 2

**Square deal bid**  
Workers at the Smith food group factory in Lincoln want an extra £5 a week to operate new machinery for making square crisps.

**Briefly...**  
Australia's biggest diamond, the 54 carat Golconda d'Or, worth at least £242,000, was stolen from a Sydney Town Hall exhibition.

The body of a teenage boy kidnapped six months ago was found buried near Foggia, Italy. Three people have been charged with the crime.

A three-man gang, all wearing stocking masks, robbed a publication of £2,500 takings in Derby. Twenty-five were killed when a truck crashed into a crowd near the Indian city of Benares.

### BUSINESS

## Rise in jobless total likely

FURTHER rise in the underlying total of adult unemployment over the last month is likely to be confirmed by Government figures tomorrow.

But, the change in the overall figure, currently 2.04m, is expected to be smaller because of a fall in jobless school leavers and the usual seasonal decline. Back Page

**TUC PLANS** for strengthening its authority at the expense of individual trade unions are criticised by one of its affiliates, the Engineers and Managers Association. Back Page

**EEC CENTRAL** banks need to co-ordinate intervention policies more effectively if the cohesion of the European Monetary System is to be maintained, recommends the Commission's annual economic review. Page 2

**LOMBARD NORTH** Central, Mercantile Credit, Forward Trust, UDT and several other financial institutions are to be asked to resign from the British Bankers Association. Page 5

**CO-OPERATIVE** BANK has urged the Government to introduce a loan guarantee scheme for small business bank loans. Page 5

**JETSAVE**, transatlantic holiday organiser, has signed a £30m deal with British Airways to make return flights across the North Atlantic with 250,000 passengers. Page 4

**RENAULT**, of France, is to attack the UK diesel car market, which is currently dominated by Peugeot and Volkswagen. Page 4

**WEST GERMANY'S** first factory for enriching uranium, a Daimler-Benz (DZB) project for Gronau, near the Dutch border, is likely to be approved in the New Year. Page 2

**FRENCH INTEREST** rates fell last week, with call money finishing at 11 per cent, the lowest for two months. The French franc still ended as the strongest member of the European Monetary System, slightly above the Dutch guilder. The Irish punt lost ground throughout the week, closing little different from the Danish krone. The Belgian franc showed a steadier trend following its earlier weakness. Expectations of lower German interest rates, after the Bundesbank move to add liquidity to the money market, left the D-mark as the second weakest member of the EMS. Again, the lira was the weakest.

## BNOC considers moving into petrochemicals

BY SUE CAMERON & RAY DAFTER

BRITISH NATIONAL Oil Corporation is considering moving into the petrochemicals business, using its majority share of North Sea gas liquids as a raw material.

The State oil corporation is looking at ways of becoming involved with the £1.1bn gas-gathering network being planned for the North Sea.

It is interested in some of the associated chemical manufacturing schemes proposed and expects to handle some two-thirds of the heavy gases, all potential raw materials for making petrochemicals, to be carried through the new pipeline.

BNOC will handle the gases because of its own equity interests in offshore fields, its access to the Government's royalty share of output and the control over gas liquids that it exercises under State participation deals.

The corporation is understood to be considering a number of options. These include:

- Setting up a new gas liquids trading organisation.
- Taking a stake in an ethylene plant that would use heavy gases as feedstock. Ethylene is the so-called building block of the petrochemicals industry.

Mr. Philip Sheelbourne, BNOC chairman and chief executive, said: "We have a powerful position with these liquids and we shall use that position to produce the best commercial answer."

compatible with our interests and the national interests."

It is known in the chemical industry that a number of chemical companies have had preliminary discussions with corporation officials.

One is Highland Hydrocarbons, a UK group anxious to see development of a petrochemicals complex at Nigg Bay.

**BNOC the State sector's brightest jewel.** Page 13

On Cromarty Firth, Highland Hydrocarbons is reported to have had "friendly" talks with BNOC.

At present a number of large chemical companies are fighting fiercely for the right to use gas liquids from the new pipeline as petrochemical raw materials. The contenders include the U.S. Dow, which wants to build an ethylene plant at the Nigg site; Shell Chemicals; Esso Chemical; BP Chemicals; and ICI, which all want the gases to go south for use in their own plants, and the U.S. Occidental, which wants to build an ethylene plant at Peterhead on the Scottish east coast.

Highland Hydrocarbons, which has the financial backing of the Midland Bank group, has proposed an £800m chemicals complex at Nigg with the ethylene plants run on a "common user" basis.

Highland has said that it has found two potential customers for ethylene from Nigg, both

West German companies. It is now thought that one of these companies may be Hoechst, the biggest chemical company in the world.

The German chemicals giant could be looking at the possibility of taking an equity stake in an ethylene plant at Nigg.

It may also think of investing in one, or even two, plastics plants on the site. The plants would use ethylene as their raw material.

There are hopes that gases from the Norwegian sector of the Stafford Field will be landed in the UK by the planned new pipeline. It is thought some Norwegian companies may have expressed interest in Highland Hydrocarbons' scheme at Nigg.

British Gas has already bid for the large amounts of methane gas from the Norwegian sector of Stafford, the biggest oil and gas reservoir in the North Sea.

The corporation is prepared to pay a record price for these supplies, which would come to Scotland with the gas from the much smaller UK sector of the field.

The methane would then be fed into the Gas Corporation's distribution system, while the associated gas liquids would almost certainly be bought by the chemical industry.

British Gas realises that it faces stiff competition from Norwegian and German energy interests which also want the Stafford gas.

## Hopes dim for early release of hostages

By David Buchan in Washington

THE PROSPECT of the American hostages returning from Iran before the U.S. Presidential election has all but totally vanished, though yesterday the Carter Administration put the best face on new demands by the Iranian Prime Minister and said it hoped Iran's Parliament would soon decide the hostages' fate.

Mr. Edmund Muskie, the Secretary of State, said that he chose to regard as a measure of Iranian concern, but not a precondition for the release of the hostages, the call by Mr. Mohammed Ali Rajai, the Premier, at the weekend for the U.S. to pull its radar aircraft out of Saudi Arabia, and to get Jordan to drop its backing for Iraq in the Gulf war.

Mr. Rajai had been in New York to address the Security Council last Friday on his country's conflict with Iraq, during which he alleged that the U.S. was behind the Iraqi attack.

A day later he gave a strongly anti-American Press conference on the hostage issue, in which he appeared to set still further conditions for the hostages' release.

This effectively dashed earlier U.S. hopes that Mr. Rajai might meet President Carter or senior Administration officials to begin some kind of negotiation. In his television interview yesterday Mr. Muskie said the U.S. was not "in contact or any negotiation with Iran."

Acute speculation has centred on the possibility that Mr. Carter might spring "an October surprise" in his tight race with Mr. Ronald Reagan, the Republican challenger, by arranging a return of the hostages before the November 4 polling day.

Anxiety in the Republican camp about the electoral impact of this was voiced yesterday by former President Gerald Ford, who warned Mr. Carter not to take "a big gamble that would be against the long-term interests of the U.S."

Mr. Muskie stressed that the Administration would not trade the hostages for any concessions that "are inconsistent with our national interests or honour."

Specifically he said that the AWACS radar aircraft had been sent to Saudi Arabia because it was in the U.S. national interest to help an important ally better defend itself, and he strongly suggested that their withdrawal was not negotiable with Iran.

But he was conciliatory in trying to avoid a public showdown.

## Left discord encourages Healey camp

BY RICHARD EVANS, LOBBY EDITOR

SUPPORTERS of Mr. Denis Healey for the leadership of the Parliamentary Labour Party were increasingly optimistic last night following evidence of growing disarray on the Left over the possible candidacy of Mr. Michael Foot.

Mr. Foot, Labour's deputy leader, will announce today whether he intends to stand against Mr. Healey, Mr. Peter Shore and Mr. John Silkin, the candidates who have already declared themselves in the contest to succeed Mr. Callaghan.

Mr. Foot, who parried questions on his intentions when interviewed in Dublin yesterday, has received many more representations from Labour MPs and trade union leaders than he expected. His supporters are now convinced he will agree to stand as the best bet of the Left to stop Mr. Healey.

Because of the desire of many centrist MPs—who will ultimately decide the outcome—to elect a permanent rather than a caretaker leader and one who could lead the party well past the next election, Mr. Healey's campaign managers believe Mr. Foot could prove a less dangerous opponent in a straight fight than Mr. Shore.

Mr. Foot's supporters at Westminster claim that unless he stands, a contest between Mr. Healey and Mr. Shore — assuming Mr. Silkin dropped out after

the first round — would give Mr. Healey an easy victory, by more than 40 votes. They therefore see the intervention of Mr. Foot as the only hope for the Left.

More pessimistic Left-wingers believe there is a real prospect that Mr. Healey could defeat both Mr. Shore and Mr. Silkin in the first ballot while the energies of the Left are diverted by forlorn attempts to postpone the election until a new electoral college can be devised next year.

This is not accepted by Mr. Shore's supporters, who are increasingly alarmed at the prospect of Mr. Foot's intervention, which would undoubtedly scupper the Shadow Foreign Secretary's chances.

They believe that the attraction of Mr. Shore as a unifying figure, his background as an anti-Marketeer, his blend of Centrist-Right economic and defence policies, and his lack of enemies in the trade unions and local Labour parties make him an ultimately more formidable figure.

So, as the Healey campaigners continued to play a waiting game over the week-end, the tactical difficulties faced by the Left in stopping the former Chancellor became increasingly apparent.

Senior members of the Tribune Group were angry at

Continued on Back Page

## Inflation indexed bonds permitted by Bank

BY SAMUEL BRITTON

BONDS indexed against inflation are now acceptable to the Bank of England and Treasury as a possible option for corporate borrowers.

The last major proposals for indexed corporate borrowing were turned down by the Bank in the middle 1970s. But the position today is that proposals will be considered "on their merits" and there will no longer be any automatic veto.

A sharp distinction is made between indexed corporate bonds and indexed gilt-edged securities. Proposals for the latter were turned down by Sir Geoffrey Howe, the Chancellor, earlier this year, after strong opposition from the Bank of England.

The Wilson Committee on the functioning of financial institutions was evenly split on index d gifts, but came down

unanimously on the side of removing all obstacles to indexed borrowing by the corporate sector.

The committee examined in detail the effects of inflation on the demand for finance. It found the real cost of capital had fallen to about 4½ per cent in 1979.

Nevertheless, long-term fixed interest borrowing was still a burden to companies, partly because of uncertainties about the future trend of inflation and partly because of the awkward debt service profile provided by a bond with a high nominal yield.

With the new attitude now prevailing the biggest obstacle to corporate experiments with inflation-proofed securities is on the fiscal side.

Lombard, Page 10

## Brazil's visible trade deficit likely to be \$3bn

BY NICHOLAS COLCHESTER

BRAZIL'S VISIBLE trade deficit for 1980 will be close to \$3bn, according to central bank and finance ministry officials who started the year saying the trade account would balance. Persistent growth in the Brazilian economy is further undermining the Government's hopes.

The trade deficit increases to about \$1.9bn, the amount the Government will have to take from reserves or find abroad this year. This is composed of \$7bn to replace maturing debt and nearly \$12bn to cover the expected current account deficit. These figures make it improbable that Brazil can hold its increase in external borrowing to the promised figure of \$5bn.

Sr. Delim Netto, the Brazilian Planning Minister, says the country's financial position has now become "very, very difficult."

Senior officials at the finance ministry and central bank confirm that the syndicated loan market has virtually closed to Brazil since the start of the Iraq/Iran war.

Rumours to Brazilian banks are still flowing but the spread over interbank rate which must be paid on them is

now up to 2 per cent. Brazil has little financial leeway because it has already spent more than \$3bn out of reserves this year, bringing them down to around \$6.5bn, of which some \$3bn to \$4bn is in foreign currency. Sr. Delim calls this the bottom limit.

Underlining the importance of a continuing flow of finance, Sr. Delim is visiting major financial capitals of the world during next two weeks, involving himself directly in the raising of loans.

He will visit New York, London, and Paris but is laying greatest emphasis on Tokyo where, according to a ministry spokesman, he will discuss the provision of finance for various Brazilian projects amounting to more than \$1bn.

In a marked change of attitude, Sr. Delim no longer rules out the IMF as part of the solution to Brazil's financial problems, provided the IMF succeeds in boosting its resources and comes up with acceptable terms and conditions.

He feels Brazil should have little difficulty persuading the IMF that its current monetary fiscal and exchange rate strategies are in order. But he

is worried that there could be argument over the government's interest rate policy, and particularly concerned that the IMF will insist that wage indexation is stopped.

After last year's industrial action by metal workers, Sr. Delim says: "It is completely impossible to seek a quick cure for inflation by de-indexing wages."

The Brazilian economy continues to forge ahead at a pace that worries the government because it exceeds the rate required to maintain employment and is inconsistent with the efforts being made to control inflation and the balance of payments deficit.

Despite a tightening of monetary and fiscal policy, Brazil's real growth will probably be close to 8 per cent in 1980, compared with 6.4 per cent in 1979, according to deputy Finance Minister, Sr. Eduardo Carvalho.

Inflation is still over 100 per cent at the wholesale level. Sr. Delim says the best he can hope for is a very gradual reduction in this rate from now on. He admits that wage indexation is the reason why the cure cannot work faster.

## Lloyd's computer-leasing loss now estimated at \$420m

BY JOHN MOORE

FIRST NATIONAL Bank of Boston is revising its estimates of the total losses that Lloyd's of London could face on computer-leasing insurance policies. Unofficial estimates in the London insurance market have suggested that the losses could rise by a further \$80m to \$420m (about £175m).

First National is expected to revise its own estimate upwards, after a deterioration in computer-leasing claims experience and the likelihood of a heavy series of claims in 1981. The bank is preparing its estimates up to September 30 in its "Lloyd's project" office in the U.S.

Last year the bank estimated on behalf of Lloyd's that losses would be \$340m, the largest series of losses that Lloyd's has faced in its 300-year old history. This estimate was based on the situation on September 30, 1979.

The bank's estimate was a 45 per cent increase on an earlier estimate of \$224m prepared by the loss-adjusters Toplis and Harding.

Computer-leasing insurance losses arise from the policies

which leasing companies arranged to protect themselves against early termination of leases by their customers before the contract date.

If the customers did terminate leases early, the computer-leasing companies could claim on their insurances and cover their obligations to their financial backers.

What went wrong for Lloyd's was that IBM introduced new series of models, more powerful and cheaper.

Leasing companies found that their customers traded in their existing models earlier than the contract date.

So leasing companies claimed on their insurances, which would cover the difference between the monthly rental agreements and the lower payments received when the computer had been re-hired.

The insurance would help the computer-leasing companies meet their obligations to their financial backers. Over 14,000 claims have been made on Lloyd's.

is more likelihood than ever before of computer-leasing customers, exercising break clauses in their leasing agreement.

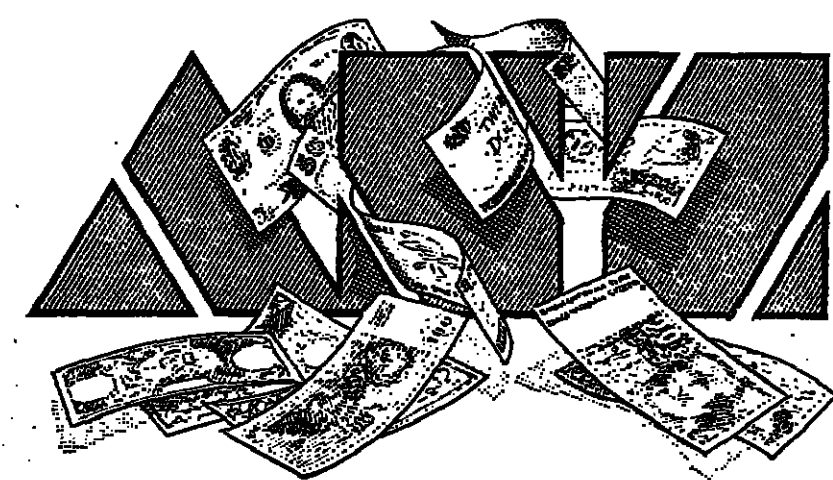
For about half the insured leasing agreements the earliest that the break clauses can be exercised is next year, so First National will take this into account in its next revision, expected to be complete by mid-November.

Lloyd's largest insured leasing company, Irel Corporation of the U.S., reported a steadily deteriorating financial position last week. The group's accountants said that the problems were "of extraordinary magnitude and involve significant uncertainty about Irel's ability to survive as a going concern."

In 1979 the group lost \$443.3m on revenues of only \$223.5m and had a negative net worth of \$207m.

Irel has warned Lloyd's that unless a settlement is reached on its \$200m of claims between the underwriters and the company, "extensive litigation involving Irel, Lloyd's and other parties may follow."

## Foreign exchange—try our made-to-measure service



Naturally it is with Australian and New Zealand currencies that we are well known and we developed our expertise in the currencies of the Pacific basin. Also we deal in all the world's leading trading currencies: our dealers have won an ever-widening reputation for fast work and knowledge of the market.

We also have a corporate dealing unit, specially organised to help corporate treasurers to evolve their Foreign Exchange strategies, as well as dealing on their behalf on a day-to-day basis.

We are as flexible in the matter of exchange rates as in all our services. Whether it's foreign exchange, short-term trade finance, corporate finance or commodity dealing, we do not believe in ready-made solutions. Of the-peg services are liable to fit your needs rather haphazardly. Everything we do for you is made-to-measure.

Using us for your currency needs is an easy way of testing this claim without any commitment on your part. Our commitment is a permanent one—to give you the sort of service that will bring you back for more.

Keep up to date on the latest rates by ringing us on 01-629 9123.

**ANZ BANK**

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

(Incorporated with limited liability in the State of Victoria, Australia)  
71 Cornhill, London EC3N 3SP. Tel: 01-629 7311 Telex: 832747-9  
Branches throughout Australia, Fiji, Solomon Islands, New Hebrides, Tonga, and in London and New York. Agents in Los Angeles.  
Representative Office in Tokyo.  
Subsidiaries in New Zealand, Papua New Guinea, Hong Kong and Ceylon.

CONTENTS	
Australia: After the general election	12
BNOC: The future of Britain's State oil company	13
Management: Pilgrim's progress of an entrepreneur	9
Justinian: Inland Revenue and the Vestey case	10
Lombard: Samuel Britton on indexed bonds	10
Editorial comment: Australian general election: Cable and Wireless	12
Survey: International Ad4vertising	Inset
17 Financial Diary	17
17 Int. Co. News	20
20 Letters	20
20 Today's Events	13
20 TV and Radio	28
20 UK News	4, 6, 7, 8
20 Unit Trade	9
20 Weather	24
20 World Econ. Ind.	3
20 World Stock Mkts.	16
20 World Trade	3
17 Share Information	22, 23
20 Sport	11
20 Technical News	10
20 Today's Events	13
20 TV and Radio	28
20 UK News	4, 6, 7, 8
20 Unit Trade	9
20 Weather	24
20 World Econ. Ind.	3
20 World Stock Mkts.	16
20 World Trade	3

For latest Share Index phone 01-346 5026



## OVERSEAS NEWS

## Warsaw talks will reflect fears of Poles' neighbours

BY CHRISTOPHER BOBINSKI IN WARSAW

FOREIGN Ministers from Poland's Warsaw Pact allies met in the Polish capital yesterday for a two-day meeting to co-ordinate Eastern bloc tactics at the forthcoming European security conference in Madrid. The talks also provide an opportunity for Poland's neighbours to express their nervousness at recent events in that country.

The meeting takes place against the background of a sharp deterioration in East German-West German relations and growing criticism of Poland's independent trade unions by Poland's immediate neighbours East Germany and Czechoslovakia. They are believed to be expressing the concern of the Soviet Union as well as their own.

The Foreign Ministers meeting closely follows a similar meeting of Warsaw Pact military leaders in Prague last week.

In a gesture to East European sensibilities, the Polish authorities called in senior diplomats from the U.S., Britain and West Germany at the weekend and complained that the media in the West were attempting to interfere in Poland's internal affairs. This is a point which has been raised recently by Herr Erich Honecker, the East German leader, and others.

The Polish party newspaper, Trybuna Ludu, this weekend showed that, for the moment, at least, the Warsaw leadership is sticking to its declared line that "the process of change in the country is irreversible." The paper carried a long report on

the work of the commission which is drawing up the new trade union law to take the new independent unions into account.

Meanwhile, delay in registering Solidarity, the country's largest independent union, is creating tension between the Government and the unions. Mr. Lech Walesa and other union leaders this week-end went on a triumphant tour through southern Poland which included mass meetings.

They said they intended to go on with union activities and to elect officials even if the union is not registered. The union's national leadership meets today to decide whether strike action against Government policies is warranted at present.

## Greek row likely over NATO plan

By Our Athens Correspondent

THE GREEK Government is likely to face a storm of protest over its reported acceptance of new proposals for Greece's reintegration into the North Atlantic Treaty Organisation's unified military command.

Although the Greek Government as so far made no statement, a decision to accept in principle the proposals, put forward by NATO at the weekend, is understood to have been taken at meetings on Saturday of the Inner Cabinet and the Supreme Council of National Defence, at both of which Mr. George Rallis, the Prime Minister, presided.

Mr. Rallis later informed President Constantine Karamanlis and the opposition leader, Mr. Andreas Papandreu. Mr. Papandreu's Pasok party said immediately that any agreement on NATO reintegration or the future of U.S. bases in Greece should be subject to parliamentary approval.

The Greek Government's reported acceptance followed separate talks held by the NATO Supreme Commander, General Bernard Rogers, with Gen. Agamemnon Gratsios, chief of the Greek National Defence Staff, and Gen. Kenan Evren, the Turkish leader.

It is understood that the Rogers' proposals provide for the command control situation to be that which existed in 1974 when Greece walked out of NATO but with an opportunity, after Greece's return to the NATO military committee, for examination of Turkish proposals concerning the boundaries of the two countries' zones of responsibility in the Aegean. It is also stressed that reintegration should not be regarded as setting any precedents in connection with questions of dispute between Greece and Turkey in the Aegean.

In settling Britain's row with its EEC partners over its budget contribution, remains of his post, as does the Industry Minister, Sig. Antonio Bisaglia.

But Sig. Giovanni Marcora has lost his job as Minister of Agriculture where he had ended a tradition of relative passivity in representing Italy in the EEC by fighting on behalf of Italian farmers. He is replaced by Sig. Giuseppe Bartolomeo.

The first task of the new Government will be to try to enact the key elements of the economic package designed to curb consumption, help exports and support the lira. The package, introduced in July by Parliamentary decree, founded with the fall of the Cossiga Government.

broadened Sig. Cossiga's coalition of Christian Democrats, Socialists and Republicans to include the Social Democrats. The new Government should have a Parliamentary majority of about 90.

The departure of Sig. Pandolfi, whose political base was apparently insufficient to ensure him a place in a Cabinet which had to accommodate representatives of a fourth party, is likely to mean that the IMF will have to replace him.

In what could be called a surprise choice, Sig. Pandolfi is replaced by Sig. Beniamino Andreatta, a respected economist.

The 26-man Cabinet includes only seven new faces. Sig. Emilio Colombo, the Foreign Minister who played a big part

## Go-ahead for W. German uranium plant likely soon

BY DAVID FISHLICK, SCIENCE EDITOR

THE GERMAN nuclear industry expects Government approval early next year for a DM1bn (£222m) investment in West Germany's first factory for the enrichment of uranium.

The plant will be at Cronau, near the Dutch border, where the nuclear industry has just started a DM18m assembly line for gas centrifuges, owned jointly by MAN and Uranit.

Dr. Hans Mohrhauser, managing director responsible for planning and constructing the German enrichment factory with the Uranit consortium, expects to start building next summer and to produce the first enriched uranium in 1984.

The factory is being planned for a total capacity of 1,000 tonnes, although there is an enrichment contract to justify only 400 tonnes at present.

The plant will be owned by Uranit Deutschland, the German shareholder in the tripartite Anglo-German-Dutch Uranit enrichment company.

Britain and the Netherlands are already building new Uranit enrichment plants, res-

pectively at Capenhurst, Cheshire, and Almelo, Holland, about 20 miles from Gronau.

The German factory will be subject to three different forms of international inspection to assure that no highly enriched uranium of military value is being produced — from its Uranit partners, from Euratom, and from the International Atomic Agency.

Dr. Mohrhauser says the principal justification for a German enrichment plant at this time, when the world market for enrichment is very depressed, is the desire of West German electricity companies to have an independent source of enrichment.

The British and German partners in Uranit have experienced some difficulties with the Dutch over investment decisions, and the German utilities have also had difficulties in getting guaranteed supplies of natural gas from Holland.

Within 10 years that Uranit has existed, the one-third German share of enrichment capacity has been installed in

Holland, to avoid antagonising the USSR.

Gas centrifuges assembled in the plant at Gronau will be installed at Almelo, until the new German enrichment factory is ready to receive them, in 1985.

The German gas centrifuges are made by MAN and Dornier, to a Uranit design which incorporates British and Dutch technology through the pooling of research and development agreed under the tripartite Almelo Treaty. Similarly, British and Dutch centrifuges contain many common features, such as German bearings.

Since the treaty was signed in 1970, Uranit has reduced gas centrifuge plant costs by a factor of three, Dr. Mohrhauser said. It has lowered its overall enrichment costs to 40 per cent of the 1970 estimates.

But Uranit did not expect to maintain this rate of improvement in the 1980s, Dr. Mohrhauser added. From about 1985, Uranit expects to have a more advanced gas centrifuge ready for installation at Gronau.

## Dutch nuclear station blockade

BY CHARLES BATCHELOR IN AMSTERDAM

MORE THAN 4,000 protesters blocked the entrances to one of the Netherlands' two nuclear power stations yesterday, in the biggest demonstration of its kind ever staged in the country.

Protest groups from all over the Netherlands and also from West Germany began a non-violent blockade of roads leading to the nuclear plant at Dodewaard near Nijmegen. The protesters are trying to force the closure of the power station, by preventing supplies and

relief crews getting in. Several hundred riot police stood ready to prevent the demonstrators breaking through a cordon of barbed wire which had been thrown up around the plant.

Anti-nuclear protest groups have been preparing the blockade for several months against Dodewaard, which is the Netherlands' first nuclear power station, built in 1968. As an experimental station of 50 MW, it provides power for the national electricity grid.

The Government has announced a two-year debate of nuclear energy to inform the public and to assess their views, after which Parliament will decide whether to continue to develop nuclear power.

Delays in starting the debate, and the Government's announcement earlier this year that it wanted to build three more nuclear plants of 3,000 MW capacity in all, has fuelled protests. The only other nuclear power station in use in the Netherlands is at Borssele.

## Carter 'will seek Senate vote on SALT accord'

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT CARTER has promised to seek Senate approval for the SALT 2 arms treaty with Moscow "at the earliest possible moment" after the November 4 election despite the continued Russian military occupation of Afghanistan.

His words, in a news agency interview over the weekend, mark a shift in the Administration's stance to separate SALT 2 from the Afghanistan issue. Last spring, Mr. Carter formally asked the Senate to shelve the arms pact because of the Russian invasion, and only last month the President was saying that the Senate would be ready to consider SALT again "when we see positive movement by the Soviets to withdraw."

Mr. Carter now claims to detect a change of Senate mood, saying that it is no longer certain that the treaty would fail to get the necessary two-thirds (67) Senatorial vote for ratification. He left open the possibility that he would request ratification from the Senate which is to sit for a month after next month's election. It is more likely, however, that a new Senate convening in January would be asked to tackle the issue.

Mr. Ronald Reagan, the Republican candidate, has promised to scrap the treaty, signed in June 1979, if he wins the election. And Mr. Carter's new push for SALT should be seen in the context of the President's desire to put the maximum policy distance between himself and Mr. Reagan in the closing stage of the campaign, rather than a real change of sentiment on Capitol Hill, where many Senators still couple the treaty's fate with the Russian presence in Afghanistan.

Portraying Mr. Reagan as a warmonger, whose opposition to SALT will unleash a new arms race, has paid off for Mr. Carter. According to a report by the House of Representatives Commerce Committee, oil dealers have overcharged U.S. consumers by more than \$3bn (£835m) in the past 18 months by fraudulently exploiting complexities in the Government's remaining price controls. The committee accuses middlemen and dealers of falsely claiming that their oil came from "oil fields producing less than 10 barrels a day and so exempt from price controls."

The committee is urging the Energy Department to investigate the alleged fraud.

## EEC central banks 'need better co-ordination'

BY JOHN WYLES IN BRUSSELS

EUROPEAN Community central banks need to co-ordinate their intervention policies more effectively if they are to maintain cohesion of the European Monetary System and avoid occasionally de-stabilising the dollar.

This is the recommendation of a chapter reviewing the EMS in the European Commission's annual economic review.

It avoids lecturing member-states on the need to create a strong European monetary fund with centralised foreign exchange intervention, but the commission does accuse member-states of on at least one occasion of breaching both the letter and the spirit of the EMS.

This occurred, the review said,

in the third quarter of this year, when EEC central banks became over net sellers of dollars "in a period of pronounced weakness for the American currency." This situation arose "because of the intervention of a single central bank designed to limit the fall of its currency."

"Indeed, the persistence of simultaneous reverse dollar operations (with some community central banks buying while others sell dollars) conforms neither to the letter nor the spirit of the system."

The one notable success in co-operation cited by the Commission came in the first quarter of this year, when an excessively sharp rise in the dollar, because of high U.S. interest rates, was "contained."

## Muldoon leadership crisis deepens

NEW ZEALAND'S leadership crisis heightened during the weekend with a decision by Mr. Brian Talboys, the Deputy Prime Minister, to cut short a European tour and to fly home, Our Wellington Correspondent reports. A large group of Government MPs, including at least five Cabinet Ministers, wants Mr. Talboys to replace Mr. Robert Muldoon as leader of the National Party and Prime Minister. The Chief Government Whip, Mr. Tony Frisland, has declared that he has no confidence in the Prime Minister and will resign if the leadership does not change.

Mr. Talboys is expected to be back in Wellington in time for the next meeting of the National Party's parliamentary caucus on Thursday, when the issue of the leadership is likely to be decided. Meanwhile a public opinion poll, published on Saturday, showed a big increase in public support for the Social Credit Political League, with 58 per cent of the electorate now claiming to back this third party which secured only 15 per cent of the votes at the general election two years ago.

## Portugal sets date for presidential poll

December 7 has been named as the date for the Portuguese Presidential elections. If there is no clear result, there will be a second round on December 21. Diana Smith writes from Lisbon.

The fight between the incumbent, General Antonio Ramalho Eanes, and his main rival, Gen. Antonio Soares Carneiro, the candidate of the Centre-Right Democratic Alliance, promises to be fierce.

Having won a 16-seat majority in the parliamentary elections on October 5, the Alliance and its leader, Sr. Francisco Sa Carneiro, the Prime Minister, are pinning Eanes as a left-winger whose continuation in office would hamper Portugal's chances of restoring private enterprise.

## Pressure on punt

The Irish punt could come under renewed heavy pressure today because of continuing concern over the country's large balance of payments deficit. Stewart Daily writes from Dublin. The Irish pound is valued at 44.37p against sterling on Friday although most of the depreciation was due to the strength of the British currency.

## Namibia talks

A United Nations delegation arrived in Johannesburg yesterday for talks with South African officials aimed at breaking the deadlock in negotiations on the independence of South West Africa (Namibia). Reuter reports.

## Chinese output

China's gross industrial output achieved 76.5 per cent of its annual quota during the first nine months of this year and recorded an increase of 11.7 per cent over the same period of last year, Reuter reports from Peking.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$35.00 per year (second class postage paid at New York, N.Y., and at additional mailing centres).

## The Regional Government of Tuscany at the London Fashion Exhibition

The Regional Government of Tuscany is sponsoring the participation of sixteen ready-to-wear creators from Florence and other Tuscan cities at the London Fashion Exhibition, Olympia, from 21st-25th October.

Kras, Nello Bolini, Singolare Clementine, Moran Wizard and Marzio Monti will exhibit co-ordinated suits, coats and dresses in leather and knit; Franco Moratti, Raffaello and Gino will exhibit knitwear and models in pure silk, cotton, linen and chenille; G.T.M. men's and women's medium-price suits; Linea Coppini and Antonio di Firenze blouses, skirt-blazer and pants-blazer outfits; Warren, Over, Cont. Linea A.V. and Faridat youth and casual summer wear; and Daino a collection of ladies elegant dresses.

**Small and Creative**

Robert Lorraine  
Creative Communications  
01-731-7611

**RENT-FREE FACTORIES**

Expanding or relocating your business in a steel closure area? We can give you a new factory, rent free initially. Also, we can help you with 0-123-1232 Ext. 200.

## How other airlines see Nigeria.

## Naturally we know better.

Other airlines fly to Lagos. Some also fly to Kano.

They may tell you they serve the other major centres in Nigeria too.

The fact is, they don't. They rely on us for internal flights.

Nigeria Airways flies seven days a week from Heathrow to Lagos and Kano.

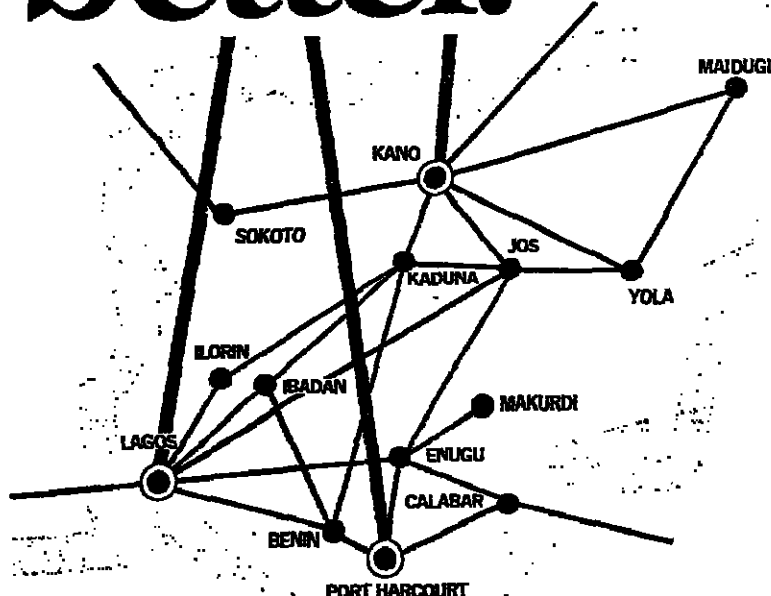
And our own flights serve Sokoto, Port Harcourt, Maiduguri, Jos, Yola, Calabar, Enugu, Kaduna, Ibadan, Benin, Makurdi and Ilorin.

All the centres of Nigeria's expanding economy—and the major capitals of West Africa too.

So when business takes you to Nigeria fly Nigeria Airways because, naturally, we know West Africa better.

**NIGERIA AIRWAYS**  
The best connections in West Africa.

CALL YOUR TRAVEL AGENT OR NIGERIA AIRWAYS.  
12 CONDUIT STREET, LONDON W1L TEL: 01-629 3717.





## WORLD TRADE NEWS

## Finance set for Siemens' telephone deal with Egypt

BY ROGER ROYES IN BONN

SIEMENS, the West German electrical group, has managed to solve the financing problems surrounding its \$1.8bn (£750m) telephone deal with Egypt, and has received the first crop of orders from Cairo.

A group official announced that orders worth DM 600m (£145m) all related to the telephone deal, had just been booked by the Siemens-led consortium. The main participants in the consortium are Siemens of Germany, Siemens of Austria and Thomson CSF of France.

The contract, signed last year, provides for the instal-

lation of 500,000 new telephone lines and the rehabilitation of 250,000 existing lines between now and 1985. One of the major hindrances has been securing an attractive enough financing package for Egypt, but according to Siemens executives, all problems have been ironed out and the appropriate agreements were signed recently.

It was learned earlier this year that Siemens of West Germany had sewn up the finance for the first part of the contract with the West German Government providing DM 93m in soft loans and a further slice in commercial loans. The overall cost of the

financing was expected to work out at slightly less than 5.5 per cent interest.

However it was by no means clear that the other two members of the consortium would be able to offer similarly favourable terms of interest for the initial financing. Siemens executives now make clear that the other consortium members have reached financing agreements, and that technical details of the project have also been settled.

The initial orders are for 120,000 lines and the associated cables, enough, in other words, for four local exchanges.

## ILO warns industry on sweatshop labour

By Brij Khindaria in Geneva

WESTERN COMPANIES that export unfinished textile products to developing countries for further processing to save costs have been called on to take more responsibility for ensuring that the Third World sub-contractors do not keep their workers in sweatshop conditions.

A committee of the International Labour Organisation (ILO) has recommended that Governments in both developing and industrialised countries regulate clothing industry activities more closely to ensure certain minimum labour standards are met.

The committee was told that sweatshop conditions exist not only in Far Eastern and Central American countries — which are the most widely used by Western companies for sub-contracting — but also in Britain, France, Italy and the U.S.

"Cramped, over-crowded, offering long hours for low wages, insanitary and often vulnerable to fire, the sweatshops of London's East End have been notorious since the second half of the 19th century," an ILO report prepared for the committee said. It added, however, that sweatshops in developing countries were much worse and frequently used child labour.

The committee recommended earlier this month that the ILO closely monitor implementation by Governments of the minimum standards it has set in the past for working conditions. It should also tighten its norms for health and safety measures.

Workers' delegates from Western countries, where jobs are threatened because of low-cost clothing imports, said any new multi-fibre arrangement (MFA) should include an obligation on Western companies to ensure application of fair labour standards by sub-contractors. The five-year arrangement, which must be renewed before the end of next year, regulates international trade in clothing and textiles. Clothing companies in the U.S. shipped \$250m worth of goods for processing to developing countries in 1978, an increase of 70 per cent over 1974.

## S. AFRICA ECONOMY

## Fears over imports surge

BY BERNARD SIMON IN JOHANNESBURG

A MASSIVE INCREASE in South Africa's imports since the beginning of the year is causing growing concern among local industrialists.

Some influential sectors are urging the Government to reverse recent relaxations in import controls and to raise customs duties to protect them against a flood of cheap foreign goods.

In addition, record import levels have begun to strain the country's transport, distribution and customs facilities, reviving memories of the choking port and rail congestion which disrupted business during the 1973-75 boom.

South Africa's import bill has traditionally risen rapidly during periods of strong economic growth. With the real growth rate likely to exceed 7 per cent this year, higher imports — especially of capital goods — were inevitable.

Many economists had expected, however, that a spate of import replacement projects over the past few years, the relatively low level of plant utilisation as recently as mid-1979 and official measures to protect local producers would keep the increase in imports to manageable levels.

As things have turned out, the rate of increase has reached record levels. Import values during the first eight months of 1980, totalling R9.2 bn (£5.1bn), were 57 per cent higher than in the same period last year.

Standard Bank forecasted earlier this month that the increase for the year as a whole would be around 44 per cent, compared with a rise of 21 per cent in 1979, when the overall growth rate was below 4 per cent.

To the disappointment of some local manufacturers, Government policy has tended

to encourage, rather than restrict, imports. Worried by the effects of a huge trade surplus on domestic liquidity and interest rates, the authorities have eased some of South Africa's stringent import controls and allowed the rand to appreciate strongly against the U.S. dollar — by almost 10 per cent so far this year.

"We have given the free market mechanism a free rein," says Mr. Wilf Wilker, the director of imports and exports. According to Mr. Wilker, the value of import permits issued

from Hong Kong, Taiwan, South Korea and, in some cases, the U.S.

"We don't want a repetition of what has happened in the UK and the EEC," Mr. Stanley Shlagman, director of the Textile Federation, says. Mr. Shlagman and others are convinced that with most of the industrial economies in recession, low-cost clothing and textile exporters have discovered a lucrative market in South Africa.

Despite buoyant local demand, textile manufacturers,

suggesting a rapidly deteriorating trade balance (it is expected to be in deficit by mid-1981, barring another surge in the gold price), the authorities show no signs yet of turning off the import tap. They may give selective relief to specific industries threatened by cheap imports, but "the industry will have to prove that it can deliver the goods in time at competitive prices," Mr. Wilker says.

One factor which may explain the Government's reluctance, so far, to come to the aid of these industries is South Africa's close political ties with Taiwan, visited last week by Prime Minister P. W. Botha. Pretoria may be unwilling to offend its Taiwanese friends by putting a sharp brake on their exports, particularly since trade between the two countries is heavily in South Africa's favour.

This would not be the first time that local industry has had to sacrifice its commercial interests to broader political considerations. Clothing manufacturers had a "bad time" in the words of Mr. Frank Whittaker, director of the National Clothing Federation, when the Government refused to head calls for additional protection against imports from beleaguered Rhodesia in the 1970s.

The rapid rise of incoming volumes has surprised the transport industry. Shipping lines and the railways are being harassed to cope with the extra traffic, which also includes substantial trans-shipment quantities destined for countries north of South Africa, mainly Zimbabwe, Zambia and Zaire. The volume of goods handled by South African ports rose by no less than 45 per cent in August.

## India delays steel plant award

BY K. K. SHARMA IN NEW DELHI

A DECISION on the proposal to set up a \$2.6bn coastal plant at Paradip in Orissa state, for which British Steel Corporation and Davy International of the UK, on the one hand, and Manasseman Demag of West Germany, on the other, have bid, is certain to be delayed.

This follows a decision by the Indian cabinet to form an inter-ministerial committee to study the Steel Ministry's recommendation that the project be awarded to one of the two bidders on a turnkey basis. The cabinet is not sure that a turnkey contract is the cheapest way of executing the project.

The Steel Ministry had proposed that either the British or West German offer be accepted quickly since additional steel-making capacity is needed urgently and that the best way of getting the project executed speedily is to award it on a turnkey basis. The plant would have a 1.5m tonne capacity.

When the proposal was considered by the cabinet last week, divergent opinions were expressed, and some ministers thought it ridiculous to award a turnkey contract to a foreign party at a time when India had the technology and capability to erect steel plants in any part of

the world. They also felt that a turnkey contract would be more expensive. Hence the decision to form a committee to study the matter further, and this will inevitably mean delays.

A decision on the proposal should have been taken by the end of September which was the time limit given by both the British and West Germans on their offers. Both have made a package bid which includes complete financing by their respective governments and consortia of European banks as well as complete construction of the plant within four years.

## China steps up shipping orders

BY WILLIAM HALL, SHIPPING CORRESPONDENT

CHINA IS increasing sharply its spending on new and second-hand ships. So far this year it has spent nearly \$700m on acquiring 2.1m dwt of second-hand tonnage and, over the last couple of months, has placed a spate of orders for new ships in Japanese and European shipyards.

According to statistics compiled by Lambert Brothers, the London shipbrokers, China has bought 1.2 dwt of second-hand ships at a cost of \$400m over the last four months. In the first half of the year it acquired 900,000 dwt costing \$280m.

So far this year it has spent more than four times as much as it did last year, on second-hand ships and acquired three times as much tonnage.

The Chinese buying appears to be concentrated on ships of between 80,000 dwt and 80,000 dwt which are known in the trade as Panamax bulk carriers. The last time China was active in the second-hand market was in 1978 when it bought 2.4m dwt costing close to \$500m.

Over the last three years China has increased the size of its merchant shipping fleet by

around 50 per cent. In mid-1979 Lloyd's Register of Shipping calculated that China owned 846 ships totalling 6.3m dwt. Since then the fleet has been expanded considerably.

The prices of second-hand ships have risen fairly sharply in recent months and the Chinese now appear to be concentrating more attention on buying new ships.

Aside from the attraction of the availability of cheap shipyard finance, new building prices are looking relatively more attractive than second-hand prices.

## SHIPPING REPORT

## Key grain rate moves up

BY OUR SHIPPING CORRESPONDENT

THERE ARE signs that after several weeks of stability the key U.S. Gulf/Continent grain rate for 65,000 dwt-75,000 dwt Panamax bulk carriers is moving higher. A 70,000 tonner has been reported fixed at \$15.50 per ton — \$1 per ton up. Congestion at Hampton Roads, the main U.S. coal port, is building up, which is reducing the amount of tonnage

available, and at the same time demand for grain ships remains active.

One of the key indicators of the state of the health of the dry bulk carrier market is the size of the Soviet grain harvest, and here the news is bullish. According to latest estimates, the Soviet Union will only produce around 190m tons of grain this season.

## World Economic Indicators

	INDUSTRIAL PRODUCTION				Index base year
	Sept. '80	Aug. '80	July '80	Sept. '79	
U.S.	142.4	141.0	140.1	152.7	-6.7 1967=100
W. Germany	107.2	109.4	109.3	108.0	+1.1 1970=100
UK	102.8	105.3	106.4	111.9	-8.1 1975=100
Japan	142.0	142.2	143.5	134.2	+5.8 1975=100
France	132.0	131.0	136.0	132.0	0.0 1970=100
Belgium	124.8	123.7	125.0	131.0	-4.7 1970=100
Italy	147.7	149.0	147.8	134.8	+9.6 1970=100
Netherlands	110.0	113.0	112.0	111.0	-0.9 1975=100

## BEDFORD COMMERCIAL VEHICLES

## CONTINUALLY MEETING TRANSPORT REQUIREMENTS NOW AND IN THE FUTURE

We've been building Bedford commercial vehicles for 50 years. Which means we've learned a great deal about the people who use our products and what they demand from them. That means fulfilling a variety of expectations. From transport managers looking for the most cost-effective and up-to-date models to satisfy their requirements. From drivers, with higher expectations of comfort and performance, and increasing influence over the buying decision. And from management, whose companies demand the highest possible productivity to give maximum profits. And that's what's so impressive about the 1981 Bedford ranges — they're ready to meet those demands.

From drivers, with higher expectations of comfort and performance, and increasing influence over the buying decision.

And from management, whose companies demand the highest possible productivity to give maximum profits. And that's what's so impressive about the 1981 Bedford ranges — they're ready to meet those demands.



## THE TL IS HERE.

Our new TL range is all set to become a major force in middle-weight trucks. It has the best all-round vision in its class, and the only tilt-cab to feature side valances for easy routine servicing. And to us, the

future is as important as today. The 'TL Aero' is one example of how Bedford trucks could look a few years from now.

## NEW VANS AND SMALL TRUCKS.

Our latest ranges are probably the most stylish around. But

most important, they're built for business too. From 2.3 to 3.5 tonnes GVW, they're tough, reliable and competitively priced, and have a whole list of the latest features.

Like choice of petrol engines or the new 2.3 litre GM diesel with either manual or automatic transmissions. And a new front end that's removable in only 15 minutes for easy servicing. There's also a new exhaust system, more comfortable cab interior and lower noise level.



other Bedford ranges, like Chevanne and HA light vans, the world proven TK middleweights, and the well known range of bus and coach chassis. There's even our new KB25 1-ton pick-up, the only one offered by a British manufacturer.



All of which goes to show how we at Bedford are continually seeking to meet user requirements now and for the future.

Why not call your Bedford dealer to learn more, or see our

latest products on show at the NEC?

TAKE A CLOSER LOOK AT BEDFORD NOW

**BEDFORD**

General Motors





# Jetsave signs £30m deal with British Airways

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

JETSAVE, the transatlantic holiday organiser, has signed a £30m deal with British Airways which means the airline will fly 250,000 Jetsave passengers each way across the North Atlantic next year.

Wide-bodied Boeing 747 Jumbo jets will be used for flights between London and cities such as New York, Washington, Los Angeles, Miami and San Francisco.

Fares are not yet disclosed, but will be among the cheapest to the North Atlantic next year, with discounts for amenities, such as in-flight entertainment.

For Jetsave passengers, the deal means guaranteed seats each way on scheduled flights, booked in advance through the accredited agents in the Asso-

ciation of British Travel Agents. The deal guarantees British Airways 250,000 fares each way across the North Atlantic at a time of recession.

Jetsave will base its British Airways operations out of London. It will continue to use Transamerica for its flights to the U.S. from points in the North of England, and will also use CP Air for its flights to and from Canada.

North Atlantic passenger traffic between Western Europe and North America fell by 1 per cent in the first seven months of this year, to 10.37m, according to figures prepared by the International Air Transport Association.

Charter operations by the LATA airlines slumped by 21.9

per cent to 1.2m passengers. Scheduled services were down by 5.1 per cent to 9.17m passengers.

The number of seats on offer was up by 5.2 per cent to more than 15.6m, reflecting the increasing number of airlines flying the North Atlantic.

The larger number of seats, combined with the lower number of passengers, resulted in a drop in overall load factor (the percentage of seats filled) of 2.4 per cent to 64.6 per cent.

West country airline Brymon Airways is to introduce a new route from November 3 with three daily services from East Midlands to Gatwick to connect with Gatwick's routes to North and South America, the Far East and Africa.

## Computer advises on vehicle replacement

By Our Belfast Correspondent

SERIOUS DIFFERENCES emerged at the annual conference of Northern Ireland's Official Unionist Party this weekend over whether it should hold out for devolution or seek full integration with the UK.

The Official Unionists, led by Mr. James Molyneux, have been fighting ostensibly for a majority rule government. But they have been troubled by an undercurrent of opinion which holds that devolution should be dropped in favour of a permanent relationship which would guarantee the union between the province and Britain.

The conference debate on the main motion, reaffirming party policy on majority rule, was often heated. The delegates were finally persuaded to move on to other business without taking a vote.

Integrationists in the party believe that the search for a government devolved on majority rule terms is futile and can only weaken the link with Britain.

Mr. Molyneux said that the party stood for a devolved government. It would have no truck with options designed to give a place in government to parties which desired a united Ireland.

He later denied that the party's image had been damaged.

## Official Unionists divided on devolution

By Our Belfast Correspondent

SERIOUS DIFFERENCES emerged at the annual conference of Northern Ireland's Official Unionist Party this weekend over whether it should hold out for devolution or seek full integration with the UK.

The Official Unionists, led by Mr. James Molyneux, have been fighting ostensibly for a majority rule government. But they have been troubled by an undercurrent of opinion which holds that devolution should be dropped in favour of a permanent relationship which would guarantee the union between the province and Britain.

The conference debate on the main motion, reaffirming party policy on majority rule, was often heated. The delegates were finally persuaded to move on to other business without taking a vote.

Integrationists in the party believe that the search for a government devolved on majority rule terms is futile and can only weaken the link with Britain.

Mr. Molyneux said that the party stood for a devolved government. It would have no truck with options designed to give a place in government to parties which desired a united Ireland.

He later denied that the party's image had been damaged.

## Lonrho may publish London newspaper

By JOHN MOORE

LONRHO, the international trading conglomerate, is considering publishing a London evening newspaper, following the announced closure of the Evening News.

Mr. Paul Spicer, a Lonrho director, confirmed that talks had taken place between the group and its subsidiary, George Outram, which publishes the Glasgow Herald and Glasgow's Evening Times with a view to setting up a new London evening paper.

"But," he said, "we have reached no decision." If Lonrho were to start a new London

even paper it would be aimed at what it describes as the "hard core" of evening paper customers—those who live in inner London, and who buy their evening paper in the City and the West End.

Mr. Spicer said yesterday that it would take between eight and nine months from the date of any decision to go ahead before the new paper reached the streets.

"This is only one of 200 or 300 business opportunities which we are considering at the time. Some of them mature, some of them do not," he added.

## Net inflow on National Savings Certificates

By James McDonald

INDEX-LINKED retirement National Savings Certificates were again in demand in September with sales exceeding repayments by £30.6m.

There was also a net inflow for the third successive month of £4.3m to the National Savings Bank investment accounts, reflecting the current attraction of the 15 per cent rate of return, and a net inflow of £4.5m on Premium Savings Bonds.

However, with net outflows of £5.2m from other National Savings Certificates, £5.4m from Savings Bank ordinary accounts, and £6.5m from British Savings Bonds, the net intake overall last month by the Department for National Savings was £19.2m.

Including accrued interest, National Savings receipts last month totalled £261.2m and repayments £174.3m.

## Fewer doorstep milk deliveries

THE number of households drinking milk in Britain remains constant but the number getting doorstep deliveries and the average consumption continues to fall, according to a survey by the National Dairy Council.

Nearly all households—97 per cent—buy or use fresh milk but the proportion of doorstep deliveries has dropped from 92 per cent to 88 per cent in the last two years, and is down to 81 per cent in London.

## 'Aesthetic vandalism'

DR. DAVID CLARK, MP for South Shields, has condemned a proposal to dump nuclear waste beneath the Cheviot Hill as "an act of aesthetic vandalism, which can be likened to slashing the Mona Lisa or smashing the Elgin Marbles."

## Demonstration

EXTRA police will be on duty in Corby, Northants, today when unemployed steel workers demonstrate during Environment Minister, Mr. Michael Heseltine's fact-finding tour of the town.

## Chiropractic plea

MR. DAVID ATKINSON, MP for Bournemouth East, yesterday attacked doctors for their "professional sabotage" in the recognition of chiropractic in Britain. He told the British Chiropractic Association that even Parliament had failed to recognise fully the scale of the problem of backache and its enormous cost to the nation.

## Vicars' pay rise

CLERGYMEN in Peterborough diocese are to get a 21 per cent pay increase. The award will give vicars an extra £900 a year and curates £600.

## Politicians warned

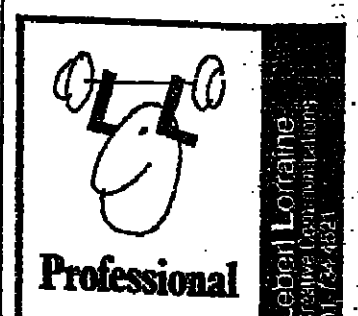
MR. ROWLAND WADE, retiring chairman of the Friends of the Lake District, has called on people "to make sure that our representatives in Government, both Parliamentary and local, do everything necessary to guard and protect our finest countryside, and to let them know particularly at election times, that if they don't do so, they will not get our votes."

## Rates proposal

RATEPAYERS in Suffolk could face an increase in demands next year of more than 25 per cent. The increase—22.5 per cent—is being discussed by councillors this week, and the Council has warned that this would only allow for 10 per cent wage increases.

## Derbyshire forum

A DERBYSHIRE forum for economic affairs is being set up by the County Council in conjunction with industry, trade unions and government department representatives. It is hoped the forum will set up panels to try to alleviate youth unemployment, consider further education, new technology, analysis of employment potential and joint co-operation between industries.



## Renault to attack diesel market

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

RENAULT of France is to attack the UK diesel car market, currently dominated by Peugeot and Volkswagen.

Renault is introducing three diesel models, versions of the R18 and the R18 estate, and of the R20.

Diesel cars have so far failed to capture much of the UK market. Only 5,343 cars, representing 6.21 per cent of total new car sales, were registered last year.

However, the Society of Motor Manufacturers and Traders has forecast that diesel cars could be taking a 4 per cent share in five years' time—which would involve 35,000 a year.

Renault is more cautious. It suggests that a 2 per cent share, or 25,000 cars, is more likely.

The group expects to take 10 to 12 per cent of 1981 diesel car sales—a total of 800 to 1,000 Renault vehicles.

Up to July the UK diesel car market had risen by 20 per cent. Peugeot took 35 per cent of registrations. Volkswagen took 32 per cent.

Peugeot has just launched a diesel version of its 305 estate. Volkswagen has a new version of the Golf diesel engine on the way which the company claims will be even more like a petrol engine in performance.

These additional costs are shown for both earlier and later replacement—information that could be especially important in various situations, such as plans to sell a business.

ONLY ONE AIRLINE FLYING TO THE USA  
GIVES YOU FIRST CLASS SERVICE LIKE THIS.  
WORLD AIRWAYS.



"We call it World Class"

AT £290 IT'S BETTER BY HALF!

At World Airways we call our First Class service 'World Class' because that's what it is.

What is surprising about 'World Class' is not that we charge so little but that other airlines charge so much.

Over twice as much for First Class in fact. And even against Club or Ambassador tariffs our 'World Class' fare represents a really competitive alternative.

Look.

LONDON-BOSTON	World Class	First Class	Club/Ambassador class (from 15th Oct 1980)
WORLD AIRWAYS	£290	—	—
British Airways	—	£670	£268
TWA	—	£670	£268

But if the 'World Class' price is better by half than ordinary First Class, so also is the service.

You'll be escorted from the luxurious Sir Robert Hardingham suite at Gatwick to one of our new wide-bodied jets.

When you sit down to eat on board you'll see where World really differs from other airlines: Wedgwood china, Christoffe silver, Tiffany glass, Irish

linen table cloths and a menu that would do credit to any of London's best restaurants.

Of course you'll be afforded all the usual First Class comforts: extra legroom, special baggage allowance and a fully stocked private bar.

If you usually fly the Atlantic First, Ambassador or Club Class, it's time you discovered us. We're the only airline that thinks the World of you and doesn't charge the earth.

FLIGHT FACTS				
Outward	Tues, Thur, Sat, Sun	First Class	First Class standby	
London/Gatwick	Dep. 11.00			
Boston	Arr. 13.10	£290	£185	
Boston	Dep. 14.40			
New York/Newark	Arr. 15.45	£299	£185	
	Mon, Wed, Fri			
London/Gatwick	Dep. 11.00			
Boston	Arr. 13.10	£290	£185	
Boston	Dep. 14.40			
Washington/Baltimore	Arr. 16.00	£308	£185	

Return flight arrives 07.50 Gatwick every day.

For full details contact your travel agent or World Airways at Gatwick. Tel: Crawley (0293) 518866.

**WORLD AIRWAYS**  
The World's Largest Independent Airline.

مكتبة النجف



## UK NEWS

## Co-operative Bank urges loan scheme

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

The Co-operative Bank has urged the Government to introduce a loan guarantee scheme for small business bank loans, even though many of the clearing banks are thought to be opposed to such a development.

Mr. Lewis Lee, chief general manager of the Co-operative Bank, said in a letter sent at the weekend to Mr. David Mitchell, the Industry Minister responsible for small businesses, that a guarantee scheme would "achieve the object of encouraging bank lending to small businesses."

A guarantee scheme is one of the measures which were examined last Tuesday by a meeting of Ministers in Downing Street. Though Ministers decided that further work should go ahead on a scheme, it is thought unlikely that anything will be introduced until the Government considers it right to encourage bank lending.

The last Government also considered introducing a guarantee scheme but decided not to go ahead, partly because of concern in the Treasury and Department of

Industry about the possible cost. Now the Union of Independent Companies and the Association of Independent Businesses are both lobbying for a largely self-financing scheme which would be run by the Bank of England or the Treasury.

The Government would underwrite 80 per cent of bank loans to small businesses, and the cost of this would be covered by 2 per cent of the interest received by the banks being passed on to the Government.

In the Co-operative Bank letter to Mr. Mitchell, Mr. Lee says: "We believe there is merit in the idea of a Government guarantee scheme and, although we have not studied the details, merit also in the one currently proposed."

Despite the progress now being made because of last week's Minister's meeting, the Union of Independent Companies still fears that the clearing banks may effectively lobby the Government to stop a scheme being introduced.

The banks argue that they already provide sufficient loans for small businesses. The Union says that this is not so because most bank funds are provided only through overdrafts.

"We want a firm Government statement within the next fortnight that they understand the financial plight of small businesses, and that measures will go ahead to bring the level of support in the UK to that available in West Germany and the U.S.," the Union said yesterday.

## Employers to discuss engineers charter

By Hazel Duffy, Industrial Correspondent

ENGINEERING employers will be asked to discuss the Government's proposals on a new charter for professional engineers.

Their response, which is likely to be submitted by the end of the month, will be based on discussions to be held at a meeting of the management board of the Engineering Employers' Federation.

One of the conditions of EEF support will be that the Government should agree to at least half of the members of the council on the new body coming from the ranks of industry.

The EEF, which strongly supported the statutory engineering authority proposed by the Finiston committee's report on the engineering profession, is anxious to ensure that the professional institutions do not end up holding the balance of power.

Another aspect which the EEF wants clarified is the position of the Council of Engineering Institutions and the Engineers Registration Board. The employers also wonder how the CEL, which is a chartered body, can continue to exist alongside the new body.

The CEL, says the EEF, must therefore agree to wind itself up before the Royal Charter is granted to the new body. Similar demands are being made by the Engineers' and Managers' Association, which was among those agitating for the Finiston Committee to be established.

Mr. John Lyons, general secretary of the EMA, says in a letter to Sir Keith Joseph, the Industry Secretary, that the decision to reject the statutory authority was a "grievous mistake."

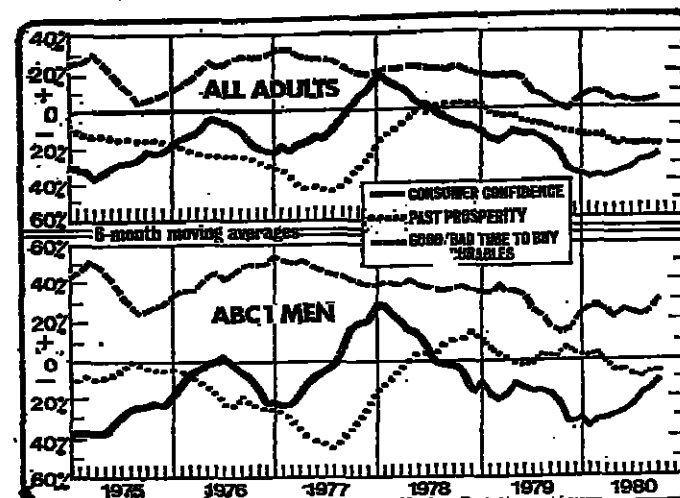
Should, however, the Government persist with the chartered body, Mr. Lyons says it will have to be "substantially different" from the present proposals.

Meanwhile, the efforts by Mr. Arthur Palmer, Labour MP, to call a special meeting of the Institution of Electrical Engineers' Council, will gather momentum this week. He is determined to get the Council to explain why it changed its views on the Finiston Report.

## FT consumer confidence survey

## Level of optimism is slightly higher

BY GARETH GRIFFITHS



A SLIGHT improvement in the level of consumer optimism is suggested by the latest Financial Times consumer confidence survey published today.

The index for future confidence in October shows a gain of 3 percentage points, the fourth successive rise. The index now stands at a net balance of minus 19 per cent.

In October about 23 per cent of 993 consumers surveyed felt that conditions would improve, the highest level of consumer confidence recorded so far this year. But 42 per cent thought conditions would worsen and the general mood is still pessimistic.

The six-monthly index for October, which gives a more accurate picture of the trend, has also improved to a balance of minus 25 per cent, its best level for a year.

Consumers still do not appear to have much confidence in the Government's economic strategy. A declining proportion mention the Conservative Government or a belief that the economy is getting stronger as reasons for their optimism.

The main reason for the growth in optimism appears to have been the absence of any major industrial dispute so far this autumn and a rather nebulous belief that "things must improve."

Among pessimists, unemployment continues to be the most worrying issue. Unemployment has now clearly overtaken inflation as the main worry, 43 per cent of consumers mentioning unemployment compared with 23 per cent referring to

rising prices. Industrial disputes are now seen as playing a minor role by the pessimists. Strikes have been cited as a reason for worsening conditions by a constant 3 per cent for the past three months.

The survey shows that a revival of confidence is fairly uniform among consumers except for ABCI women who have become much more pessimistic.

The index for ABCI women (professional and executive) had shown the least pessimism this year but in October, the index rose 10 percentage points to 39 per cent — who were expecting things to get worse.

The survey shows a considerable regional variation. The index covering consumers in Scotland and the North-East improved by 15 percentage points to minus 15 per cent, the same figure as for London and the South.

The Financial Times Consumer Confidence Survey was carried out between October 2 and 8 by British Market Research Bureau. A sample of 993 adults was interviewed.



## Deposit-takers asked to leave association

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

LOMBARD North Central, Mercantile Credit, Forward Trust, UBT and several other financial institutions are to be asked to resign their membership of the British Bankers' Association.

The move follows implementation of the 1979 Banking Act as a result of which these leading finance houses, as well as other banking institutions, have failed to receive the accolade of "recognised banks."

The association has been considering the delicate question of what to do about its licensed deposit-taking members for

some time. A consensus has now been reached that they should be asked to leave the association.

It seems likely that each business affected will be given a year to achieve banking status or resign.

The impending departures from membership and the large number of institutions categorised as licensed deposit-takers have led the Bank of England to consider how these businesses might be represented in future consultative discussions with the authorities.

## Midland rejects statistics

By Our Banking Correspondent

MIDLAND BANK has rejected a claim by Western Trust and Savings, the recently acquired retail banking subsidiary of Royal Bank of Canada, that it is now one third the size of Midland in terms of personal lending.

The Western Trust claim, made in a statement by Mr. Mike Priestland, managing director last week implies that Midland's personal lending amounts to only about £240m.

Mr. Priestland later clarified his claim by saying he was referring only to direct lending by the clearing bank part of the Midland group. He says he is backed up by market research provided by Audits of Great Britain.

AGB research does do so—to some extent. Its regular survey of consumers suggests that direct personal loans average at present £300m for the "Big Four" clearers.

A figure of £240m for Midland's direct lending through the clearing bank might, therefore, be in line.

However, a further £100m out of a current total of £340m might be attributed to Midland's Access credit card, while Forward Trust's direct lending may be only around £70m.

A revised view of the AGB figures would give Midland Group possibly £500m in direct personal lending. The difference between this and the £1,500m in Midland's annual report is made up partly of point-of-sale lending to people by Forward Trust and lending to Midland staff.

## MLR fall 'would not affect sterling'

BY PETER RIDDELL

STERLING COULD remain relatively strong over the next 15 months even if Minimum Lending Rate falls, stockbrokers Phillips and Drew argues in a new analysis this morning.

In the latest issue of World Investment Review, the firm argues that exchange rates appear to have become less sensitive to interest rate changes during the last few weeks.

Other fundamental pressures on currencies may now begin to reassert their influence, in particular relative current account performances.

On this basis, even if MLR falls closer into line with the average of competitors' central bank rates, sterling is likely to remain robust through 1981, mainly because of a forecast £500m to £1bn current account surplus.

Consequently, Phillips and Drew forecast that sterling will average between \$2.25 and \$2.30 to the dollar next year (against just over \$2.40 now) and 72 to 73 on the Bank of

England's trade-weighted index, against 77.2 on Friday evening.

Earlier this month, brokers Laing and Cruickshank also argued that interest rate differentials would have little impact on sterling and projected an even stronger pound—a trade-weighted index of 78 by the end of 1981 and a dollar rate of \$2.50.

The impact of the strong pound upon industry is discussed in the latest quarterly perspective from the research department of merchant bankers, Schroder Wagg. This warns of "alarming signs of weakness" in the real economy and argues that the Government may find it necessary to display some of the flexibility suggested in the medium-term financial strategy.

"An increase in personal taxation combined with relief for companies is not incompatible with the spirit of the strategy, it may be essential to preserve some chance of eventual success."

## Barclaycard cash service

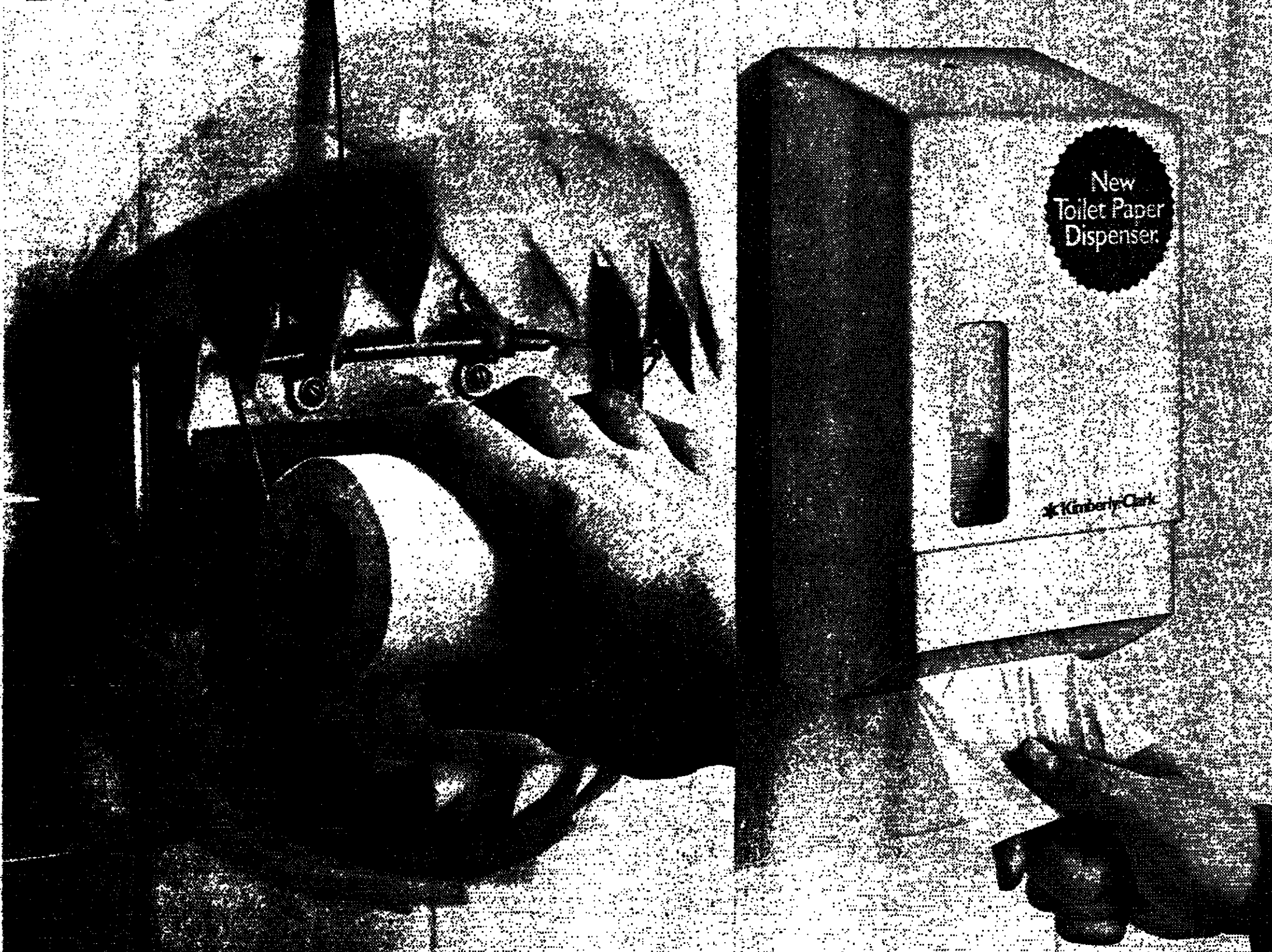
In a major pilot exercise, Barclaycard is to enable 200,000 of its 5m cardholders to obtain cash advances through Barclaycard "automated teller" machines.

Personal identification numbers will be sent to cardholders during the week beginning October 20. The cash advance service will be avail-

able immediately cardholders receive their personal numbers and they will also be able to enquire the outstanding credit available on their Barclaycard accounts.

The charge for a Barclaycard cash advance through Barclaycard machines will be the same as for a transaction over a branch counter—1½ per cent

## PREVENTION vs CURE.



New Toilet Paper Dispenser

Kimberly-Clark

The case of the disappearing toilet roll has been leading to much frustration among members of British Industry.

Many unsuspecting employees are subjected to acute embarrassment on discovering that they've been caught empty-handed in the washroom.

And the blame is being laid at the feet of a light-fingered minority who insist on helping themselves to the firm's toilet paper. Causing ill-feeling among the workforce and rising costs for the management.

It's an unpleasant and serious complaint, but just one of the many washroom problems for which Kimberly-Clark are developing solutions in order to make all washrooms more efficient and less trouble for everyone.

The remedy is the Kimberly-Clark Bulk Pack Toilet Paper System.

It consists of a large capacity lockable dispenser that's attached to the wall and contains either Kimlark® single-ply or Kleenex® two-ply tissue.

It's easy to load, it need never run out and it cures everyone of taking liberties with the toilet paper. Like all Kimberly-Clark Systems, the Bulk Pack Toilet Paper System is simple, efficient and cost-effective.

It's designed to keep the workers happy and the working environment healthy.

Which is just the sort of tonic we all need.

© KLEENEX AND KIMLARK ARE REGISTERED TRADE MARKS OF THE KIMBERLY-CLARK CORPORATION. © COPYRIGHT KIMBERLY-CLARK 1980.

**Kimberly-Clark. Simple solutions to washroom problems.**

To find out more about our Bulk Pack Toilet Paper System and for a copy of "Simple Solutions," our guide to hygiene and safety at work, write to Kimberly-Clark Ltd, Dept FT89, Industrial Division, Larkfield, Maidstone, Kent ME20 7PS.



## UK NEWS

# Financial Times correspondents report on how the fibres industry is facing up to the recession

## N.Ireland in the firing line

BY RHYS DAVID, TEXTILES CORRESPONDENT

AMID Northern Ireland's other troubles, the man-made fibres industry has taken on a battle-worn appearance of its own during the past year. ICI, once a pillar of the Northern Ireland economy, has pulled out of fibre-making in the province completely, and Britain's other big fibre group, Courtaulds, has only one fibre unit left—a nylon plant.

Last month, the world's biggest fibre producer, Du Pont, decided to axe its Londonderry acrylic unit—its last plant in Europe making this fibre.

This is in stark contrast to only 10 years ago when fibre-making in the province was being poured in. Employment then stood at 10,000—three times the number now left—and Northern Ireland was able to claim in promotional literature that it accounted for one-third of the UK's man-made fibre output.

The industry arrived in force in the 1960s when demand for fibres was still expanding rapidly and Northern Ireland was looking for new industry to

replace its fast-declining linen sector.

With the help of generous financial incentives, six fibre groups—ICI and Courtaulds from the UK, Du Pont and Monsanto from the US, Hoechst from Germany, and British Enkalon, part of the Dutch-German Akzo group—were persuaded to put up new facilities. During the second half of the 1970s demand for man-made fibres first stopped growing at the rates previously forecast by the fibre groups and then went into reverse under the impact of recession and low cost imports of finished garments.

The fibre groups have tried to adapt their operations to changed market conditions but, faced with a new problem—U.S. exports of cheap fibre based on low cost raw materials—more dramatic cuts have had to be made to stem mounting losses. Northern Ireland, with its concentration of plants, has found itself in the front line.

The ball was set rolling last September by Courtaulds, which announced a cutback in its polyester filament operations involving closure of a unit at

Maydown and a slimming down at Larne and Carrickfergus, with a total job loss of 660. Courtaulds had in 1973 embarked—misguidedly, it now turns out—on the construction in Letterkenny in the Republic of Ireland of a big new polyester filament plant in the belief that demand would double before the end of the decade.

In February this year, the company decided to close the remaining polyester filament operations at Carrickfergus and Larne with the loss of a further 240 jobs, concentrating production at Letterkenny, its most modern plant, which is well able to meet existing and foreseeable demand.

In May, Courtaulds also decided to close down another plant on the Carrickfergus site making viscose staple—a cotton substitute—and to concentrate productions at plants in Britain.

ICI has similarly cut away at its Northern Ireland fibre operations in the hope of reaching a size that could be made viable. At the end of last year

the company decided to drop manufacture of polyester textile filament at Kilroot with the loss of 600 jobs and to concentrate on industrial yarn. It is this last activity, together with the manufacture of polymer—the raw material for fibre production—which is now going with the loss of 1,100 jobs.

In each case the companies closing down have stressed that Northern Ireland's well-publicised problems have not influenced the decisions and that operations in the province have run smoothly. What clearly is telling against Northern Ireland, however, is its high-cost energy.

The province's power stations are oil-fired making the electricity needed for fibre production very expensive. Also, British natural gas is not available, and transport costs from the province have become much more expensive. So ICI has been putting its planned new investment in polyester filament into Pontypool, traditionally one of its nylon bases.

The various closures leave Northern Ireland with a still

Northern Ireland fibres					
Company	Location(s)	Employment	Products	Brand Names	Markets
British Enkalon	Antrim	2,000	Polyester filament Nylon filament	Enkalon Diolen	Hosiery, underwear, outerwear, household textiles, carpets and industrial yarns
Du Pont	Maydown (Maydown)	420	Elastane Acrylic	Lyera Orlon	Stretch fabrics (knitwear)
Hoechst	Limsavady	350	Polyester filament	Trevira	Apparel and industrial
Monsanto	Coleraine	500	Acrylic	Acrlan	Carpets, knitwear, home furnishings
ICI	(Kilroot)	1,300	Polyester filament	Terylene	Apparel, industrial (fabrics)
Courtaulds	(Carrickfergus, Larne, Maydown (Carrickfergus Carrickfergus)	900 560 300	Polyester filament Viscose staple Nylon filament	Lirelle Fibre Celon	Apparel Apparel

Plants closed this year, or due to close, in brackets.

substantial fibre industry. British Enkalon with 2,000 employees makes both polyester and nylon filament at Antrim for apparel, household and industrial markets.

It has been a loss-maker for the past four years but as a sign of its confidence in the future its parent Akzo is currently injecting some £40m into the company, mainly for new equipment.

Du Pont, following its withdrawal from acrylic, will still make elastanes—specialty

fibres used in blends with other fibres to give stretch properties to trackuits, swimwear and other leisurewear.

The company also makes chemicals at Maydown, where it employs 2,800. Monsanto's plant at Coleraine produces acrylic, a product in which it has a strong world position, and good markets in knitwear and carpets.

Hoechst at Limsavady is in polyester filament but can draw on the considerable strength of its parent group, the

strongest polyester producer in Europe. Modest cuts have been made by both Hoechst and Monsanto in their Northern Ireland labour forces but both groups say they hope further cuts can be avoided.

Courtaulds' Northern Ireland fibre-making is now restricted to nylon, which, like acrylic, has not been subject to the same pressure as polyester and the tile fabric, clothing and in food production in the province. The cuts that have taken

place have cleared away the weakest parts of the province's fibre industry but some of the operations that are left are now comparatively small by world standards. Further major cuts may not be in the offing and the companies that are left are expressing a determination to see the recession through.

The longer term prospects of the industry, however, remained very much to the fore of the British textile industry and to its success in surviving recession.

## Desperate attempt to save Scottish jobs

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE LONG, green Garioch Valley, which runs from the outskirts of Glasgow through North Ayrshire to meet the sea at Irvine New Town, takes on the atmosphere of an industrial graveyard with each closure that is announced.

ICI's decision to shut the nylon works at Ardeer, at the valley's southern end, is the latest in a depressing series which started nearly two years ago with the demise of the Glen-garnock steel works.

Since then, job losses have run into thousands, covering a

wide spread of industries.

In the past year, Mussey Ferguson closed its combine harvester factory near Kilmarnock (1,800 jobs lost). Monsanto closed its man-made fibres plant (1,100 jobs), SKF closed its ball bearings plant (900 jobs) and many others have paid off men to survive the recession.

Rockware made 350 redundant from its glass factory at Irvine. Hyster and Ayrshire Metal Products have paid off workers. There has been the self-inflicted wound of the closure of the Ayrshire marine oil platform yard after a prolonged industrial dispute, with 900 jobs lost.

The unemployment rate in the area is 17 per cent and will rise to 23 per cent if ICI goes ahead with a proposal to make 700 people redundant.

That explains why the ICI weekly-paid staff voted unanimously on Friday to fight the plant's closure. As the men left the meeting, it was obvious there was none of the militancy born of bitterness that used to be the natural reaction to

industrial bad news. Unemployment has become a part of normal life.

There may only be a slim chance of persuading the company to change its mind, but it is the best hope most have of continuing to earn a wage.

They know what prolonged unemployment will mean. One ICI worker said:

"My next door neighbour worked for Massey-Ferguson. Now he walks about his garden all day with a camera slung around his neck. At 52, he has no prospect of finding a job. He's virtually a vegetable himself. In a year's time I could be the same way."

ICI has offered to try to find other jobs in the company and set up an employment agency for those who cannot be redeployed. The promise holds little hope.

ICI may be able to use some skilled tradesmen, but the more mobile skilled workforce has never had the same problem finding work.

Each plant closure has led to skilled men leaving the area, weakening its attraction to new employers.

For many of those who will be left in North Ayrshire, their expertise acquired working for ICI will be useless if the plant closes.

Some new jobs are coming, mainly from the expansion of the two local pharmaceutical plants operated by Beecham and Roche Products. But they will be a drop in the ocean compared with the number out of work.

Local politicians are demanding an extension of the Garioch taskforce area, where the Scottish Development Agency has been spearheading an attempt to improve the environment and attract new employment.

A similar scheme in the Ardeer district would do much to raise morale, but the agency has neither physical nor financial resources to make more than a token impact on so much industrial dereliction.

## The town where luck has finally run out

CARRICKFERGUS, on the north shore of Belfast Lough, is the kind of town it is easy to become nostalgic about. There are none of the trappings of inner Belfast or of most towns elsewhere in Northern Ireland.

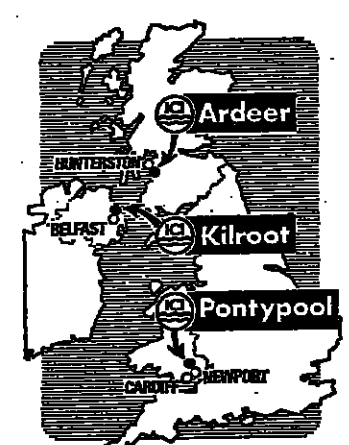
There are no mandatory friskings and searches, no closed circuit television outside public houses and no sectarian graffiti daubed on walls. Even the telephone in the streets works.

Carrickfergus was also work when the Northern Ireland troubles affected employment in nearby Belfast. In the sixties the town became a centre of the man-made fibres industry.

Courtaulds set up there and at one time employed nearly 2,000. ICI employed 1,100 and there was also Carreras, the cigarette manufacturers, who at one stage employed about 1,300.

Now, however, Carrickfergus's luck is running out. ICI has announced it is to close its polyester plant with the loss of all 1,100 jobs. It is a hard blow, following a two-year rundown of staff at Courtaulds, from 2,000 to 350.

Yet there seems little anger or bitterness about the ICI closure.



"It seems such a waste closing down because for Northern Ireland it is virtually a new factory. It has only been here 18 years."

"It is not so bad for me because I have a wife working and I have had my house a long time so the mortgage is low. The fellows I feel sorry for are those who have bought their houses in the past couple of years with interest rates so high. Now are they going to pay mortgages of £180 a month?"

ICI will not shut down until

March and there will then be the statutory compensation of something like 14 weeks' pay for every year worked, as well as redundancy payments.

Additionally, a "Resource Group" has been set up in the factory, involving senior personnel to try to find other jobs within ICI, but it is doubtful if more than 10 per cent will be relocated.

What the ICI workers will have in their favour is mobility and some factory skills or what has become fashionable to describe in Northern Ireland as a background of "industrial discipline".

The whole swathe of land around the South Antrim coast at Larne right into the industrial parts of Belfast is Protestant; so workers can move from their homes to where the work is.

For Catholic workers, say in the ghettos of west Belfast, the problem is more complicated. They are either too frightened or unable to move into Protestant areas to look for work. There is no work locally and has not been for a long time, so they lack the industrial discipline. This means employers even without being positively discriminatory are reluctant to take them on.

## Welsh MP accuses ICI of betrayal

BY ROBIN REEVES, WELSH CORRESPONDENT

ICI FIBRES' Welsh plant at Pontypool may not be suffering the closure fate of Kilroot in Northern Ireland and Ardeer in Scotland. But this has not lessened the feelings of anger and frustration at the decision to axe 600 from the workforce.

Less than 20 years ago, Pontypool was the hub of the world's nylon industry outside the U.S., employing 5,500 people. The new cutback, which the company wants to effect by next March at the latest, will reduce employment at the site below 1,000.

In the words of Mr. Ken Mahoney, the plant's convenor: "After years of making profits for the company, we are just being thrown on the scrap heap."

Mr. Leo Abse, Pontypool's MP, has been even more outspoken, describing the announcement as a betrayal. He said profits had been made out of the plant in the past.

"Now, in a period of recession, exacerbated by the Government's fanatical monetary policies, public-sector decisions are being taken by a directorate which will bring unemployment to intolerable levels," he claimed.

ICI's move is only the latest in a series of serious blows to employment in the area. Over the past 12 months the jobless level has jumped from less than 8 per cent to 12 per cent. The most spectacular cut among a rash of redundancies has been more than 4,000 jobs lost at the British Steel Corporation's Llanwern steelworks.

Other employers are only avoiding swelling the register by short-time working. Local authority officials are in little doubt that unemployment could reach 14 per cent in the area.

ICI's Pontypool plant started in 1947 as the home of British Nylon Spinners, the company set up jointly by ICI and Cour-

taulds to exploit the nylon manufacturing patent outside the U.S., secured from Dupont in 1944.

For 20 years it was in the forefront of the man-made fibres revolution. Teams from Pontypool travelled all over the world to construct and commission plants to manufacture the new material.

In 1965, however, the patent expired, competition heated up and Pontypool had to begin fighting for customers. Around this time too, it became a wholly-owned subsidiary. ICI purchased Courtaulds' 50 per cent stake in British Nylon Spinners as part of the process of unwinding its abortive Courtaulds' takeover bid.

The numbers employed at the site have declined more or less steadily ever since, though two specific changes stand out. In 1972 it was decided to concentrate the headquarters of the fibres division, previously

split between Pontypool and Wilton, at Harrogate. This also produced a local outcry but ICI felt it was important to be centred on the textiles heartland.

In 1976, technological improvement, which has affected the west knit side of the textile industry more than most, began to have a further strong impact on employment.

Dr. Ronald Stewart, Pontypool's works director, says as long as ICI stays in the fibres industry, Pontypool will continue to make a vital contribution. It has just invested £30m in new technology to retain its place in the UK and European markets.

But given the number of voluntary redundancies already effected at Pontypool over the years and the employment picture in Wales, the number out of work is rising faster than in any other region of the UK. There are few grounds for optimism.

# Output up 100-fold - that's the effect in one British city.

In 1973, Sodastream set up production in a 6,000 sq ft advance factory in Peterborough. The workforce numbered 15 and the first year's output was 5,000 machines for making soft drinks at home.

Soon Sodastream will move into a specially designed 140,000 sq ft factory with more than 400 workers. Total investment is over £3½ million and the company is already making over 500,000 machines a year.

Sodastream's growth is outstanding. But the statistics tell only part of the story. The firm's achievement is the result of successful marketing in Britain and abroad and of consistent investment in product development.

When Sodastream could not buy sufficient high pressure gas cylinders to meet demand for their machines, they developed the equipment and technology to make their own.

Now they are the world's largest producer of these cylinders and Sodastream's technique has been incorporated in a new British Standard for pressure vessels.

Sodastream have grown more than 20-fold in seven years in Peterborough. Almost all of the 150 firms that have moved here in the last 10 years have seen profits and productivity go up; wastage, absenteeism and staff turnover go down.

That's the Peterborough Effect. This is how it works.

### Room to grow

Peterborough, ancient cathedral city and new town, has a workforce of 65,000 with skills founded in engineering traditions but extending into latest technologies and services.

A modern home, to rent or buy, is assured for every employee the firm brings to Peterborough.

Excellent living conditions produce a better workforce. Most companies have discovered the Peterborough Effect working for them with higher productivity, higher profits and better staff relations.

Over 1.2 million square feet of factories and warehouses are being built in Peterborough now. All funded privately. The programme is continuous, so firms are sure of the space to expand, for years ahead.

Our factories range from 500 to 50,000 square feet. Serviced sites are available to lease or buy in several locations, all linked by superb urban motorway system to the national road network.

### In the right place

Peterborough is 50 minutes from King's Cross by train. There are 28 fast trains daily into London; and direct services to Harwich, Birmingham, Manchester, Leeds and many other major cities.

The A1 gives excellent road links to the rest of Britain. And Peterborough is the major growth point closest to the expanding East Coast ports of Felixstowe, Harwich, Yarmouth and King's Lynn.

None of these things alone produces the Peterborough Effect. It's that rare combination—all of them together in one city—plus each firm's drive and enterprise.

The Peterborough Effect could work for your business.

Find out how from John Case our Chief Estates Surveyor.

Ring him on Peterborough (0733) 68931.

It must be the Peterborough Effect

Peterborough  
Cathedral city - new town

مكتبة النجف



## Business attack on economic policies

BY LORNE EARLING

THERE IS a real danger that Britain's industrial contraction will slip out of control during the present recession, according to a strong body of opinion in Midlands industry.

A paper outlining the risks of present Government policy has been circulated to West Midlands members of Parliament by the regional group of Chambers of Commerce representing the collective views of more than 10,500 companies.

While supporting the primary objective of "stabilisation", the group points to the "damaging consequences" of the way this goal is being pursued.

"It suggests that state monopolies and nationalised industries are little affected by monetary policy, and high interest rates have eroded competitiveness abroad, leading to a dangerous transfer of resources from private manufacturing to the public and financial sectors."

"These recessionary policies are pushing up the Government's borrowing through higher unemployment pay, and reduced tax receipts, and damaging its ability to reduce inflation," the paper says.

The group says that companies which have borrowed to finance investment are now suffering unfairly, and that "leaner and fitter" could become a euphemism for "smaller and weaker" when applied to industry.

Its main recommendations are:

● A sharp cut in MLR, of not less than three percentage points, which it believes would not lead to increased credit demand since most corporate borrowing is seen as a necessity rather than an option.

● A consequent reduction in the value of sterling, since at the current level of the pound the trade off between employment and the balance of payments is out of line and getting sharply worse.

● Drastic changes in Government attitude towards non-tariff trading barriers, taking into account the nationalistic objectives and policies of other countries and evidence of improper discrimination by them.

● Revision of Government policy on energy prices in general, and gas prices in particular.

The present slump in domestic demand, it is claimed, should be counter-balanced by increased Government spending on capital works. "There can be nothing more wasteful than the £7bn a year at present being spent on unemployment pay."

"We would press in particular for the updating of the track and rolling stock of British Rail, the completion of the motor way network and the urgent construction of a Midlands-East Coast port motorway."

## 'Be positive,' sacked bosses urged

BY NICHOLAS LESLIE

MANAGERS WHO are made redundant are likely to experience disbelief, shock and other emotions, but they should not become overwhelmed by the negative aspects of their position, says a new report by the British Institute of Management.

Instead, they should recognise the positive points of redundancy, since it can offer "an excellent opportunity for personal appraisal and career review."

The publication, Guidelines for the Redundant

Manager, suggests that while some executives may seek a similar position elsewhere, others could find redundancy offering the opportunity to realise "cherished ambitions of starting your own business" or to re-train for a new career.

Whatever course of action is taken, the publication provides a practical guide to the services offered by both government sponsored and private organisations and agencies, and also includes a list of them in an appendix.

As well as indicating approaches managers should adopt towards finding a new job and the options open to them, the guide provides a simple "what to do" section when redundancy first takes effect.

Explanations are given on how to register as an unemployed person and on what financial entitlements are available.

Additionally, a section explains the statutory provisions relating to pensions. Redundant managers are

strongly recommended to approach the task of finding a new job as a full-time occupation.

For, even when the most strenuous efforts are made to find new employment, the average executive "can expect to be out of work for four or five months."

Guidelines for the Redundant Manager, available from the BIM, Management House, Parker Street, London, WC2B 5PT, price £3.20 to individual members and collective subscribers, £4.80 to others.

## Work aid projects launched in Midlands

FINANCIAL TIMES REPORTER

TWO PROJECTS aimed at countering unemployment in the Midlands, one for management, one for engineering apprentices, have been launched with the backing of Government and industry.

The management scheme is to help redundant executives find new jobs, the engineering training aid in response to a fall of nearly 30 per cent in apprenticeships offered by local industry this year, and to the rising number of redundancies among trainees.

The engineering industry in the Midlands is increasingly concerned that as a result of job losses among skilled workers and a fall-off in training, labour shortages will become acute when the recession ends.

In spite of the general cut in engineering output, shortages of some categories of skilled workers have persisted, particularly toolmakers and tool-setters.

As a result of fewer apprentices being taken on this year, outside bodies are paying for more than 500 training places, says the Engineering Industry Training Board.

Sir Geoffrey Foster, manager of the West Indies office of the board, said it was deeply concerned that there would be too few skilled workers to meet future demand. It took up to four years to train an apprentice.

Midland companies had provided only 1,984 places for apprentices this year, against 2,700 last year. The training board had therefore boosted the numbers with 331 awards for trainees.

It had received additional funds on a national basis from the Manpower Services Commission, which provides most of its money, to make up for failure of industry to maintain the former level of training.

Support for apprenticeships in the Midlands also comes from Birmingham City Council and other local authorities, including Wolverhampton and Walsall.

The board makes awards for companies to retain apprentices facing redundancy. Mr. Foster said this was one of the worst aspects of the recession, since apprentices were normally the last to lose their jobs.

The management employment scheme is to be run by the Management Development Centre in Birmingham, part of the West Midlands Engineering Employers' Association.

A number of short courses will be held soon, following success of a recent series of two-week courses in conjunction with the Manpower Services Commission.

Mr. Hary Wood, manager of the centre, said that about half the people on these courses had found jobs shortly after their completion.

## Job creation in Ulster only replaces losses

BY OUR BELFAST CORRESPONDENT

JOBS being created by increased industrial development in Northern Ireland will replace only the jobs being lost and cannot, in the present climate, add to overall employment opportunity, the Commerce Department has warned.

In a report covering the two years to March 31, the Department shows the extent of the improvement in attracting industry to Northern Ireland following the introduction in 1977 of better financial incentives.

From an average of 2,600 in the previous three years, the number of new jobs promised

rose to 6,143 at a cost of £61m in 1978-79 and to 6,351 at a cost of £70m in 1979-80.

The report says that while the results are encouraging the steady erosion of the Province's manufacturing base means the jobs will only replace those being lost.

Mr. Eric McDowell, chairman of the Industries Development Advisory Committee which advises the Department on the request for financial aid, says in the report that Government must continue to help companies which have temporary problems but which are judged to have long-term viability.

## Coal industry wins bigger share of smaller market

BRITAIN'S COAL industry has been protected against the full effects of the recession by special arrangements with electricity and steel producers, according to Sir Derek Exra, chairman of the National Coal Board.

The doubling of coal exports from the north-east this year had helped the industry, West Germany and Denmark had increased their imports.

He warned that the immediate prospects for the industry were not good. "The industry is that, because of intense international competition, we are being severely squeezed on price."

With demand continuing to decline because of the recession, coal sales were expected

to fall this year by about 5m tonnes, he said.

But through vigorous efforts at home and abroad, coal was winning a bigger share of the smaller energy market at the expense of oil.

● T. I. Chesterfield, which produces stainless steel tubes and cylinders, is to make a further 150 workers redundant over the next nine months.

● Aluminium beer barrel manufacturer Alunasec of Burton Latimer, Northants, is to close its plant at Desborough with a loss of 50 jobs.

● The closure of Capital Leisure, the specialist swimming pool service division within the Ellis and Everard group, threatens 27 jobs.

## BUSINESSMAN'S DIARY

### UK TRADE FAIRS AND EXHIBITIONS

Current	International Motor and Commercial Motor Show	National Exhibition Centre, Birmingham
Oct. 21-23	Trade days 15-16 (01-255 7000) (until Oct. 26) Conference and Exhibition on Marine Transportation and Storage of Bulk Chemicals (09237 76363)	Royal Lancaster Hotel, London
Oct. 21-24	European Offshore and Petroleum Conference and Exhibition (01-486 1951)	Earls Court Olympia
Oct. 21-24	London Fashion Exhibition (01-385 1200)	Wembley Conference Centre
Oct. 23-30	Electronic Test and Measuring Instrumentation Exhibition (0822 4871)	Metropole Hall, Brighton
Oct. 23-30	National Housing and Town Planning Exhibition and Conference (01-686 5741)	Harrogate
Oct. 23-30	Control and Instrumentation Exhibition (01-655 7777)	Olympia Kensington New Town Hall
Nov. 4-6	Computer Peripheral and Small Computer Systems Exhibition and Conference (01-537 3636)	Earls Court
Nov. 4-9	Kensington Antiques Fair (04566 22662)	National Exhibition Centre, Birmingham
Nov. 5-16	Caravan Camping Holiday Show (01-533 4000)	Metropole Hall, Brighton
Nov. 5-11	Daily Mail International Ski Show (Midway 47111)	Cunard Intl. Hotel, W6
Nov. 9-11	International Garden and Leisure Exhibition—GLEE (01-546 6757)	
Nov. 11-13	Fast Food Fair and Conference (01-637 3636)	
Nov. 11-14	London Business Equipment Exhibition (01-405 6233)	

## OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Exhibition of Women's Ready-made Clothing (01-439 3964) (until Oct. 22)	Paris
Current	Hotel Equipment and Catering Exbn. (01-584 4411) (until Oct. 23)	Vienna
Oct. 22-24	Hong Kong Electronics Show (021-705 6707)	Hong Kong
Oct. 23-28	International Exhibition of Inventors and Novel Features (01-278 0261)	Brno
Nov. 3-8	International Engineering Exhibition—ENKOR (01-482 7888)	Seoul
Nov. 4-7	International Trade Fair for Clothing Textiles—INTERSTOFF (01-734 0543)	Frankfurt
Nov. 8-16	International Boat Show (01-540 1101)	Copenhagen
Nov. 9-14	Middle East Building Materials and Construction Industry Exhibition (01-486 1951)	Bahrain
Nov. 14-23	Mining Industry Technical Fair—TECNOMIN (01-651 7688)	Lima
Nov. 17-22	International Packaging Exhibition (01-439 3964)	Paris
Nov. 19-22	Medical and Technical Exhibition and Congress—MEDICA (01-409 0956)	Dusseldorf
Nov. 24-29	Oil and Gas Industry Equipment and Services Exhibition (01-935 5200)	Mexico City

## BUSINESS AND MANAGEMENT CONFERENCES

Oct. 20-21	New York Management Centre: Direct investment in the U.S. (01-937 3163)	Hilton Hotel, W1
Oct. 22	Reader Centre for Forecasting: Retaining Leisure in the 1980s (01-353 8961)	Cumberland Hotel, W1
Oct. 23-24	British Institute of Management: Corporate Cash Distress (01-405 3456)	Piccadilly Hotel, W1
Oct. 23-24	Frost and Sullivan: Finance and Accounting for Non-Financial Executives (01-486 5377)	London
Oct. 24	Palace Publishing: Strategies for Surviving and Thriving During the Recession (01-438 3383)	Cafe Royal, W1
Oct. 27-28	AMP International: Planning and Control Techniques for Managing Maintenance Operations (01-262 2732)	Amsterdam
Oct. 27-30	Brunel Institute: Job Evaluation—The settling of differentials (0895 56461)	Uxbridge
Oct. 28	The Institution of Production Engineers: The Control of Automated Assembling Machines using I.C. Systems (01-579 9411)	London, W5
Oct. 28-Nov. 1	Admap: What Price Marketing? Justifying Expenditure in a No-Growth Economy (01-379 6578)	Vienna
Oct. 28-30	Institute of Personnel Management: Recruitment Advertising and Communications (01-387 2844)	Embassy Hotel, W3
Oct. 28	CBI/RASATA: India 1980 (061 707 2190)	Ld. Daresbury Rd, Warrington
Oct. 30-31	FT Conference: Australia—Top Attractions for Future Investment (01-621 1355)	Melbourne
Oct. 30-31	AMD Legal: Essential Management Law—Refresher (07535 56047)	London
Nov. 3-4	FT Conference: Investment in Malaysia (01-621 1355)	Kuala Lumpur
Nov. 4	Gwynn Jenkins: Forecasting For The City (0524 61531)	Clifton Ford Hotel, W1
Nov. 5	Abacus: Health and Safety in the Printing Industry—Reducing the Risks: Avoiding Confrontation (0604 581300)	Mount Royal Hotel, W1
Nov. 5-6	MTC: The Skills of Interviewing (0533 27062)	Leicester
Nov. 7	Graham and Trotman: Chile—New Business Opportunities (01-493 6361)	Hilton Hotel, W1
Nov. 11	Oyez-ISC: Food Law for the 1980s (01-342 2481)	Princess Anne Theatre, BAFTA, W1
Nov. 13-14	Kepler and Associates: Symposium on Oil and Gas Investing and Financing (01-584 4351)	London
Nov. 13	IPM: Industrial Relation Law (01-387 2844)	London, WC1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

## Financial Times Conferences

### EMPLOYMENT IN THE 1980s

Grosvenor House, London—November 20 and 21, 1980

British industry's employment prospects and opportunities will be discussed at this conference by Sir Terence Beckett, Director General, Confederation of British Industry and Sir Richard O'Brien, Chairman, Manpower Services Commission. The Union contribution to solving the unemployment problem will be examined by Mr David Lea, Assistant General Secretary, Trades Union Congress.

### EUROPEAN BANKING

Amsterdam—December 9 and 10, 1980

This conference will examine a wide variety of major issues, including the effects of the elections in the United States and Germany on the economic outlook of both countries, the achievements and prospects of the European monetary system and developing country indebtedness. Speakers will include Mr. John A. Craven, Deputy Chairman and Chief Executive, Merrill Lynch International Bank Limited; Mr. Francois Xavier Trapp, Vice-President, Commission of the European Communities; Mr. Azizah F. Mohammed, Director, External Relations, International Monetary Fund and Mr. R. Streckham, Director, European Office, World Bank.

All enquiries should be addressed to:

Financial Times Limited  
Conference Organisation  
Master House, Arthur Street  
London EC4R 9AX

Tel: 01-621 1355  
Telex: 27347 FTCONF G  
Cables: FINCONF LONDON

ONE OF THE LARGEST BANKS IN THE WORLD IS TAKING A NEW PATH TO INTERCEPT THE FUTURE.

Historic symbol of Bankers Trust—The pyramid atop our Wall Street building.

A RELATIONSHIP MANAGER IS MORE THAN AN ACCOUNT OFFICER.

In theory, an account officer is the personal link between his customer and all the services his bank has to offer. In practice, however, the account officer is often a specialist who represents only one of a bank's divisions. So a corporate chief financial officer frequently has to deal with many specialists from his bank, none of whom has a comprehensive picture of his financial situation.

At Bankers Trust, we have replaced the account officer with a relationship manager. As the name implies, he or she has worldwide responsibility for identifying all of a customer's needs in the banking relationship. And for bringing every pertinent resource of our bank to bear on them.

When we focused the entire resources of our world-class bank on four core financial businesses (wholesale commercial, banking, fiduciary services, money and securities markets and corporate financial services) we created a more flexible and efficient structure. Within it, our relationship manager can direct and integrate the work of our specialists throughout the bank to meet your overall requirements.

That's one more way in which our new path to the future generates benefits for you today.

**Bankers Trust Company**  
Worldwide

International Banking Subsidiaries in the United States: Chicago, Houston, Los Angeles and Miami. Overseas Branches: LONDON, BIRMINGHAM, MILAN, PARIS, TOKYO, SEOUL, SINGAPORE, BAHRAIN, NASSAU and PANAMA CITY.

An International Banking Network  
of branches, subsidiaries, affiliates and representative offices in over 30 countries on 6 continents.  
Member Federal Deposit Insurance Corporation © Bankers Trust Company.



SNIA

# SNIA VISCOSA

## SOCIETA NAZIONALE INDUSTRIA

### APPLICAZIONI VISCOSA

Limited—Head Office in Milan—Via Montebello, 18

Issued Share Capital L.136,628,821,000  
Paid-Up Share Capital L.32,337,213,000

Registered in Milan—No. 40257

REGROUPING OF SHARES WITH A NOMINAL VALUE OF L.600  
INTO NEW SHARES WITH A NOMINAL VALUE OF L.1,000  
INCREASE IN PAID-UP CAPITAL FROM  
L.32,337,213,000 TO L.136,628,821,000

In the execution of what was decided during the Extraordinary Session of the Annual General Meeting of 30th April, 1980 the above-mentioned operations will be carried out in the following way:

#### REGROUPING OF SHARES

Starting from 20th October, 1980 the ORDINARY and PREFERENTIAL shares with a nominal value of L.600 will be regrouped in shares with a nominal value of L.1,000 in the proportion of three new shares for each group of five old shares.

The shareholders are therefore invited to present their shares with a nominal value of L.600 to the authorised banks, bearing in mind that as from 20th October, 1980 such shares will no longer be quoted on the Stock Exchange whereas the new regrouped shares with a nominal value of L.1,000 will be quoted.

The authorised banks have been invited to place themselves at the disposal of the shareholders who intend to sell the fractions of non-regroupeable shares or who intend to buy the necessary shares in order to reach the number of five shares or its multiples.

As from 1st January, 1981 the requests for regrouping can only be presented to the COMPANY'S TREASURY DEPARTMENT.

#### INCREASE IN SHARE CAPITAL

The increase in Share Capital from L.32,337,213,000 to L.136,628,821,000 will take place through the issue of 104,291,608 ORDINARY shares with a nominal value of L.1,000 ranking for dividends and all other rights as from 1st October, 1980 offered in option, at par, for L. 64,674,428,000 to the holders of ORDINARY and PREFERENTIAL shares, after regrouping, in the proportion of two new shares for every old share and for L.39,417,182,000 to the holders of the "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" convertible bonds in the proportion of one new share for every bond owned.

The option right must be taken, under threat of losing it, between 20th October and 19th November, 1980 only in Italy with the handing over of the receipts released by the authorised banks at the time of the presentation of the old shares with a nominal value of L.600 for regrouping and/or of the "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" for stamping and against payment of L.1,000 for each new underwritten share.

The option right if not used within the above specified terms will be offered on the Stock Exchange as per Article No. 2441, Paragraph No. 3, of the Civil Code.

To carry out the operations mentioned above those persons interested should apply to the COMPANY'S TREASURY DEPARTMENT or in Italy:

CREDITO ITALIANO—BANCA COMMERCIALE ITALIANA—BANCO DI ROMA—BANCA NAZIONALE DEL LAVORO—BANCO DI NAPOLI—BANCO DI SICILIA—MONTE DEI PASCHI DI SIENA—ISTITUTO BANCARIO ITALIANO—ISTITUTO BANCARIO S. PAOLO DI TORINO—BANCA NAZIONALE DELL' AGRICOLTURA—BANCA BELINZAGHI—BANCA CATTOLICA DEL VENTO—BANCA DEL MONTE DI MILANO—BANCA GENERALE DI CREDITO—BANCA POPOLARE DI MILANO—BANCA POPOLARE DI NOVARA—BANCA PROVINCIALE LOMBARDA—BANCA SU ALPINA—BANCA TOSCANA—BANCO AMBROSIANO—BANCO DI SANTO SPIRITO—BANCO DI SARDEGNA—BANCO LARIANO—BANCA DI RISPARMIO DELLE PROVINCE LOMBARDE—BANCA DI RISPARMIO DI TORINO—BANCA DI RISPARMIO DI TRIESTE—BANCA CREDITO AGRARIO BRESCIANO—CREDITO COMMERCIALE—CREDITO LOMBARDO—CREDITO ROMAGNOLO—CREDITO VARESE—CREDITO VENEZIANO—CREDITO CENTRALE DELLE BANCHE POPOLARI ITALIANE—ISTITUTO CENTRALE DI BANCHE E BANCHIERI.

Abroad (on the account of the Italian Banks according to the law):

HAMBROS BANK LIMITED, London—DRESNER BANK A.G., Frankfurt a. M.—KREDITBANK S.A., Brussels—CREDIT DU NORD, Paris—CREDIT SUISSE, Zurich—SOCIETE DE BANQUE SUISSE, Zurich—BANQUE LEV S.A., Zurich—CHEMICAL BANK, New York together with other foreign banks connected with the above Italian banks.

A similar announcement of option will be published in the national edition of the official Bulletin of Limited Companies No. 171 of 18th October, 1980.

## MEDIABANCA

BANCA DI CREDITO FINANZIARIO S.P.A.

SHARE CAPITAL L.84 BILLION—PAID-UP RESERVES L.52 BILLION  
HEAD OFFICE IN MILAN—VIA FILODRAMMATICI, 10

Registered in Milan No. 52704—Volume No. 1746—Dossier No. 237

Issuing of L.52,145,804,000 worth of bonds

"MEDIABANCA 13% special SNIA VISCOSA series 1980-1990" convertible into SNIA VISCOSA ordinary shares

offered in option to SNIA VISCOSA shareholders and holders of

"MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" convertible bonds

In partial execution of the decision taken at the Extraordinary Session of the Annual General Meeting on 30th October, 1978, the Executive Committee of Mediobanca, during the meeting of 22nd April, 1980, has decided to proceed with the issuing of a new, special series of bonds convertible into ordinary SNIA VISCOSA shares, of nominal value L.52,145,804,000, named "MEDIABANCA 13% special SNIA VISCOSA series 1980-1990" having the characteristics indicated here below.

The bonds, of nominal value L.1,000 each, are offered in option to the SNIA VISCOSA shareholders and to the holders of the "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" in the proportion respectively of one bond for each ordinary or preferential share of nominal value L.1,000 (which is after the revaluation and regrouping decided at the Extraordinary Session of the Annual General Meeting of SNIA VISCOSA on 30th April, 1980) and of a new bond for each two old bonds held.

The option right must be taken, under threat of losing it, in the period from 20th October to 19th November, 1980 by presenting the underwriting request using the appropriate forms duly completed which must be presented to the Head Office of SNIA VISCOSA or to the authorised banks for the execution of the increase in capital of SNIA VISCOSA, together with the relevant option coupon. These will be given to the shareholders who will present the old shares of nominal value L.600 for the regrouping into shares of nominal value L.1,000 as well as to the holders of "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" bonds who will present the bonds held for stamping.

Payment for the new underwritten bonds amounting to L.1,000 for each being valid as of 1st December, 1980 (with dividend no. 2), must be made on 1st December, 1980.

The above payment can also take place at the time of the underwriting, handing over the old bonds of "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" together with dividend no. 15 (1st June, 1981) and subsequent dividends. The bonds belonging to series no. 3 to be drawn for reimbursement on 1st December, 1980 will be accepted at par at L.1,000 each. Those belonging to the residual series nos. 1, 4, 5, 6, 7, 8, 9 and 12 for which advance reimbursement has been decided as from 1st February, 1981 and as published in the Official Gazette of 18th October, 1980 will be accepted at L.995 each. The amount of dividend no. 14 (1st December, 1980) will be paid subsequently, therefore, the balance of 5 lire for each underwritten bond will have to be paid in cash being the difference between the price of the underwritten bond and the price of L.995 fixed for the acceptance of the old bond.

The option right if not used by 19th November, 1980 will be offered on the Stock Exchange according to Article No. 2441, Paragraph No. 3 of the Civil Code.

#### CHARACTERISTICS OF THE BONDS

Nominal unit value: L.1,000.

Denominations of the shares: 1, 5, 10, 50, 100, 500 and 1,000 bonds.

Nominal annual interest: 13% payable without deducting any expenses, except for those required by law, in two equal instalments falling due on 1st June and 1st December.

Conversion of SNIA VISCOSA ordinary shares: The bonds can be converted on maturity of each dividend as from 1st June, 1983 to 1st December, 1988 inclusive, in the proportion of one SNIA VISCOSA ordinary share of nominal value L.1,000 for each bond of equal nominal value, except in the case of modification of this proportion as foreseen in Article No. 5 of the terms of the loan. MEDIABANCA can establish, in addition to those indicated above, other conversion dates but still keeping firm the last term of 1st December, 1988.

Reimbursement: The bonds still in circulation at the date of 1st December, 1985 will be reimbursed at par in five constant, annual instalments of capital starting 1st June, 1986; the bonds to be reimbursed will only be determined through drawing.

Advance reimbursement and conversion: MEDIABANCA reserves the right to proceed as from 1st June, 1983 with the advance reimbursement, total or partial, of the loan. Also for the bonds subjected to advance reimbursement, if it takes place within 1st December, 1988, the holders will have the right to conversion.

Taxation: The interest payable on the bonds will be subject to tax to be deducted at source with the obligation of reimbursement at the rate of 10% according to Article No. 12 of Law No. 376 of 2nd December, 1976, except for more favourable terms under law for the bond holder. MEDIABANCA engages to pay the interest on bonds and to reimburse the same without any deduction for taxes, present or future, which according to the law are not to be charged to the bond holder.

Quotations: The Stock Exchanges of Milan, Rome, Turin and Genoa will be asked to quote these bonds constituting the loan.

A similar announcement of option will be published in the national edition of the official Bulletin of Limited Companies No. 171 of 18th October, 1980.

## UK NEWS - LABOUR

# Union officials fear discipline rule

By JOHN LLOYD, LABOUR CORRESPONDENT

FULL-TIME officials of the engineering white-collar union AUEW-TASS fear that a regulation change, voted in over a week ago by a special delegate conference, may be used against officials considered unreliable by the executive.

It allows the executive, in conjunction at times with Mr. Ken Gill, general secretary, to suspend officials with or without pay.

Mr. Gill said last weekend, after the special conference, that the change was minor and long overdue. He said that the traditions of the union would ensure that it was not abused, and that he had guaranteed to

discuss it fully with officials.

Some officers concede that a tightening up of disciplinary procedures is inevitable—if not, from their point of view, desirable. But they object strongly to the manner of bringing in the regulations.

Others are angry and alarmed by the new regulation, believing that it was brought in too hastily, but that it presents a threat to their positions. Their objections to the change, to be voiced in the forthcoming talks with Mr. Gill, are on four main grounds.

First, they say that it was pushed through the special delegates' conference with inadequate warning. Delegates were not aware of the proposed

change until they arrived at the London conference on October 11. It was listed on the agenda under the heading "Administrative problems."

The main purpose of the conference was to discuss the legal position relating to the full amalgamation of the four sections of the Amalgamated Union of Engineering Workers, of which TASS is one.

Second, they recall that a revised disciplinary procedure was overwhelmingly rejected by the full-time officials at a meeting, during the AUEW's national conference in Llandudno last month.

Third, they believe that the change contravenes TASS's own rules. Rule 60 specifies that full-

time officials should receive six months' notice of a change in their condition, a stipulation which, officials say, has not been met in this case.

One official said that legal action would follow any attempt by the union's executive to implement the new regulation.

Fourth, some officials believe that the regulation would be used against people whose views on political and industrial matters differ from those held by the majority of the executive. Such differences of opinion do not fall into the Left-Right divide because both the TASS leadership and the officials who consider themselves threatened are largely on the Left.

# Farm men to demand 100% rise

Financial Times Reporter

FARMWORKERS will today demand a 100 per cent pay rise to bring earnings up to the national industrial average.

Leaders of the National Union of Agricultural and Allied Workers will tell farmers at pay talks in London that their members have been hit hard by high inflation because of their low basic wage.

The union, representing about one third of the country's 250,000 full-time farm workers, wants the basic 258 for a 40-hour week doubled for a 35-hour week.

It is also claiming better casual and overtime rates and the lowering of the minimum age for a senior from 21 to 18.

The farmers will tell the union that they cannot afford rises of this order. Latest Government figures show that in real terms farmers' incomes have fallen by about 27 per cent in the last two years, with a further fall of at least 11 per cent expected this year.

#### Airport peace

BAGGAGE handlers at Glasgow Airport returned to work yesterday.

They walked out after one handler was refused permission to play in a pub darts match.

The airport closed at various times from Thursday when firemen joined the stoppage. Talks will be held to work out new shift change procedures.

#### Dustmen threat

DUSTMEN at Oundle have threatened to strike if East Northants District Council approves plans today to sack 15 colleagues as part of financial cuts.

# Move to end boilermakers' strike

By JOHN LLOYD, LABOUR CORRESPONDENT

BOILERMAKERS AT the Ayrshire Marine Constructors yard at Hunterston on the Firth of Clyde, Scotland, will today vote on a plan to end a six-week-old strike.

The strike, over allegedly extensive breaches in health and safety procedures and lack of consultation, has halted work on a £10m oil platform for Phillips Petroleum and has caused the yard's owner, the U.S.-based

company, Chicago Bridge and Iron, to issue a closure notice on the yard.

Mr. James Murray, the new general secretary of the Boilermakers Society, is to put a plan to the 500 boilermakers at a mass meeting in Greenock today which he believes is the last opportunity to save the yard. The plan was thrashed out with representatives of the

yard's management 10 days ago, after the boilermakers narrowly rejected a previous call for a return to work. The 400 non-union workers at the yard, members of the General and Municipal Workers' Union, have already voted to return to work. Shop stewards at the yard believe the plan will make 200 redundant with work previously handled in the yard being subcontracted.

# Engineering staff work fewer hours

By OUR LABOUR STAFF

FEWER HOURS are worked by staff in the UK engineering industry than by any other engineering employees in Europe.

Although manual workers' hours are in line with those of the rest of Europe, according to figures published today by the Engineering Employers' Federation.

Research also suggests that the number of hours worked

each year by manual workers in the UK will exceed those of their counterparts in Germany by 1983.

The paper, presented in an EEF Brief on working hours says the major difference between the UK and the rest of Europe is that most manual and staff employees in Europe have the same basic hours of work. Outside the UK, no discussions

are taking place about reducing staff or manual hours, it says.

Figures covering working time in Europe during 1980 show that in the UK staff work annually between 1717-1740 hours compared with 2030 hours in Switzerland, where the most hours are worked, and with 1775 in Belgium, where the second lowest figure is recorded.

# CHOOSING THE RIGHT GEMSTONE INVESTMENT PLAN MEANS KNOWING WHO CHOOSES THE RIGHT GEMS

GEMSTONES HAVE NOW BECOME AN IMPORTANT DIVERSIFICATION IN MANY INVESTMENT PORTFOLIOS. THE ABILITY TO RECOGNISE AND CLASSIFY GEMSTONES IS CRUCIAL TO SUCCESSFUL GEM INVESTMENT. GARANTI INVEST LIMITED ARE A LEADING AUTHORITY IN THE GEMSTONE INVESTMENT FIELD AND KNOW HOW TO CHOOSE THE RIGHT GEMSTONES - WE HAVE BEEN SELECTING THE BEST FOR MANY YEARS.

Garanti now believes that sapphires offer the best prospect for substantial capital growth in this field. Of course, every investment has a risk attached but sapphires are still about one third of the price of diamonds and the supply of top quality stones is diminishing, while the demand continues to grow.

Garanti know all about this supply since we are involved in the mining and cutting of the stones. We buy our stock virtually from source, by-passing importers, wholesalers and retailers. This means that Garanti can offer you the best stones available at the most economic price.

The best blue sapphires are mined in Sri Lanka and Garanti Invest have established an internationally recognised system of sapphire grading, called S & Q 78. The system ensures that every stone has been scientifically graded and valued and that a certificate has been issued by qualified gemologists. Every stone is sealed in an S & Q cassette, and our undertaking to re-sell is guaranteed on this basis. As a result, sapphires can now be bought confidently on certificate description.

FIND OUT ABOUT THIS IMPORTANT INVESTMENT OPPORTUNITY. THIS BROCHURE GIVES FULL DETAILS ABOUT OUR SAPPHIRE INVESTMENT PLAN INCLUDING THE S & Q GRADING SYSTEM AND RE-SALE GUARANTEE. SEND FOR THE BROCHURE TODAY OR TELEPHONING ON 01-629 7158.



Garanti Invest Limited

278-282 High Holborn  
London WC1V 7HA

Scandinavian Office  
Skappavagn 5-6  
41121 Göteborg Sweden

To Garanti Invest Limited  
278-282 High Holborn, London WC1V 7HA  
Please send me your Sapphire investment brochure without obligation to:

Name \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

☐ Please tick if you are a financial adviser

**SPECIAL OFFER**

**SAVE £10**

**Get it! and know what's what...**

**WHO'S WHO IN BRITISH INDUSTRY 1981**

**THE BOOK THAT OPENS DOORS**

2,000 Pages Packed with Information

**TO: THE HUNTSMAN PRESS LIMITED, 25 Euston Road, London NW1 2SD TELEPHONE 01-837 6400**

Please reserve my copy of Who's Who in British Industry 1981 and mail me the book immediately on publication (December 1980) at a special pre-publication price of £40.00 instead of the published price of £50.00.

I understand that Who's Who in British Industry 1981 contains in one 800 page Volume, a classified National Trade buyers guide which includes many in depth editorial reports - the current list of over 27,000 British manufacturing concerns (with statistical information) as supplied for publication in Who's Who in British Industry by Her Majesty's Stationery Office (the HMSO list is usually sold in soft covered sections by HMSO at £62.50 per set. I enclose £40.00 cheque/MO which includes postage & packing.

Name \_\_\_\_\_  
(Please print clearly)

Company/Organisation \_\_\_\_\_

Address \_\_\_\_\_

Allow 21 days from publication for delivery. Reg No. 189 000 Registered

# Hospital row over bonuses

HEALTH CHIEFS were drawing up emergency plans yesterday to feed patients at Liverpool's Walton hospital where the 93 catering staff have locked themselves in the kitchens, in a row over bonus payments.

They have threatened to barricade the doors if management tries to bring in volunteers. The catering staff have worked without pay this week-end to provide meals for the 630 patients at the 780-bed hospital.

But because of union sanctions, workers are refusing to restock kitchen shelves from hospital stores. They warn they might have no food left to prepare after breakfast today.

Yesterday patients had a hot three-course lunch - but the main course was cheese pie, not the usual Sunday roast.

Hundreds of staff, many of whom live at the hospital, had to go out for meals yesterday because the staff canteen was not serving food.

Yesterday, Walton's Labour MP, Mr. Eric Heffer, visited the kitchens and suggested a peace formula.

He wants management to withdraw the threat of ending the workers' bonus scheme in January, and the staff to return to work while talks continue. The hospital's deputy administrator, Mr. Michael Sobanja, said: "Our main concern is to make sure patients remain properly fed."

"If the catering staff refused to do this we would have to consider bringing in volunteer workers."

"If the catering staff remained in the kitchens without preparing meals that would be a very serious matter, which might even lead to the possibility of legal action to remove them. In the meantime we would bring in meals from outside."

Mr. Peter Farrell, a NUPE shop steward, said yesterday: "We shall stay in the kitchen as long as is necessary to get a settlement. If necessary, we can barricade ourselves in with trolleys."

The lock-in began on Friday, when Sefton Area Health Authority stopped paying the catering staff because it considered union sanctions in breach of their contracts.

Workers are angry because the ending of their bonus scheme will mean they lose a third of the basic wage - up to £25.





## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## The pilgrim's progress of an entrepreneur

BY ARNOLD KRANSDORFF

SUCH IS the special quality of the self-made businessman that he cannot usually function effectively within a large organisation. His success in the first place is usually partly due to the generous measure of autonomy he can allow himself as his own boss—something he inevitably forfeits if he chooses to make the transition into the big league.

Yet many small-time entrepreneurs overcome their reluctance to take this step, tempted by generous offers for their businesses. Generally they are offered a directorship on the board of the larger company, only to find themselves hamstrung and frustrated by corporate torpidity.

Disillusioned, they often leave and return to the world of small business to "fly by the seat of their pants" once again.

Tony Davies is something of an exception. He elected to be bought out by a larger company in the conscious hope that he would be able to develop more fully his interest in computers. He also wanted the experience of working at senior level for a large corporation.

In the event, after only two years, he decided that the company's aspirations for the computer business were incompatible with his own. It was also likely that the company would transfer him to the U.S.—and he did not want to go.

Wanting to be his own boss was a lesser reason, though still important.



Profile

were topping \$0.3m on sales of \$3m. Davies personally banked about \$0.5m from the deal.

In the new organisation he presided over his own company and another Schlumberger acquisition, Solartron, an instrumentation company making voltmeters and other data logging equipment. Later he also helped with the purchase of the Fairchild microelectronics business in California, where, it was indicated, he might have to move.

But Davies's first love has always been the complicated dynamic world of computers. Their application to test equipment was of secondary interest. If he was going to fulfill his ambition, he realised he would have to leave.

"I had, and still have, a very good relationship with Schlumberger, where I picked up valuable experience which I did not get at Plessey," says Davies. "Although I learned my basic management skills with Membrain, one gets a wider visibility working for a big multinational. I was also exposed to the more traditional management functions."

"I was well thought of, and my career looked assured," he says, although he had never been given any assurances that Schlumberger planned to go into computers in a big way. It became apparent that it did not. "This didn't fit into my long-term aspirations."

Davies also admits that he is the type of person "who likes to work by intuition, and the upward justification needed in a big company doesn't suit me. 'I believe in the work ethic,' he adds. "I get a lot of my



From entrepreneur to organisation man and back again: Tony Davies (right) with a satisfied user of his terminals, Gary Delany

pleasure in creating wealth."

And create wealth is exactly what Davies again intends to do—through a company called Computer Technology, plus a handful of defections from IBM and ICL and the money he made from selling out to Schlumberger.

"There is plenty of inventiveness in the UK which doesn't get exploited," he says. "I am generally frustrated by the lack of ability that Britain has shown in turning technical talent into viable businesses. The computer industry is a high growth area and I want to test myself in a high volume and competitive market."

Davies's links with Computer Technology go back about three years, when he was appointed to its board as a non-executive director.

The reason for the appointment was that, through Membrain, Davies and Computer Technology had a common backer, the now defunct venture capital house European Enterprises Development (EED). "When it

collapsed, I was asked by the board of Computer Technology to help them," says Davies.

Davies arrived on the scene only a few years after Computer Technology, a private company which had been set up in the mid-1960s, had almost collapsed because it lacked marketing strengths to convert technically advanced products into profits. It was rejuvenated by a new management team and profits improved over the next five years to top £580,000 for 1979/1980.

From his vantage point on the board, Davies became increasingly impressed with the company—so much so that he decided to buy control and expand its base.

## Institutional backing

With the backing of the company's mainly institutional backers (ICFC, a French investor called Savarna, and Pergamon Press), he has acquired a 10 per cent stake for

£200,000, with an option to acquire a further 43 per cent in five years' time.

His long-term strategy is to provide many of the computer tools needed in modern office administration—a high growth sector of the computer industry.

"There has been significant growth in the services sector of industry," says Davies. "In the past about 50 per cent of workers were engaged in so-called non-productive work, i.e., in the office. This has now increased to about 60 per cent."

"The volume of information and paperwork is doubling every six years. There is an obvious need for products to manage information and to improve office productivity."

Davies intends to provide an ambitious wide range of equipment for processing, storing and distributing information, in the form of voice, data text and digitalised image.

To do this he has restructured the group under a new holding company, Information Technology, and created two new subsidiaries called Office Techno-

logy and Network Technology. Computer Technology will continue its present activity of providing high-performance minicomputers for business administration. Office Technology, which is expected to provide the main thrust for the group in the short-term, will provide systems for office automation such as word processors incorporating advanced functions for document management. Network Technology, the most recent company to be created, will provide independent private communication networks or electronic switchboards for transmitting digital information.

Davies's financial strategy revolves around using the assets of Computer Technology. In addition to a good cash flow, it has no debt and around \$0.5m in bank deposits. Because of its strong balance sheet Davies has been able to negotiate borrowing facilities from the clearing banks of around £1m.

He is not daunted by high interest rates. "Remember, I am a child of the seventies and know no different," he says.

For the next four years Davies has earmarked around £2.5m to develop his office automation systems through a team which includes about eight ex-IBM employees who joined him recently. "They have been researching the office automation market for some time and IBM chose not to back their products. They approached me with their ideas which I think have great potential."

Even so, the team, who between them have more than 50 years' experience with IBM, have been appointed to senior management positions with Office Technology, one of them to head its marketing drive. Another management appointment has gone to a former vice-president of ICL's U.S. operations.

## Ambitious target

Ambitious as ever, Davies has set himself a target of group sales of £50m and pre-tax profits of £6m by 1984-85. The achievement of this would require an annual sales growth of at least 50 per cent and a return on capital of around 40 per cent.

This might seem ambitious in such a competitive environment where at least 50 companies are already in the market, even if only a few are UK owned. But Davies is not perturbed. "Most of them are putting out conventional equipment whereas we're going to provide an overall electronic documentary system to enable managers to improve office efficiency. Here we have perhaps only five or six competitors."

## Confronting the unthinkable

Nicholas Leslie continues our series on help for redundant executives

YOU ARE the chief executive of a New York company which is suddenly taken over. Next thing you are an out-of-work chief executive. You have turned 50 and are not of an easily employable age. So what do you do?

Tom Hubbard faced this dilemma nearly 13 years ago. His answer was to turn the situation to his advantage and, given his background at the head of an advertising agency, it seems rather surprising that his actions had not been taken before.

On the plus side Hubbard had experience in promoting both himself and other people and products. On the minus side was a predicament that is increasingly being felt in industry: both sides of the Atlantic executives fall victim to economic recession, and face enforced redundancy or early retirement.

Hubbard drew the two experiences together and set up THinc Consulting Group as a specialist in grooming redundant executives to present themselves to maximum advantage to potential new employers. The term Hubbard uses for his services is "executive outplacement" and he claims that it was he who first introduced the concept—which is now employed in some form or another by several organisations other than THinc in the U.S. and the UK.

Basically, the service goes something like this: a company needs to make one or a number of senior executives redundant. It calls in THinc to advise on the best approach to adopt to inform the people concerned of their redundancy. It then assigns THinc to help those executives through a programme of self-analysis to establish their strongest points and how they should present these to likely employers.

"We act as a teaching agency in showing people how to be professional in searching for a job," says Hubbard. He reckons that, particularly with the more senior executive, three to six valid job opportunities should emerge within six months "and we can help him make the right choice." He claims that around 80 per cent of executives find jobs within six months and that only 2 or 3 per cent never find new employment. He also main-

tains that around 60 per cent end up in better jobs. THinc stresses two points. It does not find jobs and it is always employed by a company, not the executives. Which is perhaps just as well since its fees vary between 10 and 15 per cent of the redundant executive's annual remuneration. In the U.S. it specialises in redundant executives in the £100,000 a year range, and in the UK the £35,000.

It is tempting to suggest that THinc's activities are elitist in that its prime objective seems to be to look after the more highly paid executives who are being shown the door. It might seem that by giving the top layer special treatment an employer runs the risk of alienating the main body of his employees, some of whom may also be in line for redundancy.

Hubbard denies this, saying that THinc puts together programmes for executives and workers all the way down the line, although where larger numbers are concerned the counselling given is on a collective rather than individual basis. In these cases, fees are negotiated.

All the same, Hubbard does admit to 80 per cent of THinc's business being made up of individual assignments. Hubbard maintains that with any redundancy programme it is far better for a counselling service to be brought in at the earliest possible stage so that it can be properly planned rather than conducted in fire-fighting fashion. "We aim to help companies manage change rather than operate in a climate of confusion," he says.

Once an executive has been made redundant he can operate from THinc's premises until he finds a new job. Hubbard is rather against redundancy or severance payments being too large because he reckons this deters the executive from getting down to finding a new job. If he remains out of the marketplace for more than six months, his chances of re-employment diminish rapidly.

THinc Consulting Group International (UK), 85-87 Jernyn Street, London SW1Y 6JD. Earlier articles in this series were published on August 13 and October 7, 1980.

## Opportunities elsewhere

An ambitious Davies started out on his own ten years ago at the age of 26. He had been working for the British electronics group, Plessey, as a junior research engineer developing computers and microchips; then he saw opportunities for making computer-based test equipment and he left to set up a company called Membrain to do so.

Two years ago, he sold his company to Schlumberger, the Franco-American oil services and electronics conglomerate, at a time when his pre-tax profits



Daring

Robert Lorraine  
Director of Operations  
01-734-4551

## IBM introduces new ways to improve office productivity.

Sometimes it seems that there just aren't enough seconds in the day to get all your work done.

In an age where technology can move information at electronic speeds, it can still take days to get a finished document into the hands of the people who need it.

But now IBM introduces a wide range of major new office systems and programs.

No matter what your business—no matter what its size—these new offerings can help improve your business productivity.

## EFFICIENCY FOR TODAY—MODULARITY FOR GROWTH TOMORROW—THE IBM DISPLAYWRITER.

This may be the easiest word processing system that you've ever used.

The new IBM Displaywriter can show you how to process words. Just follow the instructions on its screen, which guide you, step-by-step in creating, revising and editing documents.

It can even check your spelling at up to a 1,000 words a minute using its electronic dictionary of 50,000 words.

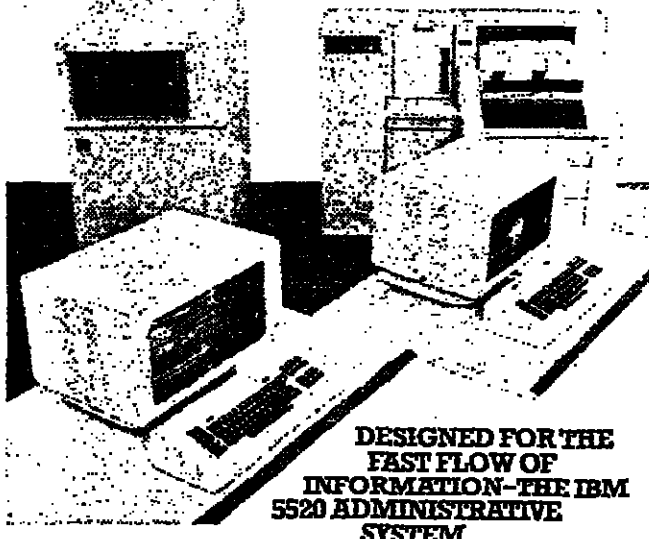
With the communications options, you'll be able to send or receive information from other communicating IBM office products, and

suitably programmed computers.

And because the IBM Displaywriter is modular, it's flexible. As your company grows in size your Displaywriter system can also grow in size and capability.

So you only buy as much as you need. You may want to design your system initially for one person, then graduate to two or three—by adding more display screens and keyboards, and later perhaps faster printers. Or start with basic word processing and add more software programs as your needs grow. This is why it can be more efficient and more economical.

And although a major design concept was ease of operation perhaps the easiest thing about it, is its price. Would you believe from \$4,878\* plus software?



DESIGNED FOR THE FAST FLOW OF INFORMATION—THE IBM 5520 ADMINISTRATIVE SYSTEM.

The New IBM 5520 combines many office administration activities with electronic document distribution.

Word Processing—from the same visual display unit secretaries can create, edit, revise, sort, process and distribute business information, as well as handle normal correspondence.

File Processing—with the 5520 you can add, subtract, multiply, divide and compare numeric information within files. It can also perform multi-step tasks with just one instruction.

Electronic Document Distribution—documents can be transmitted in minutes—to a single person, to a distribution list, or a combination of names and lists—and the 5520

gives confirmation of delivery.

It's easier than you think. For example, special instructions appear on the screen in plain English when help is requested and you can control many different functions from one work station.

In fact, the 5520 can do several things at the same time. As well as the communications activities, many of the traditional word processing revision and pagination functions can, if desired, be carried out by the system automatically, thus leaving the secretary free to undertake other tasks.

The IBM 5520 is an integrated system supporting multiple work stations, all sharing the same information and facilities. And the 5520 can form part of a network exchanging information and documents with other 5520's, suitably programmed System/370 computers as well as the new Displaywriter.

## THE NEW DISTRIBUTED OFFICE SYSTEM—FOR PROFESSIONAL BUSINESS PEOPLE.

The IBM Distributed Office System boosts productivity in text and data handling by bringing the function and power of central computers to the fingertips of your secretarial, administrative, and professional staff.

This new system comprises software for the IBM 8100 Information System and a compatible host computer. Like the IBM 3730 Distributed Office Communications System on which it is based,

it provides word processing capabilities, administrative functions, integrates text and data applications, and caters for information retrieval and the distribution of documents over telecommunications networks. It also makes publications production possible at your central computer.

By providing extensive text and data processing functions the system can handle both secretarial and administrative tasks in a manner that allows integration with the business communications needs of professionals and managers.

Key elements of the new system are pre-packaged, pre-tested, and ready to install.

The new Distributed Office System brings powerful computing to company-wide business communications.

## MEETING CUSTOMER NEEDS.

At IBM we've always believed that we should offer a variety of solutions to meet the broad spectrum of our customers' needs.

The IBM Displaywriter, the 5520 and the IBM Distributed Office System are our newest products designed for different word processing requirements.

To find out more, post the coupon or ring Valerie Lindsell on Basingstoke (0256) 56144.

To: Valerie Lindsell, IBM United Kingdom Limited, Sales Information, PO Box 32, Alencon Link, Basingstoke RG21 1EJ.

Please send me further information ☐

Please ask a representative to call ☐

I am interested in: IBM Displaywriter ☐

IBM 5520 ☐ IBM Distributed Office System ☐

NAME

ADDRESS

POSTCODE

TELEPHONE

POSITION

IBM  
IBM UNITED KINGDOM LIMITED

\*Excluding VAT







## THE ARTS

## Covent Garden

## Giselle by CLEMENT CRISP

Debuts and indispositions marked the return of Giselle to the Royal Ballet repertoire last week. Wayne Eagling part-nerved (and very well) two Giselles at his first appearance as Albrecht on Thursday night, when Marguerite Porter—replacing an injured Merle Park—herself sustained an injury which meant that she danced only the first act, and Lesley Collier dashed to the rescue as the will Giselle. It is not fair to judge Eagling's interpretation under such circumstances, beyond noting that the role is well within his capabilities. He is an artist who responds to sharply defined characterisation: his Rudolf in *Mayring*, for instance, is a fine example of his ability to justify a role completely in dance.

As Albrecht he manages all the initial unease and then the eager passion the young nobleman feels when he falls under the spell of Giselle's charms. With this first and fraught baptism past, he should be able in his next performances to develop the emotional and physical fervour that is already suggested in his reading. (It was a quality admirably conveyed by Lesley Collier when she darted into the role to replace her exhausted lover, seeming impelled on a swift impulse of feeling into his arms.)

On Saturday afternoon Jennifer Penney and Derek Deane gave accomplished first performances. Penney presents a peasant Giselle of transparent innocence, a girl without artifice, radiant and childlike in her happiness. With these comes a vivid portrayal of mental distress. As she collapses at the first shock of deception, Penney draws Giselle's grief in sharp, nervous imagery. The progress of the scene becomes a poignant journey through the nightmare in which she finds herself: sometimes gentle and pathetic as she relives one-time joys; sometimes frantic—Penney, like Joan Seymour, not afraid to level horror in exact terms—when Albrecht's deception is recalled. The passage with the

sword is high drama; full-blown Romantic agonising that grips the emotions wholly. Penney is so gifted a dancer that she should, however, seek a better text for the first act *solo* (with its vulgar hopes on point as needless torment for any but the most exquisite feet) than the indecisive and hurried version she performed on this occasion. Her dulcet characterisation calls for something far more expansive, less obviously a showpiece in which she was not entirely at ease. For the will, her dancing—tender, graceful, all her passion and drifting arms—was well judged. As with the peasant variation, she can afford to allow her classic style to flower and dominate the exposition of the choreography; she must, in sum, be true to herself as a technical dancer.

She must also be given a far better wig for the first act; but these are minor quibbles about an impressive debut. No less promising Derek Deane's first account of Albrecht. He plays most intelligently: he understands the logic of the character and the possibilities of the drama, not least in his unbellying, ecstatic response to the will Giselle's first vaporous appearances. He dances the role clearly. As with any new Albrecht there is a dutiful, beginners' respect for the letter of the choreography, which inhibits any great effusion of feeling in the variations of Act 2. But Giselle marks the high-point of the fantastic ballets of the 1840s, and although the ardent sap of Romanticism has dried up, Albrecht must still seem an image from that time. Deane can now seek for the spirit of the role: Baryshnikov strewing lilies in a path from Giselle's tomb; Vladimir Skouratov's despairing flights through the haunted glades in his performance 20 years ago, remind us how Albrecht can incarnate the most fevered imagining of the Romantic era.

It is, I suspect, a failure in Norman Morrice's production to ignore this impassioned aspect of Giselle in Act 1. The fault lies most clearly with James

Bailey's village designs—the second act is satisfactory both as setting and production—which fill an insipid location with costumes unworthy even of operetta, and encourage a dreadful insincerity in the performers. No peasant moves without stamping and grinning, as if waiting for Countess Miti to launch into her big waltz-song. Fuss combines with the risible in the outfits of the hunting party, the men burdened with page-boy wigs and feathered bonnets; the peasant girls look like hyperactive lamp-shades, their skirts not only hideous in design but detrimental to the dance, as can be seen in the bunching fabric that hampers supported pirouettes in the peasant pas de deux.

Re-dressed, or even with costumes rid of decorative fluster and dyed in more sober shades, the production could seem probable, and the Royal dancers might discover reason and belief in what they are doing. Simplicity, directness of narrative clarity in the exposition of the dancing—the secret of peasant boys are sadly uneven—and mime, are vital if Giselle is to be anything other than a quaint piece of Victoriana.

The village drama must be made as cogent and atmospheric as the forest scene, for the first act is a symbolic confrontation with the second, Albrecht destroying Giselle, and Giselle saving Albrecht: dance as a means of death, then dance as a way to life. Giselle merits the most serious approach by producer and designer, as well as by dancers. We must and as by dancers. We must and as by dancers. We must and as by dancers.

As a final note, let me commend the power of Monica Mason's *Myrtha*, and her beautiful *pas de bourrée*; the sincerity and integrity of Michael Coleman's *Hilarion*; and let me urge that Albrecht's second act doublet be changed at once—at the moment it looks like one of Liberace's less restrained dinner jackets.



Cottages at Harriston

## Architecture

## New hope for villages

By GILLIAN DARLEY

In the battle of the styles that has been raging, and more recently, spluttering, in architecture during the 1970s and on into this year, tradition or the misnamed "vernacular" have been much in evidence.

The problem has been that of context. We no longer can take for granted the skills, materials or *laissez-faire* attitude that allowed a real vernacular (in this sense of the appropriate built form of a particular region) to flourish. It is "language"; anything that apes that is essentially incongruous, if not dishonest. It may pass muster in design terms, but certainly not in its pretension to invoke vanished patterns and habits.

At its lowest point, the adoption of a "local" style has become the passport to a smooth journey through the in-tray and into the out-tray in the planning office.

A quick glance at a photograph or two of Harriston, in Cumbria, winner of a commendation in the 1980 RIBA awards for its architects—the Newcastle practice of Napper Errington Collier Partnership—is not very revealing. It shows merely terraces of neatly detailed cottages in the traditional style of that part of the country.

In fact, the crisp, colour-washed rendering, grey slated and heavy, brightly painted door and window surrounds of Cumbrian vernacular buildings do lend themselves uncommonly well to a respectful return to such details in new small-scale housing. There has been a healthy succession of small village schemes designed in this manner since the mid-1960s, significantly well ahead of a fashion for the vernacular.

Cumbria is a far better place to revive such traditions than, for example, East Anglia, where the intricacies of form and qualities of the original materials are much more elusive—nowhere more so than in the hands of a developer's draughtsman.

Harriston, however, gained its award for more than mere dexterity in handling an established set of component parts. It is in fact one of a rare breed, a newly built village of the late 20th century. It shares the site of Harriston, the 19th century mining village which it replaced; it has many of the people of the old Harriston, but, with the exception of its mission hall (now its village hall) and the school (now a small factory), its fabric and plan are brand-new.

Sited in the north-western corner of Cumbria, a mile and a half from Aspatria, the village had lost its original focus early this century, when the mine closed. But, like other such villages in the district, the sturdy, if sub-standard, terraces continued to stand. In 1971 the then Rural District Council commissioned the architects to report on the potential of the village. Whether to rehabilitate it, demolish it, build it from scratch, or to combine these courses of action. By the time the new authority, Allerdale District Council, came into being in 1974, the decision had been taken to rebuild it, but turning the houses to face a green, in broken terraces of varying lengths, both single and two storey, and with the allotments to the southern side.

The phased rebuilding of a village around the majority of

its long-standing inhabitants is no easy task. It was carried through with a high measure of participation and that involvement has now turned to a considerable pride in the finished product.

Harriston is a very successful return to tradition. It has its own shop inserted into one of the garage units (which emulate the northern tradition of the stable being contiguous to the house, and their characteristic shallow-arched doorways). Houses, each with both garden and allotment (previously there were no gardens as such) and a generously landscaped setting defy the windswept nature of the site.

It was against all the odds that a small local authority in a remote corner of the country could pursue such a scheme, more socially than economically justifiable, against the background of recurring recession and inflation of the 1970s. It is a tale of good relations established between architects, the local authority housing and planning officials involved and the village people themselves.

Admittedly, Harriston has to be regarded as an exceptional case but elsewhere in the North other such rural industrial villages are today being given infusions of life and not merely written-off, as was the tendency a few years ago. For example, Skillingrove, in Cleveland, not far from much-visited Whitby, is being partially rebuilt. Economic depression has a very different face in these areas of the country and what might be a small gesture in the South-East becomes the difference between the life or death of a community in Cumbria or Cleveland.

## Albert Hall

## Michel Plasson/LPO

French conductor Michel Plasson has earned considerable recognition for his achievements as the Musical Director of the Théâtre du Capitole in Toulouse and for his many recordings, especially of Offenbach and Massenet. On Friday evening he made his concert debut in London, directing the London Philharmonic at the Albert Hall.

The concert was part of the LPO's Classics for Pleasure series, unashamedly popular stuff put on with adequate though hardly generous rehearsal time. So we cannot blame the lack of specific instrumental colour, well observed detail, or really quiet playing on Plasson, but rather on the unavoidable circumstances of the promotion. On this showing he is a modest and secure musician, with a big

semaphore baton, an exuberant response to the music and an opera conductor's experienced sense of timing.

Plasson's emotional response seems generalised if generous; Verdi's *Force of Destiny* overture emerged as brassy confidence yet not particularly serious. Similarly, Wagner's *Tannhäuser* overture conveyed little of that opera's tensions and conflicts. Chaikovsky's *Romeo and Juliet* overture and Stravinsky's *Firebird* suite were the most substantial items on the programme. Both had a cogently shaped sense of overall structure, but Plasson seemed unable, in the Chaikovsky, to make smooth transitions between sections and, in the Stravinsky, to beat decisively enough to hold the driving rhythms of the Internal Dance and the finale together.

Sheila Armstrong sang the Letter Scene from Eugene Onegin and the only relatively out-of-the-way item on the programme, Hero's aria from Berlioz and Benedict by cloudly soprano warmed up gradually in the Chaikovsky ("Was she singing in Russian, do you think?" asked the couple behind me) and eventually made the most of the high phrases in Hero's marvellous aria. Trépoles, for violin by Brian Elias (b. 1948)—nine minutes of exuberant string colour, a quick-shifting colour-scheme of Romanov manners, stylishly laid out for the instrument, and played with spirit by Nona Liddell.

The title of the American composer Lee Hyla's (b. 1952) *Amnesia* for six instruments seemed odd in the light of its return, in two central sections,

RICHARD JOSEPH

## Leicester Haymarket

## Local Affairs

by MICHAEL COVENEY

Richard Harris made his West End debut last year with *Outside Edge*, a very funny conventional comedy set on a cricket pavilion. He demonstrated a sure grasp of character and an ability to manipulate his creations through a tight structure. There were strong similarities with Alan Ayckbourn. For his new play, Mr. Harris attempts to emulate the more difficult side of Ayckbourn by placing several groups of characters on a single set of three different areas: bedroom, living room and kitchen. The neat point is that they all live on a housing estate where the interiors are identical.

Having set up the idea, however, Mr. Harris fails to make it work. After half an hour, none of the various couples has been locked into the neighbours' lives beyond commenting on drawn curtains or a missing ladder. The lights go up and down on Philip Grou's ungainly production with actors slipping off in the gloaming and no comic collision until very near the end, when Irene Handl is inveigled next door by her late daughter-in-law to see her favourite television quiz programme.

That gives an idea of how flimsy the plotting is. Even the occasional farcical eruption—as when the DIY husband is stranded dangling from his loft while an ex-girlfriend has hysterics on the double bed—is neither funny nor emphatically new.

Miss Handl, dressed as usual

in housecoat and carpet slippers, is the only good reason for seeing the production. Her shuffling, meddling, unshockable senior citizen is one of the instantly recognisable delights of British entertainment, and she still exhibits that extraordinary gift of making a line funny by seizing on one vaguely inappropriate word lodged in the middle of it (as in "It's rather a peculiar feeling, being jettisoned by your own flesh and blood") or by conveying a self-advertising emotion with sheer flight of delivery and perfect phrasing (as in "Suffering isn't a patch on what it was in my day").

Miss Handl has arrived to reclaim her respected executive son (Barry Evans) while his wife is recuperating from an operation; in the other houses, one middle-aged couple (Glyn Houston and Anna Cropper) are preparing, somewhat laboriously for a fancy dress party; while, across the way, Keith and Susan (Tim McInerney and Eve Adams) are lying in bed all day as the twins have been taken off their hands by her mother. The two outsiders, Keith's old girl friend and a visiting doctor, strike up a liaison in the double quick time although the latter, in yet another drab piece of farcical invention, manages to cover his bottom with sticky chocolates. It all conspires to remind you how skilful Ayckbourn at his best can be and does little to enhance Mr. Harris' reputation.

## Purcell Room

## London Sinfonietta

by DOMINIC GILL

This new London season is richer in promising concerts of new music than any season has been in years; and for their part in that small but encouraging renaissance no small credit is due to the Society for the Promotion of New Music—witness an evening between now and the end of the year are for once justly and imaginatively living up to their name.

Two of the six are SPNM promotions played by the London Sinfonietta: a link that should be firmly and finally forged—can either group in all conscience really live without the other? The first, on Thursday evening, brought a good audience to the Purcell Room and was living proof (and proof is no bad thing from time to time) that a programme of unknown new works, well planned and brilliantly played, even if it contains not a single masterpiece, can give ample measure of interest, enjoyment and reward.

The evening was dedicated to the memory of the Australian composer Don Banks, for many years a tireless organiser of new music in England and sometime president of the SPNM, who died of leukaemia in Sydney last month at the age of 56. Marilyn Sansom gave his *Sequence* for solo cello: a gentle, careful piece made with characteristic clarity and economy, the line simple, uncluttered, the melodic sense relaxed and easy, the working open and direct. More potently virtuosos (though Banks' solo line is deceptive and hides some tricky problems) was the concert's only other solo work, *Trigone* for violin by Brian Elias (b. 1948)—nine minutes of exuberant string colour, a quick-shifting colour-scheme of Romanov manners, stylishly laid out for the instrument, and played with spirit by Nona Liddell.

The title of the American composer Lee Hyla's (b. 1952) *Amnesia* for six instruments seemed odd in the light of its return, in two central sections,

to an open, lucid texture and wide-spaced counterpoint reminiscent of nothing so much as Boulez's *Marteau*. An interesting, unsettled piece, lacking really clear focus or centre. John Woodrich's (b. 1954) *Eight Dances* used eight instruments (seven wind with double bass) in various insistently dance-like combinations—cleverly conceived and cleverly scored, not precisely a Stravinsky pastiche, but with Stravinskian procedures, and most especially a Stravinskian sound-world, very close to heart.

Gary Carpenter's (b. 1951) *De Capo* was a tough, stark rhythmic study for six instruments that built up a formidable momentum: a glittering surface that showed successfully in five minutes all that it needed, and set out to show. Once upon a time, for eight winds by James Dillon (b. 1952) was at once impressive and difficult of approach: a piece of enormous variety and density, uncompromising in its layout and language, that radiated a powerful energy. The accent is stubborn, original, sharp: of all the evening's pieces, none less than worthy, it was the one which I suspect would most repay further performance and study. The Sinfonietta's excellent conductor for the occasion was Peter Weigold.

## Tribute to Fats Waller

American pianist Dick Wellstood's *Tribute to Fats Waller*, featuring Marty Grosz, Bobby Rosenberg, Keith Smith, Al Gay and John Hilligan, is making several appearances in Britain as well as Europe. British dates are October 24, Pizza Express, W.I.; October 25, Chichester Jazz Festival; October 26, Cork Jazz Festival; November 2, Plymouth. From October 28-November 1 Wellstood has a week of solo performances at Pizza on the Park in London.

## Festival Hall

## Abbado/LSO by MAX LOPPERT

Stravinsky is a London Symphony composer *par excellence*: at its best, indeed, the orchestra displays a corporate mastery of his music hardly matched by any other. Friday's concert, conducted by Claudio Abbado, included a glittering account of the *Lard Game* ballet score. It was not just precise, which is the least we expect from leading ensembles today; not just alert and energetic in the manner prescribed by the composer. There is a further stage to Stravinsky performance, and here it was reached: rhythmic hiccups and changes of gear, no longer awkward hurdles to be cleared, became instead foxxy dramatic rises and comic sleights-of-hand in expert co-ordination.

All this point, *A Cord Game* (no mere collection of well-rehearsed Stravinsky devices which it can seem to be); it is

revealed once again as a brilliantly engaging entertainment. The concert had opened with the Rossini *Barber Overture* (announced by the LSO as the *Amore in Palmira Overture*, that being the first of the three Rossini operas to which the music was attached). Abbado's Rossini goes through its paces quite as briskly and punchily as his Stravinsky—but to less attractive effect. At least the juxtaposition of the two pieces—Rossini overture and Stravinsky ballet in which Rossini is quoted—left a vivid and appreciable demonstration of what Stravinskyan wit is all about.

This sensitively composed programme—under its new principal conductor the LSO appears to be making a creditable attempt to extend the boundaries of the popular South Bank concert—followed

Stravinsky with the *Berg Violin Concerto*, Salvatore Accardo's solo line, as sweet and pure as I have ever heard it, was no less finely supported: the final bars—soloist floating aloft, orchestra relaxing its burden of tragedy—rarely attain such shimmering beauty. There is in Berg a demand for overly expressive characterisation from which Accardo, a violinist of natural distinction and good taste, seems to shy away: a much greater and more explicit pathos can still be acquired. Beethoven's Fourth Symphony—relaxed and lyrical to a fault (because symphonic tensions, even in this most picturesque of symphonies, require consistent tautening)—closed the concert. Abbado and the LSO, not yet a securely established partnership, are well on the way to becoming one.

The designs and costumes by Susie Caulcutt are quite delightful and, in a resourceful cast, Lucy Fenwick as Gypsy Brazil, a hip-swivelling descendant of Carmen Miranda, and Alan Bodenmann as the tidily under-ripe conker, are outstanding. The show, presented by Mr. Wood's Whirligig Company and sponsored by Clarks Shoes, resumes its nationwide tour after playing twice daily in Rosebery Avenue until October 25.

MICHAEL COVENEY

## Sadler's Wells

## Nutcracker Sweet

You may well ask what I was doing one recent afternoon in the company of several hundred children, waving my arms in the air and singing "Nuttty nutty nutty, nuttiness is best." I was preventing myself from being chased and then squirted with chocolate by Professor Billy Bon-Bon's assistant, who, so would you have been, for this vintage children's show by David Wood is every bit as good as *The Girl and the Pussycat* or *The Gingerbread Man*.

And, as in all the best Wood shows, participation is an essential element of the plot, not an afterthought.

The scene is the Nutty May Fair, deep in a leafy glade, where Kernel Walnut introduces his troops, dismisses one of them, William the Conker, and leads the Nuts in their fight against the Professor, who turns up to gather material for his new chocolate assortment. It is traditional children's entertainment in a fresh coat of paint.

The designs and costumes by Susie Caulcutt are quite delightful and, in a resourceful cast, Lucy Fenwick as Gypsy Brazil, a hip-swivelling descendant of Carmen Miranda, and Alan Bodenmann as the tidily under-ripe conker, are outstanding. The show, presented by Mr. Wood's Whirligig Company and sponsored by Clarks Shoes, resumes its nationwide tour after playing twice daily in Rosebery Avenue until October 25.

MICHAEL COVENEY

## SOCCER TREVOR BAILEY

## Directors play 'musical managers'

A POOR week for English soccer: Romania beat England in the World Cup, their under-21 side thrashed our young lions and England B were not specially impressive against the U.S.

These performances hardly suggest that Ron Greenwood's team is likely to make much impression in the final stages of the World Cup—always assuming they qualify.

At management level, club directors have been engaged busily in their favourite, and often contentious, pastime of playing "musical managers."

Two of the game's more colourful characters, Malcolm Allison and Tommy Docherty, have lost their jobs again: John Bond, who in seven years transformed Norwich from a footballing backwater into a prosperous club despite limited resources, has been over at Manchester City; and Terry Venables, generally considered one of the best and most articulate of the younger managers, has moved across London to QPR from Crystal Palace, who will be pushed to find a good replacement and

have already been turned down by Howard Kendall and Graham Taylor.

In some respects, it is difficult to understand Bond's decision. Manchester City are short of points and have serious financial problems. On the other hand, they possess excellent facilities, considerable support and a fine tradition. With a successful side, they would automatically become again one of the great clubs, something which one cannot see happening to Norwich in the immediate future.

There is also the challenge which will appeal to Bond, plus the comforting knowledge that, as City have not yet won a league match, things must improve.

More surprising was Venables' departure from Palace who, despite their league position have an abundance of young talent, for second division QPR, now on their 11th manager since the war and one of the smaller London clubs.

One of the problems for a manager is maintaining the faith and the dedication of his players when a slide occurs or things have gone wrong.

They are the men who provide the results on which he is judged—which can, on occasion, be unfair—if, for example, he is forced to sell and there is no money to buy replacements or time to manufacture them.

There is much to be said for a manager who, having built-up a great side, moves on to fresh pastures before it declines. But it is not uncommon for a successful manager to remain too long with one club, unless, like Liverpool, it is perpetually winning honours.

The odds are he will subconsciously lose a little of his initial enthusiasm and drive so that, following the inevitable lean spell, he either loses his job or is moved upstairs.

There is no doubt that if Clough and Taylor ever left Nottingham Forest (which, for the club's sake, one hopes they do not), they could, with the right backing, forge another brilliant team.

They are to be congratulated on making the best possible use of the talent at their disposal while relying on pure football to achieve results without descending to the purely negative or physical—a lesson to some managers.

## RUGBY BY PETER ROBBINS

## Redbrick finally gets a voice

AS LONG ago as 1974, the Mallaby Report indicated that there was a serious lack of representation on the RFU of higher educational establishments other than Oxford and Cambridge. Consequently, it was resolved that the redbrick universities, colleges and polytechnics should be represented on the full committee after the formation of the appropriate body.

At July's AGM, the Students' Rugby Football Union was granted full constituency status. It could be argued that such a gestation period was too lengthy but, with the problems of sheer numbers, communication was difficult and complex.

One can only welcome the formation of such a union. It is essentially a seedbed for English rugby because one of the articles stipulates that only students eligible to play for England will be chosen. This may appear chauvinistic but, given the record of the last decade (with the obvious exception of last year), that is no bad thing.

One of the problems, of course, is the attitude of clubs and Oxbridge to the release of players. For example, Huw Davies, at Cambridge, has played for England B and wanted to play against Queensland at his home club Stourbridge on Saturday. He could have partnered Peck, and both would have brought much needed class against such experienced players.

Swift, the Swansea right-wing, withdrew, which was perhaps more than imprudent, given that he is a strong candidate for the full national side.

Had the invitations emanated from Twickenham, more importance would have been attached to the fixture against Queensland which the go-ahead Stourbridge club organised and hosted so well. Queensland won 22-3 but were not as convincing as they might have been.

There can be no coercion in an amateur game and, as yet, the infant union has little credibility. That takes time and political muscle, which people like Dr. Tom Kemp, its president, Derek Morgan, Mike Titcomb and the coach John Robins will soon supply.

The game had some value. Some players showed touches of potential class and, of course, many realised the work still to be done in technique, not to mention the acquisition of experience—the one benefit of age in rugby.

Holdstock, the left wing, was one of the players to indicate promotion elsewhere with his good attacks and sound defence. Queensland were glad to have Grigg in such good defensive form against him. For the second week running, Fellow, the Cornish centre, has impressed me particularly.

The same could not be said of either Perry or Williams, the half backs. There must be some doubt about Perry's best position. Perhaps centre or wing would suit him better because he certainly has a lot of latent ability. So, too, has Jeavons, but club rugby seems to have sapped him of youthful dash.

Australia are due to make a full tour to the UK next year and Queensland should provide a major part of the team. The power, so long vested in New South Wales, has shifted to Queensland. Nine of their players were in the side that

beat New Zealand 26-10 in Sydney to clinch the Test series 2-1.

One reason for Queensland's upsurge has been the regularity of their tours abroad, forging a remarkable team spirit. They have also organised coaching in all junior grades.

Both Joe Gibson, their president, and John Ryan, the manager, were quite emphatic that, although they are sponsored by 30 or so industrial companies at a dollar a point, the game in Queensland is still strictly amateur.

The players had to find almost a third of their expenses to make this trip.

Queensland had to make several changes on Saturday. The rhythm of their play was upset, partly because Handy the prop had to hook and had little rapport with his scrumhalf Melvor.

A feature of the match was the quick switching of direction by the backs, making the ball do the work. Geoff Shaw, who was kept in the side in the absence of his namesake Tony, certainly is bulky and this helps him to set up opportunities.



## AUSTRALIA AFTER THE ELECTION

## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telegrams: Finatime, London FSA. Telex: 3354971

Telephone: 01-245 5000

Monday October 20 1980

## Hard choices on the frontier

By David Housego in Canberra

## Doubts about privatisation

CABLE AND WIRELESS may not be very familiar to the British electorate or even the British business community, but in many parts of Asia, Latin America, Africa and the Middle East, it is a household word. This company, at present wholly owned by the British Government, is responsible for developing, installing and managing telecommunications systems of 31 countries and provides further services in 40 others. Despite the decline of the British Empire, in which most of its initial operations were based, the company has continued to grow discreetly but rapidly to become a major force in international telecommunications.

## Track record

It has built up a formidable reputation for installing and managing small and medium telephone systems and has established a successful financial track record. Over the past five years its return on capital has consistently been over 20 per cent and the British taxpayer has benefited from this success through a steadily increasing stream of dividends paid to the Treasury. In 1980 amounting to £10.5m.

However, to the present Government, the somewhat anomalous position of Cable and Wireless as a "private company" incorporated under the Companies Act, but lodged firmly in the public sector, is both an embarrassment and a temptation. For there seems, on the face of it, to be no reason why a thriving commercial enterprise, which does almost all its business overseas, has little impact on British citizens, either as an employer or as a provider of services, and is in any case subject to the regulation of other sovereign governments, should remain in the public sector. Having suffered repeated setbacks in its efforts to "privatise" several nationalised industries, the Government now sees Cable and Wireless as a prime vehicle for fulfilling its election promise to roll back the frontiers of the public sector. Just as importantly, the company's financial performance has raised hopes in the Treasury that its sale could yield substantial sums of money and reduce the apparent size of the public sector borrowing requirement.

Unfortunately the Cable and Wireless management does not share the Government's conviction that commercial enterprises have no natural place in the public sector. They claim that, far from inhibiting the company's growth, government ownership has been a major factor in its success. The reason

is simply that the company's clients, who tend to be government officials and politicians, prefer to entrust the management of their telephone systems to what they see as another government institution, rather than to a purely commercial multinational company. The fate of numerous foreign-owned utilities and railroads in the Third World over the past 50 years does seem to suggest that foreign commercial ownership of vital elements of developing countries' infrastructure often proves politically unacceptable. British Ministers, except perhaps those at the Foreign Office, may see no reason why their privatisation decisions should be constrained by the political prejudices of foreign governments, particularly when these prejudices run directly against the ideas of public ownership which the Government is trying to foster in Britain. They may also suspect that some of the anti-privatisation claims are little more than special pleading, with little basis in commercial reality. After all, most of the major contractors for installing new telephone systems all over the world are won by private multinationals dealing with sovereign governments. It will also be remembered that when Lord Glenamara was appointed chairman of Cable and Wireless, on his last day in the Labour Cabinet, there was a good deal of comment about the commercial dangers of installing a politician to head a company whose success was said to be dependent on its independence of the British Government.

## Minority

The fact remains, however, that in the business which forms the core of Cable and Wireless operations—the management of whole telecommunications systems under long-term franchises—there is no competition from private corporations. Whether this means that no private company could conceivably conduct such a business is a moot point. But what may well clinch the Government's decision on the future of Cable and Wireless is the fact that private investors who are offered the Government's shares in the company will have to be convinced that private ownership will not jeopardise its financial prospects. The need to convince the Stock Market, if nothing else, would suggest that the Government should proceed cautiously with any share disposals, after full consultation with Cable and Wireless clients. Initially, at least the best the Treasury could hope for is to sell a minority stake, leaving the company under Government control.

## Australian voters play it safe

AUSTRALIAN VOTERS have decided once again to endorse the Liberal/Country party coalition led by Mr. Malcolm Fraser after a lacklustre election campaign which failed to focus on the real problems and opportunities facing the country in the 1980s. The campaign lived up only when the opinion polls showed that the Labor Party, led by Mr. Bill Hayden, had a chance of winning. In the event, Australians, by a small majority, opted for caution. Some feared that Labor, if elected, might have brought the country back to the sort of economic crisis and political turmoil which characterised the latter months of the last Labor government led by Mr. Gough Whitlam.

## Majority down

Mr. Fraser has thus won his third election in a row, albeit with a much reduced majority in the lower house and probable loss of control in the Senate where Mr. Don Chipp's Australian Democrats appear likely to hold the balance. The final distribution of seats in the new parliament will not be known until later this week. It is already clear, however, that the government coalition will have a viable working majority of around 50 seats in the 155-seat lower house. Yet in the last days of the campaign Mr. Fraser and his supporters were raining scared and now the electorate has indicated that it is not happy with his aloof, autocratic style of government.

At the same time Mr. Hayden, surprised many observers both at home and abroad, by running an increasingly self-confident campaign which has undoubtedly raised his prestige both within the faction-ridden Labor Party itself and the country as a whole. He chose to fight the election as front man in a collective leadership which included the former union leader Mr. Bob Hawke and the Premier of New South Wales, Mr. Neville Wran. Prior to the election there was a widespread belief that another Labor defeat would lead to recommitment within the Labor Party and a powerful bid by Mr. Hawke to wrest the

## Difficult issues

The best solution to this problem would be for implementation of the sort of capital market reforms now being studied by the Campbell commission. These are aimed at creating an institutional framework within which more of Australia's own savings could be channelled into the development of the country's rich mineral and farming resources.

Unfortunately there was little mention of such issues at the hustings and virtually no debate on the future of protectionism or Australia's role in the wider world. The Government now has to face up to the difficult choices, which neither party succeeded in placing before the people during the campaign.

MR. MALCOLM FRASER, Australia's Prime Minister, has come riding back to Canberra confounding the opinion polls which last week had him stumbling to defeat or, at best, winning by only a tiny margin.

But the verdict of the electorate was by no means as comforting as his overall majority of between 17 and 24 would suggest. Labor won close to half the votes cast and now has its sights firmly on defeating Mr. Fraser's Liberals in the next election in three years time.

The campaign also underlined the difficult choices that Australia faces as its new resource boom gathers pace.

The message that came through clearly, particularly in the sprawling suburbs of Melbourne and Sydney where 6m of the country's 14m people live, was that the electorate will not wear the combination of high unemployment (now 6 per cent) and the squeeze on real earnings that has left many families worse off in the midst of a boom from which they feel they have yet to benefit.

It was in the marginal seats in these two cities that Labor pitched its appeal to the middle income families and first house purchasers pinched by higher mortgage repayments, dearer petrol and higher shopping bills.

The Liberals—who have ruled for 59 of the past 79 years—have lost touch with this class. They have equally failed, as a senior Liberal senator was pointing out before the vote, to reclaim the allegiance of the urban young who turned away from them during the Vietnam War.

Both groups have a strong dislike for the authoritarian style of Mr. Fraser himself. There will be strong pressure within his party and from a much stronger parliamentary opposition, for him to change his presidential style before the 1983 election.

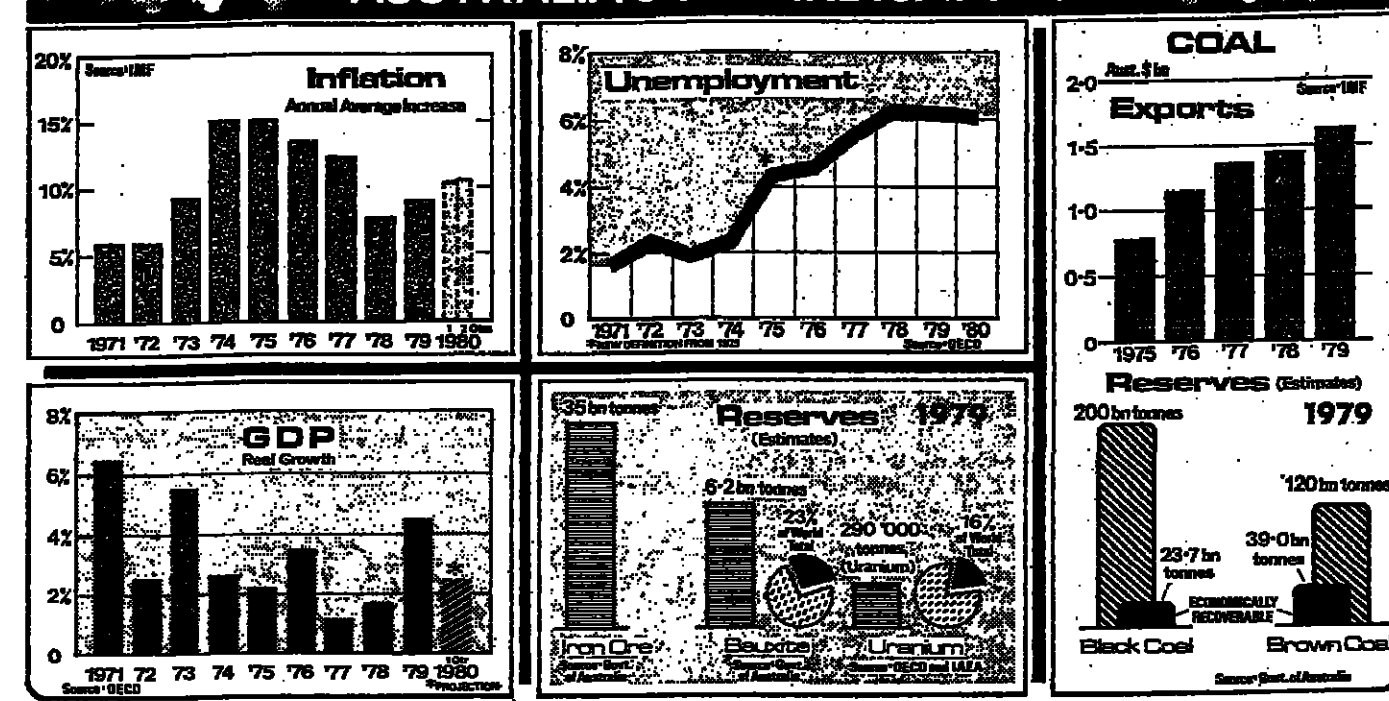
The immediate concern of Mr. Fraser's new administration will be to check the inflationary pressures, reflected in the 15 per cent expansion of the money supply in the June quarter, and the result of higher levels of Government spending and private investment.

But the real question for the next few years is how much Australians want to change their life style—a shorter working week, sun-filled days on the beaches, the superb food and wine of Sydney, the opportunity for a flutter on the fruit machines or at the races, the lack of any compelling need to compete—to accommodate a resources boom.

A rash of new publications appearing recently—"Crisis in Abundance", Australia at the Crossroads", "Poor Little Rich Country"—reflect the hand wringing that has been going on about the difficult choices before Australia and the course it is likely to take.

There is probably some truth in the unkind comment of Mr. Lee Kuan Yew, Singapore's Prime Minister—and every bit

## AUSTRALIA'S KEY INDICATORS



as arrogant a man as Mr. Fraser—to the Australian Premier after the recent regional Commonwealth Prime Ministers' Conference in New Delhi.

Australia could either choose to become a nation of loafers in the South Pacific, he was reported as saying, or use its mineral wealth to restructure its industry and become a force in world economic institutions. On present form, he added, Australia seemed to be opting for the former.

It is this sense of uncertainty in Australia and its lack of confidence in itself that must most bemuse the visitor from abroad. Here is a country which, in an energy-short world,

reserves of bauxite, iron, lead, zinc, titanium, manganese, nickel, silver and asbestos.

From its isolation so far from the old industrial world, it now finds itself part of a Pacific and (potentially) Asian community that is one of the fastest growing in the world with all the potential that this offers in terms of linking mineral development and manufacturing.

It is one of the major untapped food growing areas (whose pasture lands in New South Wales perked up yesterday morning when heavy rain broke months of disastrous drought).

For the first time since the early 1970s last year saw a

panies and some entrepreneurs would like to grow as fast as the magnitude of these resources suggests is possible. Yet, despite all this, the 1980s commitment to fast growth, increased immigration, full employment, low inflation and unlimited horizons has gone.

The collapse of the mining boom and several years of rising unemployment and more slowly changing living standards have dulled the excitement of the frontier. The population is ageing, with a higher proportion of people retired or close to retiring age.

The young, says Senator John Carrick, Minister for Energy and Development, with that

ful lobbies of graziers and cattle ranchers, another resource boom holds out the unwelcome spectre that an appreciating exchange rate will squeeze the profits of farm exports and manufacturing companies.

They experienced in the early 1970s the "Dutch" or "British" disease of an overvalued exchange rate and know that the Australian dollar is now significantly undervalued in relation to potential capital inflows or the growth of mineral exports.

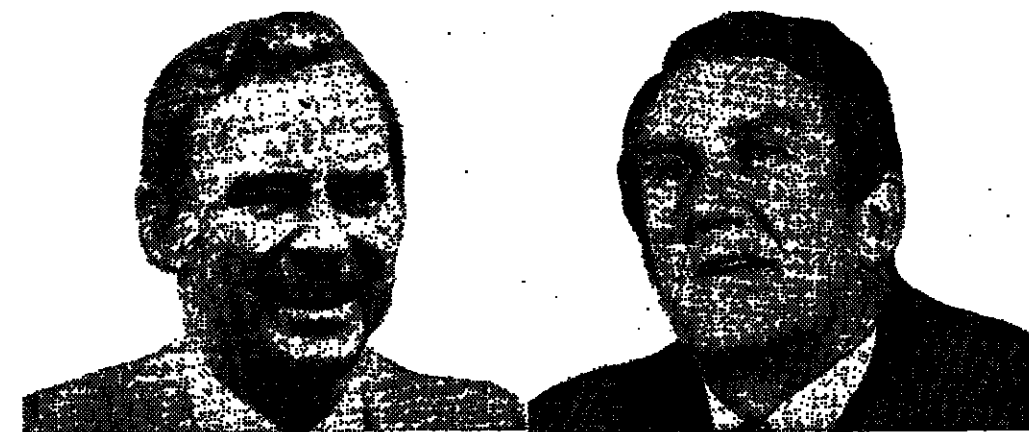
Industry has already been told by Mr. John Stone, the Secretary to the Treasury, that import tariffs and quotas should be cut as a first step to the industrial restructuring that must come in the wake of resource development.

This, and similar warnings, have set the alarm bells ringing, so that recently Sir Max Dillon, President of the Confederation of Australian Industry called for the setting up of a joint Government/industry co-ordinating body, one of whose tasks would be to cut where adjustment is going to cause the most problems.

Australia's industry was built up in the 1950s and 1960s behind high protective barriers to give the country as wide a manufacturing base as possible. It never liked taking risks and has probably grown more averse to them after a decade of squeezed profit margins.

It is true that the effective tariff rate has come down over the last five years of the Fraser Administration, but it was still a hefty average 26 per cent for the manufacturing sector in 1977-78 and that average hides a 61 per cent tariff for the automobile industry and 149 per cent for textiles and footwear.

The craft-based trade union movement is even more rigid and locked into the existing industrial structure. It also operates a wage bargaining system under which the size of new demands is set by the



Mr. William Hayden (left) whose Labor Party provided a strong challenge for Mr. Malcolm Fraser, the Liberal Prime Minister in a closely fought election.

produces 70 per cent of its own oil requirements, which could be a dominant force in the world's coal trade until the end of the century with exports by then of 255m tonnes a year, which is superabundant in uranium and which is bringing upstream a \$450m investment in natural gas on the North West shelf.

Meanwhile Australia has still fully to chart the richness of its mineral resources. But it ranks among the top six countries in

sharp recovery in private investment. Government surveys of intended private investment (certainly higher than what will actually materialise) indicate that in real dollar terms private investment in manufacturing will climb higher over the next three years than it did in the previous boom in the early 1970s and represent as high a proportion of GDP.

Nor is there any shortage of foreign funds to finance development. The big mining com-

category authority of an elder statesman of the Liberal Party, are conservative in the sense of doubting whether big is beautiful and of being more concerned to protect Australia's environment.

They share the country's historic antipathy to the idea that foreign multinationals will scoop up the nation's wealth, encapsulated in the slogan "Buy Back the Farm" coined by Mr. Gough Whitlam, the former Labor Prime Minister. For industry and the power-

## MEN AND MATTERS

## Neddy bucks the monetarists

A defeat blow against Whitehall's prevailing monetarist dogma appears to have been struck by the National Economic Development Office.

While Margaret Thatcher has been summoning such hard-line economists as Alan Walters from his U.S. exile to bolster government doctrine, Geoffrey Chandler, NEDO's director-general, has been recruiting among the young apostles of demand management and incomes policy.

Derek Morris, a relatively unknown 35-year-old economics fellow and tutor at Oriel College, Oxford, is to join NEDO as its economic director in March. He succeeds David Stout, who has gone to Leicester University, in a general reshuffle of Chandler's top staff.

Morris, editor-author of a couple of books on industrial economics and a visiting fellow at the Oxford Centre for Management Studies, should provide a strong reinforcement for Chandler's economic policy approach. The NEDO boss's preference for the old Healey-Varley style of industrial strategy, interventionist policies and even industrial democracy has been well documented in a series of speeches this year.

Government Ministers have joined the TUC and CBI in approving Morris's appointment. Though the National Economic Development Council—which runs the office—is at present merely a talking shop for the three parties, they rarely meet as amicably anywhere else. That may have helped to suppress any ministerial qualms.

But the Neddy office is at its most influential when Government gets around—as most of them inevitably do—to needing closer relations with both sides of industry. Some economic crystal-gazers predict that by the time Morris arrives, the mood may be changing and his type of policies may be coming back into vogue. Chandler, meanwhile, has



Geoffrey Chandler—defying the doctrine.

more recruiting to do to complete the changes which began with the arrival recently of Peter Davies, the Treasury's former chief spokesman, as secretary to the council. Industrial director, Ken Fraser, will have to be replaced early next year when he returns to a marketing job at Unilever.

## Progress afoot

Falling over themselves in the excitement of their discovery, our planners and policy-makers today proudly report: "walking is transport... and it uses no oil."

The result is that suddenly the strange minority of people who pop out of under-passes and dash dangerously over zebra crossings has assumed national importance. A Policy Studies Institute one-day conference of experts has concluded that the breed should be encouraged. Norman Fowler, Minister of Transport, has promised alliteratively if ambiguously, to publish a "Government Paper on pedestrian policy."

The conference report reveals some of the reasons for the

years of neglect. Our most energetic walkers are "the more vulnerable groups in society"—unemployed, elderly, and young wives with children. Not only do they make less noise than other traffic, they are apparently more difficult to count. Cars can be enumerated by machines, the conference heard. "Counting pedestrians... involved the recruitment of more costly and dubiously motivated labour (my italics)."

Opposition to the pedestrians still lingers, however, despite the official blessings now being rained on them. More walkers would increase accidents, the conference was told. And the bus services would get worse.

## Imprint

Twenty years ago, Phillip Jarvis was buying books for Boot—now he is back in the market with money to buy two or three publishing companies.

While most publishers are feeling the economic pinch so badly that they are cutting both staff and authors, Jarvis returned to London from the Frankfurt Book Fair at the weekend still happily jingling the odd \$1m of loose change in his pocket.

Vice-president of international operations for the U.S. Mattel toy giant's Western Publishing, he is in the enviable position of controlling some \$30m of book sales a year and a pre-tax profit of more than \$5m.

His Wisconsin headquarters, with ten times those resources from operations in the U.S. and Canada, has given him a simple brief—"Expand."

Jarvis tells me: "I'm looking around Britain, Germany and Spain for publishers that we can either buy or take on as partners. Western's strength is based on the mass marketing of 'activity' books for children. It is that market in particular we want to develop over here."

Jarvis is keen above all to get a subsidiary established in England. "It seems a bit idiosyncratic to me to be running companies in Australia and Japan but not here," he says.

He would like, too, the satisfaction of finally carrying through the task he began with Paul Hamlyn in the 1960s of "transforming" children's book publishing in this country.

After the Hamlyn house was sold to IPC, and Hamlyn himself had departed, Jarvis stayed on as the books division chairman and chief executive. But policy differences forced him to leave in 1971.

"Paul and I made our imprint on the publishing market," Jarvis says. "But there's so much more that can be done."

## Up market

From a sharp-eyed City trends spotter I learn in amazement of a commodity whose soaring price is far outpacing that of the market in soy beans, sugar or even gold. By December, he estimates, in spite of abundant supplies, its price will have risen a staggering 335.9 per cent in two years.

The commodity in question is that essential raw material for so many City offices, not least that of the FT itself, the Government's monthly publication, Economic Trends.

In December, 1978, this 120-odd pages of vital statistics cost £1.95 a month. At the end of this year the price will be £8.50, plus another 45p if you want it delivered to your doorstep.

Some professional statistics surveys, the Government should be warned, are becoming alarmed by the upward surge of this new indicator. It could presage yet another crisis in a publicly-owned industry.

The price of the OECD's monthly, Main Economic Indicators, covering comparable figures for 24 other countries, as well as Britain, in its 170 pages, and with explanations in two languages, has remained unchanged for two years. At £2.20 (post paid) a copy, it is already far cheaper to buy our own statistics from abroad.



Buchanan's: the Scotch of a lifetime

Observer



## FINANCIAL TIMES SURVEY

Monday October 20 1980

## Advertising

By the end of the decade, total world advertising billings could exceed \$300bn. Growth has slowed at present, as the world recession bites, but to a lesser degree than past experience might suggest. In the view of the advertising business itself, this is because the users of advertising increasingly regard it as a necessary business investment and not simply an expense.

## Holding on to market share

By Michael Thompson-Noel

IT IS HARD to put a finger on it, but it is beginning to look as though advertising—suitably described by the Interpublic Group of Companies as the information process that makes possible the production, distribution and consumption of goods and services—is not only riding the recession in some style, but is on the brink of breaking fresh ground.

Not that the recession isn't hurting. In some countries more than others, in some media and product categories, the pips are squeaking as the trade cycle grinds.

But across a swathe of advertising categories, there are reasonably firm signs that advertisers are maintaining expenditure, wherever they possibly

can, so as to keep a grip on market share in readiness for when the cycle turns up—determined behaviour that is in sharp contrast to that seen in the recession of 1974-75, when budgets almost everywhere were chopped, markets abandoned and brands left to wither.

If the producers of goods and services are indeed sticking to their guns, their behaviour raises two important points: first, that advertisers may be coming to regard advertising as an investment and not a cost—as important, in its way, as research and development and new plant and technology; second, that the decade of near-unprecedented expansion in international advertising forecast for the 1980s could indeed be at hand.

Despite current stickiness in numerous markets, the view of Robert J. Coen, a senior vice-president at McCann-Erickson in New York, strikes a prophetic ring in many quarters.

In Mr. Coen's view: "A new trend in advertising growth is now clearly evident. The return to greater utilisation of advertising does not appear to be a temporary phenomenon but one similar to the extended period of consumer marketing activity that occurred following World War One."

## Variations

He says that the new trend in international advertising began in 1976 and should continue over an extended period. "Modest economic variations will probably have little effect

on present trends. Advertising as a percentage of Gross National Product had been declining up until a few years ago in most of the key industrial countries of the world. Now the trend is in the other direction."

This will sound far too optimistic for some, but the number of specialists who can relate the advertising undercurrent to historical business trends, let alone juggle them with the potential for international economic expansion, the development of world markets (let alone a world car), the dawn of media revolution and the likely need and demand for consumer advertising messages, is not a large one.

In his report to stockholders in New York in May, Philip H. Geier, chairman of Interpublic, said that effective advertising was "never more important than it is right now." The agencies of the Interpublic Group, whose net income last year was \$21.6m, are McCann-Erickson, Campbell-Ewald, The Marbach Company and SSC and B. Lintas.

According to Mr. Geier: "For the most part, face-to-face buying and selling has all but disappeared. Simply put, advertising has become a substitute for personal selling." Most overseas markets were not yet spending as freely on advertising as the U.S., where advertising expenditure seemed to be plateauing at around 2 per cent of GNP. But expenditure outside the U.S. was growing twice as fast as inside, which

explained both the enormous growth of advertising outside the U.S., and its potential for expansion.

According to McCann-Erickson's latest estimate, international advertising expenditure this year will total \$108bn, an 11.5 per cent gain on 1979, which is roughly a halving of the peak growth rate of 20.7 per cent seen in 1978, when expenditures were estimated at \$35.3bn.

On the other hand, it is way above the growth rates seen in 1974 and 1975 (8.1 and 6.2 per cent respectively), and less than 2 per cent below the average growth rates seen in 1976 and 1977. Much of the rise in spending is accounted for by media rate inflation and other advertising costs, but there is real growth in there, too.

## No pattern

In the U.S., advertising expenditures are expected to be 11 per cent higher this year; in Japan, 9 per cent higher, and in Britain, perhaps 18 per cent higher, although on a much higher rate of general inflation than in Japan or the U.S., producing a small real fall.

There is no general pattern. In Britain (as well as in the U.S. and France) there is a slump in classified advertising as the recession bites, yet spending on packaged groceries, other non-durables, some consumer durables and on cigarettes is in many markets holding strong. (The going launch cost for a new U.S.

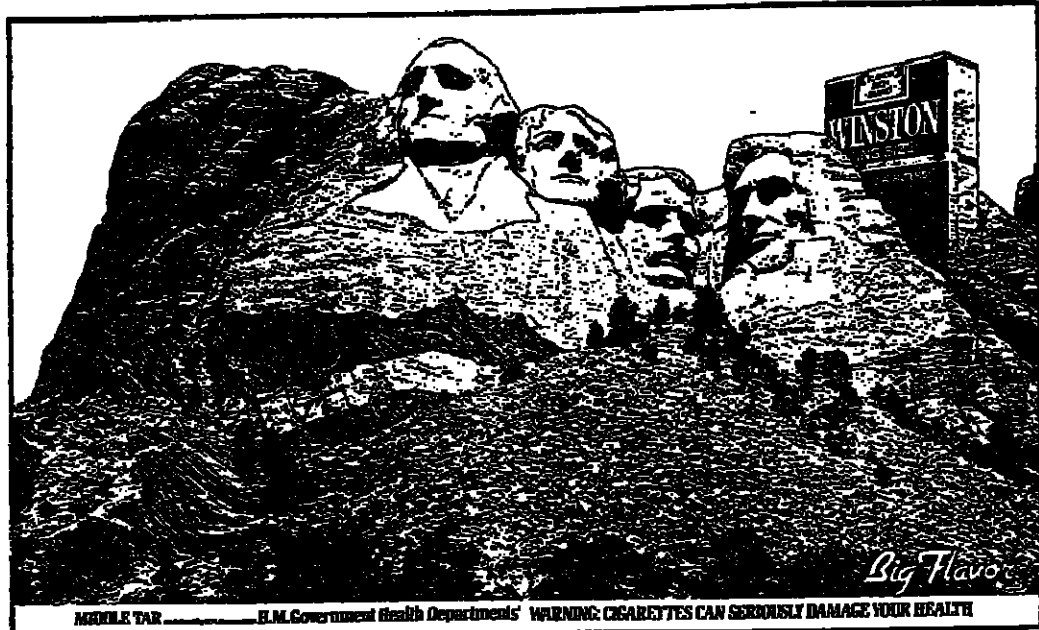
cigarette is \$50m-plus).

The reason that there is no clear pattern is that countries are at different stages of the trade cycle, and the advertising conditions vary widely, but if there is a feeling that advertising is doing better than even its apologists expected (a situation that would be transformed if the recession dragged on), there may be several general reasons:

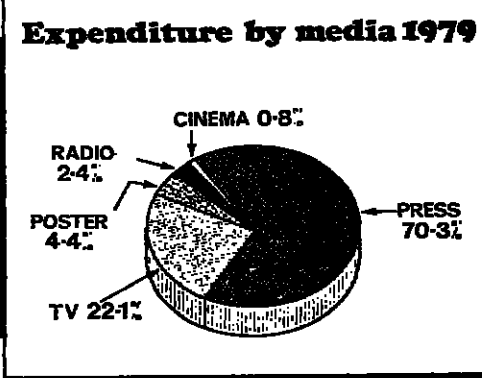
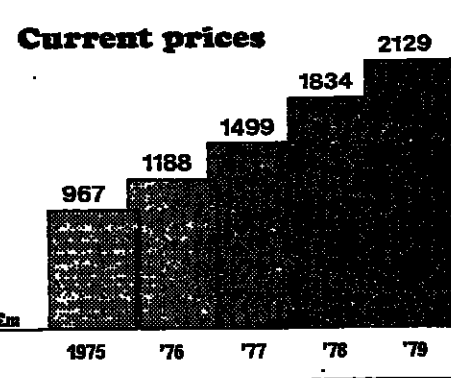
First, the growing worldliness and sophistication of the agencies themselves, some of which are now clustered into combines. Second, more sophisticated media (and more of it). Third, concentration of power, and much tougher competition, between retailers, notably in France, Britain and America. Fourth, the battle over imports, which is common to many markets: the importers are spending freely, to establish their base, which solicits retaliatory action by domestic manufacturers.

In Britain, total advertising media expenditure in 1979, according to figures from the Advertising Association, was £2.13bn, an "not £1.83bn in 1978—a reasonable improvement in cash terms, particularly in a year when UK television advertising was hit by a strike and the Pre's sector depressed by the absence of Times Newspapers, but a gain, in real terms, of less than 1 per cent.

The latest indication is that the UK media spend this year will total approximately £2.53bn—a gain in cash terms of (say) 18.5 per cent and only a very



## Total UK Advertising Expenditure



## CONTENTS

The role of advertising ...	II	Guinness .....	VII
The media:		Kimberly-Clark .....	VII
New technologies .....	II	Sector shares .....	VIII
National Press .....	III	Regulation .....	VIII
Regional Press .....	IV	Expenditure .....	IX
Magazines .....	IV	Viewdata .....	X
Television .....	V	Profiles:	
Campaigns:		Jeremy Bullmore .....	XI
Army recruitment .....	VI	Martin Boase .....	XI
Ford Escort .....	VI	The agencies:	
Krona margarine .....	VI	Budgets held .....	XII
Commercial Union ...	VII	Independents .....	XII

CONTINUED ON NEXT PAGE

## An invitation from Ogilvy Benson &amp; Mather that could shorten the odds dramatically in your favour when you launch your next new product.

The ability to launch new products successfully is essential to the survival of every industry. Yet most new products fail. Why?

In the food market, a recent study put the success rate at 4% out of 70 brands launched every year.

Ogilvy Benson & Mather has launched 36 new brands in the last 5 years.

25 of these are now successful national brands.

6 have moved from test market to national distribution.

5 remain in test market or have been withdrawn.

A success rate well above the average.

Ogilvy Benson & Mather have made a study of many different product areas, in many different countries. From this study a unique body of knowledge has been built about what works and what doesn't.

Which motor manufacturer lost an opportunity in naming a new car?

What is the ideal size for a free product sample?

What single factor determines your chance of success by as much as 50%?

The study contains answers to these plus many more important questions.

## Generous invitation

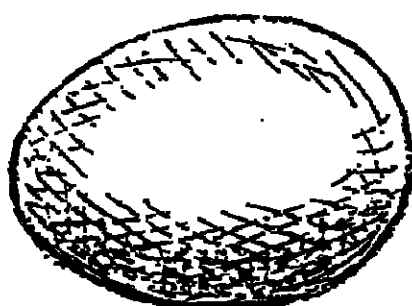
Give us, at OBM, 1½ hours of your time and we will present to you the study—'How to Launch New Products Successfully'. It contains invaluable wisdom for anybody involved in launching new products.

Information painstakingly gathered and experience that took years to acquire in return for 1½ hours of your time is, we believe, a generous offer.

## What's in it for OBM?

We are confident that you will find the study helpful and that reflects well on us.

Someday you may even consider entrusting us with the responsibility of helping you launch a new product—but we're getting ahead of ourselves. First call Peter Warren on 01-836 2466.



Ogilvy Benson &amp; Mather Ltd, Breitenham House, Lancaster Place, London WC2E 7EZ





## ADVERTISING II

## Media: the changes to come

IN A DIVERSION in the House of Commons last December, Sir Harold Wilson, talking in a debate on the BBC licence, conducted MPs on a whistle-stop tour of the broadcasting future. He urged his fellow-travellers not to confine their attentions to the next two years, but to consider the 1990s as a whole, when Britain and the rest of Europe would need to look beyond the present two-dimensional broadcasting world and face the shape of things to come — "foreign cultural invasion through satellites."

He was describing international television satellites, which may (or may not) be in operation over Europe by the end of the decade, but the technology for which is not only hand but fairly passe.

It profits one little to speculate how far and how fast the technicians will travel, but it is already apparent that the astonishing vista that now comprises the new media horizon will profoundly colour, if not revolutionise, multi-national, international — even domestic — marketing and advertising.

In the U.S., where they call the new TV technologies "narrowcasting" as opposed to "broadcasting" because of much finer audience-measurability, agencies and their clients are weighing the implications of upheaval.

In the U.S., videocassette equipment is already in use in more than 1m homes, and cable television systems in place in 16m. In homes now subscribing to pay television, prime-time

network ratings have dropped by 20 per cent.

In the UK, as in Europe, development is slower, but even Britain is about to witness notable developments. There are the prospects for Fourth Channel and breakfast TV, plus the impact of video recorders and disc system, Teletext and Viewdata, perhaps cable TV and (perhaps) satellite broadcasting (unlikely until the '90s).

## Changes

As D'Arcy-MacManus and Masius said in a recent report: "We are at the beginning of a period which will see fundamental changes in the nature of communications media. New electronic technology will change the capabilities of the

domestic television set out of all recognition, and satellite broadcasting will change the frontiers of broadcasting services."

On the other hand, the velocity of technological advancement on the media front has outstripped the pace of political progress: from now on, the speed of development will be determined by the enthusiasm (or hostility) of governments and their agencies, not by technical improvements or what advertisers want.

In a report recently published by Granada Television (Who'll Be Watching Coronation Street in 1984?), Dennis Flach, Granada's head of marketing and research, estimates that in four years' time, 20m homes in

Britain could own or rent more than 1.535m Teletext units, 200,000 home computers, 1.3m cassette recorders and 250,000 disc players.

But significant changes in the pattern of advertising expenditure, at least in Europe, are likely to occur slowly. In Britain last year, Press advertising (including magazines) accounted for 70.3 per cent of media expenditure. Television held 22.1 per cent, posters 4.4 per cent, radio 2.4 per cent and cinema less than 1 per cent.

But existing media will have to adapt to the arrival of the new; advertisers and their agencies are already doing it.

Michael Thompson-Noel



Philip H. Geier, chairman of the Interpublic Group of Companies: "Simply put, advertising has become a substitute for personal selling."

## The pendulum swings on advertising's role Market share

CONTINUED FROM PREVIOUS PAGE

IT SEEMS astonishing that 150 years after the birth pangs of mass market advertising, businessmen, economists, theorists and thinkers of both Right and Left are still largely ignorant of how advertising works, the extent to which it works — indeed whether much of it is necessary at all.

Most major companies in the U.S. and Europe, as well as in Britain, have over the years carried out elaborate and sophisticated experimental studies aimed at making their advertising more effective, more accountable, more predictable.

Innumerable learned tomes have been published on the subject, most notably of late by Prof. W. Duncan Reekie of Edinburgh University, and the Advertising Association. In Britain, the Institute of Practitioners in Advertising recently launched its laudable Advertising Effectiveness Awards, dedicated to the doctrine that "Advertising works — and we're going to prove it."

Yet despite all this worthy activity, somehow none of the arguments get settled. People still produce that rapid old adage about "half of advertising being wasted but nobody knows which half" (each alternate second in every

television commercial, perhaps? The top half of every magazine advertisement?).

Antagonists relentlessly argue that advertising is unnecessary, that it increases prices, persuades people to buy things they cannot afford, encourages the consumption of goods that are potentially harmful (the inherent logical contradiction between the first and last of those criticisms generally passing unnoticed).

Defenders respond that advertising has been proved to reduce prices, that it increases employment, stabilises production, introduces people to many of life's comforts and benefits, extends consumers' choice and — arguably most important of all — supports free and comparatively open-minded media. The battle rages, with neither side ever convincing the opposition that it is mistaken in any way.

## Buckshot

Meanwhile, in the midst of this high-fallutin' intellectual buckshot, businessmen desperately attempt to get on with the task of providing goods and services the public actually wants and is willing to buy.

Businessmen's own attitudes to advertising, however, are by

no means unequivocally approving. Indeed, the last three decades have witnessed a complete swing of the pendulum of businessmen's views. During the 1950s and early 1960s, as sales of consumer goods flourished throughout the Western world, and the coverage and influence of television expanded simultaneously, the reputation of advertising's power grew too.

Undoubtedly this image was fostered by the admen and market researchers themselves. It was the era of razmatazz detergent launches, seemingly all-penetrating motivation research, of the manipulative use of media by politicians and PR men, and of Vance Packard's book *The Hidden Persuaders*.

Businessmen were swept along in the strong tide of advertising's confidence. The percentage of the GNP devoted to advertising in the UK, U.S. and other Western countries grew significantly, and almost inevitably the admen's overwhelming overclaims provoked a reaction.

Spectators on the sidelines started to fear that true liberty was being eroded as advertisers made consumers dance to their commercial tunes, with the result that Messrs. Galbraith, Nader and the rest took the

admen's claims at face value and believed their boasts.

Thus the late 1960s and 1970s saw populists and politicians attempting to fetter what they feared was the all-pervading power of advertising. It was the era of consumerism and controls, of investigative interference and Mr. Hattersley and Which? It was also of course — and by no means unconnectedly — an era of high new product failure rates and inexorably diminishing returns on capital.

Businessmen, as research studies both in the U.S. and UK underlined, lost some of their faith in advertising. The percentage of GNP devoted to advertising dwindled. The number of people employed in British advertising agencies dropped by more than one-third. From having been the buoyant, booming, bustling business of the 1960s, advertising became almost a depressed and declining industry.

Paradoxically, our current economic woes may have pulled the pendulum back from the peak of its swing. Businessmen — together with economists, politicians, and even perhaps the consumerists and the bureaucrats — are being shaken into remembering that if goods are to be bought they must be sold; that if people are to be employed productively,

customers must be willing to pay for their produce; that advertising is the best way known to encourage some people to buy goods that other people wish to be paid for making.

At the Advertising Association's bi-annual conference in Brighton two years ago, when hostilities with the then Labour Government were at their zenith, the industry itself launched a PR drive to proclaim that "properly planned advertising contributes to the most efficient use of resources, productivity and profit. Profit equals investment, equals jobs, equals a better future. Let us be proud of advertising's contribution to future prosperity."

## Realities

Like most such publicity enterprises, the campaign seems somehow to have sunk without trace, although fortunately, today's industrial realities may succeed where the Advertising Association's PR failed.

At the same conference, Dr. Helmut Sihler of Germany's Henkel Corporation — the white tornado of European detergent marketing — admitted that his company has given up all hope of predicting the results of advertising via mathematical models. "It is a dream to

which we must say not merely auf wiedersehen, but goodbye."

The best that Henkel's forecasters can achieve, with the aid of a paltry 105m bits of sales data fed into their computers annually, is a pragmatic guessimate of future trends — dependant as much upon the vagaries of the economic climate and upon competitors' unpredictable promotional tactics as upon their own planned strategies.

Maybe, as the pendulum starts to swing more favourably towards advertising once again, the oscillations will be less violent and the limits of advertising's strengths (and weakness) will be better understood, both by businessmen and the public.

For 150 years, optimists have hoped — and pessimists have feared — that the results of advertising could be precisely forecast. Yet advertising is not, and never will be, a predictive science like physics. In truth it is much more like medicine. It cannot breathe life into dead products; it cannot work miracles; it often goes wrong; but used carefully, skilfully and wisely, it can greatly enhance societies' economic health and wellbeing.

## Winston Fletcher

Managing Director of Fletcher Shelton Delaney

radio) all showed substantial gains, partly strike-induced but, particularly in the case of radio, the result of fuller service.

At present, television and radio advertising are showing markedly reduced growth as a result of the recession (the first half, however, was particularly strong), while in the second quarter, the latest for which figures are available, the AA says there was "no question but that all categories of Press advertising were affected."

According to forecasts, the total UK Press category was expected to show a revenue gain in the second quarter of 14 per cent. In fact, it looks as though the increase was only two-thirds that. "The recession is hitting classified hard," says the association, "and the total picture for 1981 is indeed rather worse."

Nevertheless, the advertising business has been cautioned this year about not mistaking a victory for a rout.

The potential for growth is clear. According to Mr. Coen: "By the end of the 1980s, the U.S. advertising total is expected to reach \$135bn. While the outlook for U.S. advertising in the 1980s is good indeed, the potential for growth in many other countries is even better."

At a more immediately practical level, Jeremy Bullmore,

## INTERNATIONAL ADVERTISING EXPENDITURES

	\$ billion	% increase on previous year
1972	41.7	
1973	47.9	(14.9)
1974	51.8	(8.1)
1975	55.0	(6.2)
1976	62.5	(13.6)
1977	70.7	(13.1)
1978	85.3	(20.7)
1979	96.8	(13.5)
1980*	108.0	(11.5)

\*Estimated Source: McCann Erickson

chairman of J. Walter Thompson in London, says he is indeed convinced that manufacturers and the service industries are increasingly coming to recognise advertising as an investment.

"The amazing thing that comes to those who advertise is not that they sell more, which they may, not that they sell at a higher price, which they may, but that they enjoy a much more direct connection with the only people who matter, which is you and I and 55m others."

"Can you think of any other activity which does more good for less cost to the user than this curious activity of advertising?"

# THE RECESSION

*Don't believe all you read in the papers.*

هكرا من الذم



## ADVERTISING III

# Mixed fortunes as Fleet Street contemplates its problems

THE ALLURES of self-flagellation are strong among newspapermen. The obituary of Fleet Street has been written and rewritten: its decline gloomily confirmed in print and over many a pint; its capacity for suicide accepted as a self-evident truth.

No industry which is under such clear and present pressure from electronic media, which has been so tardy at modernising, which possesses such volatile industrial relations, a history of extravagant, eccentric or indifferent management and which has seen net aggregate sales and numbers of titles drop, can afford complacency.

Before expanding on these and other problems, however, it is necessary to remind ourselves of several factors.

● With the (very recent) exception of The Times, the "quality end" of the national newspaper market has been expanding steadily in numbers of copies sold.

● The Sun, until recently, was growing strongly; a new tabloid, the Daily Star (from the Express Group stable) has quickly taken a circulation of about 1m.

● Most national papers are now seriously planning investment in computerised systems,

or have already invested (Daily Mirror Group, Times Newspapers, The Observer). Two groups, The Daily Telegraph and News International, are moving to new plants in Dockland.

● Print union fragmentation—held by some to be the root cause of Fleet Street's industrial problems—is being addressed once more by the unions. Merger talks are going on between the two craft unions—the National Graphical Association and the Society of Lithographic Artists and Designers—and between the two general unions, the Society of Graphical and Allied Trades and the National Society of Operative Printers, Graphical and Media Personnel. Progress has failed before; that very fact, and the height of today's stakes, increase the chances of success this time (though by no means ensure it).

But what about the still-falling circulations—as on the Daily Express, the News of the World? What of the abortive attempt by Times Newspapers to bring in computerised typesetting on its own terms at a cost of £35m—for nothing achieved?

What of those newspapers (like this one) where Victorian technology still reigns, where chapels proliferate (all) and where spiralling costs have meant a cutback, especially in foreign staff (all, apart from this one)? What of the increasingly obvious weakness of the industry's federation, the Newspaper Publishers' Association?

Judgments on the health and future of our national newspapers written in such a newspaper are unlikely to be wholly free of bias or wishful thinking. The following is one view among many others.

## Poignant

The most obviously depressing issue for Fleet Street, now as ever, is that of which title is most likely to fold. The question has been given added poignancy in the past month by the fact that one famous Fleet Street title—though not a national newspaper—is about to close, with the loss of nearly 1,800 jobs.

The Evening News, the 99-year-old evening paper which has passed much of its life in the hands of Associated Newspapers, will close by the beginning of next month. The paper had been under threat of closure for some time—the Saturday edition went last year and an experiment with "district editions" was not a success, while the launch of an occasional colour magazine did not reverse the trend of falling circulation.

Discussions between the Express Group and Associated Newspapers on a merger of their two evening papers had been going on for some years, but took on a new urgency when Mr. Victor (now Lord) Matthews took over chairmanship of the Express Group as the company of which he is deputy chairman—Trafalgar—bought out the group (ironically, the last serious discussions on merger were conducted under the assumption that the News would be the dominant partner; Lord Matthews and the relatively greater loss-making capacity of the Evening News, have reversed the position).

However, the mind-con-

trating element was provided by the slump in classified (and to a lesser extent display) advertising, which hit the London evenings—over-dependence on classifieds because of falling circulation—particularly hard. Job advertising, a premium commodity and one which had been booming in London's buoyant employment market, dried as the recession tightened and unemployment climbed. The two newspapers stared into the future and saw combined losses of about £15m (£10m of which was due to the News) in the present year.

Stand together or fall apart, seemed the obvious logic for the newspapers' management, though the logic was less obvious to the Evening News' workers, who will suffer all the redundancies.

The reduction of London to a one-paper town—long heralded but shocking in its coming—shone a harsh glare on the position of the evenings' Fleet Street colleagues. Which would be the next to go?

Naturally enough, attention has focused on the News' and Standards' stablemates, the Daily Mail and Daily Express. The circulation of the first is largely static; that of the second, though still higher than the Mail's, is still falling.

Both papers attack roughly the same section of the market, both are now tabloid, both lose money (probably—the Daily Mail's finances are kept highly secret).

Since the two formerly antagonistic parent groups have moved together to own 50 per cent each of the new, soon to be launched, Evening Standard, why then—the argument runs—should the same sweet amity prevail in the publication of a composite Express/Mail?

This apparently logical extrapolation from the present is indignantly rejected by both groups who claim that co-operation in the evening is quite compatible with enmity in the morning. Besides (they both say), Associated Newspapers has plans to launch a Sunday newspaper which could be expected to take sales away from the still-profitable Sunday Express—so where does the co-operation lie? It is unlikely that the Express

and Mail will merge in the near future; both groups still see possible profit ahead, and the News/Standard merger is enough to chew on for some time to come. It is the Express Group's Daily Star which is more at risk.

The Manchester-based Star, begun as a Sun-style tabloid 18 months ago, now sells about 1m copies and probably loses about £5m a year. Its printing operation in London, which is extremely expensive, is now under threat of closure by Lord Matthews, if its staff cannot agree to a £2.5m-worth of savings before early November.

The Star, which unlike Lord Matthews' other papers has been allowed to take a pro-Labour position, faces a difficult period in the immediate future if it is to stabilise itself.

The two major tabloids—the Daily Mirror and the Sun—appear to have achieved stability in circulation at between 3.5m and 4m. The circulation war between them has somewhat died away with the Mirror taking, it would seem, a decision not to follow the Sun in everything (it has dropped the obligatory daily nude) and has become marginally more radical.

## Bounce

In the Sunday market, the "quality" end has benefited considerably from The Times dispute last year. The Observer, and to a lesser extent the Sunday Telegraph, have been able to retain substantial amounts of the circulation they gained during the Sunday Times strike while the Sunday Times itself has bounced back, with most of its circulation intact.

The popular papers, especially the News of the World, are showing some erosion of circulation with no sign yet of a lift-up. However, there seems to be no candidates for the Fleet Street knackers yard among either group now that The Observer appears to have convinced its U.S. owner, Atlantic Richfield, that it has signed a reasonable deal with its printers.

So the dangers Fleet Street faces are less from the immediate loss of titles, more from a sudden shift of taste away from



Above: the night The Times printed again after its long dispute over the introduction of computerised typesetting. Most national newspapers are seriously planning such investment but Fleet Street's volatile industrial relations have made such proposals difficult to implement. The Daily Express (right) and the Daily Mail are unlikely to merge in the near future, even though the Evening News and Standard are to combine



newspapers to the electronic media. So far, this much-heralded shift has not been dramatically obvious (though it clearly exists as an effect) even in the U.S.

Indeed, as Mr. Anthony Smith has shown in a BBC TV programme, U.S. newspapers have used computer systems throughout their printing, distribution and advertising departments to increase sales and revenues.

It is clearly theoretically feasible to have many of the services provided by a newspaper now offered in electronic form; but the latter medium does not yet match the convenience or the heterogeneity of the older one, and is unlikely to do so in the coming decade.

John Lloyd

We're baffled by a lot of the opinions we've been reading recently about the "recession." So we decided to look at the actual figures instead.

We are J. Walter Thompson, one of Britain's largest advertising agencies. We work with clients in many different U.K. markets, which gives us an opportunity, denied to any one manufacturer, to examine the broad effects of the much publicised "recession."

It seems to us that, in spite of what the papers say, many manufacturers are still prospering and will continue to do so.

It also seems to us that these successful businesses share one simple trading policy. We'll come back to that policy in a moment.

First, let us look at some of the accepted media myths about 1980 and the actual facts which lay behind them.

### Myth 1: Record unemployment slashes consumer demand.

It is true that unemployment is an increasing social problem. But the level of employment, of people actually working, is still high and is, indeed, higher than in 1971 and 1972.

There is no evidence that unemployment has, of itself, yet affected consumer spending.

### Myth 2: Consumer spending plummets.

In the first half of 1979, consumers spent more than ever before. In the first half of this year, they matched it—in real terms.

The balance of opinion of the 12 main bodies making regular economic forecasts for the U.K. suggests a small rise in consumer spending, again in real terms, in 1980.

### Myth 3: The strong £ is destroying British competitiveness.

In 1980, the £ is still 25% below its value in 1971. It is true that exporting has become harder in the last two years. But the volume of imports of manufactured goods grew much faster than that of exports, throughout the 1970s, despite the 40% drop in the value of the £ between 1971 and 1978.

### Myth 4: In a recession, consumers switch to cheaper goods.

In the last "recession," 1974-'77, whether you examine the humble frozen pea (share of market up, though it has cost up to three times as much as the canned pea) or sales of luxury goods, there was no evidence of an increase in the number of consumers buying for cheapness alone.

Automatic washing machines continued to replace the cheaper twin-tubs. Tumble driers continued to replace the cheaper spin driers.

### Myth 5: Record interest rates are crippling British industry.

True.

It would be silly to pretend that there is no recession. Economic activity has declined, unemployment has risen, exports of manufactured goods have stopped growing in volume. There is an unusually severe profit squeeze, with many unpleasant side-effects. But there is no crisis in consumer spending. People may change the patterns of their spending and they may postpone buying a car, but there has not been and there is unlikely to be any marked drop in what they spend in total (in real terms).

### Does it matter?

Does it matter if the papers sometimes get it wrong? If the impression is given of a slump in consumer spending rather than a temporary plateau? The answer is that it could matter a very great deal, if manufacturers were led to a false diagnosis of their problems and opportunities—as we think many were in the last "recession."

The fact is that consumers' patterns of living and their aspirations changed quite radically in the 1970s. Whatever the temporary halt to the rise in their real spending in the 1974-7 plateau, in no way was their growing desire for better quality goods repressed. The problem was that in all too many markets the better quality goods they bought were imports. Not because they were imports, but because they seemed better.

Where some British companies are in trouble today, it is because of a long steady erosion of share of market both at home and abroad. The present profit squeeze has brought the trouble to a head, but is not the basic cause of it. It is usually caused by a consistent failure to add sufficient values to products—in performance, quality, service or presentation—to satisfy the new discriminating buyers. Too many products have been designed down to a price instead of up to a value.

By contrast, the best consumer goods companies have worked to that one simple principle we mentioned—the principle of putting the customer first. That is, really taking pains to understand the customer's changing wants and values, designing and improving brands to keep up with them. A profit squeeze is never comfortable, but these companies are weathering the storm pretty well.

### An encouraging sign.

There is one especially encouraging sign today. In the past a drop in manufacturers' profits was accompanied by a cut in their advertising budgets. And we have always believed that such cuts have gone with (less easily measurable) cuts in all aspects of long-term brand-building—innovation, R & D, product improvement, process improvement, consumer research. In 1979 this did not happen: profits dropped, but advertising expenditure in real terms was maintained.

It looks as if the same will be true of 1980.

In other words, it seems that many manufacturers have learned the lessons of 1974-77, and this time are taking the longer view.

They've decided that, whatever the pressures, they are going to put the customer first. They don't believe everything they read in the papers.

If some of the facts in this advertisement have surprised you, maybe you'd like to write to Jeremy Bullmore to hear some more.

J. Walter Thompson Co. Ltd., 40 Berkeley Square, London W1X 6AD. Telephone: 01-629 9496. Telex: 22871.

JWT



## ADVERTISING IV

# Magazine sales dip but new women's weekly mooted

THE MOST exciting new development in the British magazine business is one which has not yet taken place. That is the possible launch within the next year of a mass-circulation women's weekly to compete with the established titles of IPC and D. C. Thomson.

The market is not at first sight an obviously tempting one. The circulations of all four IPC weeklies — Woman's Weekly, Woman's Own, Woman and Woman's Realm — have slipped slightly (in aggregate they were down by 180,000 in the first six months of 1980 compared with the corresponding period of 1979) and like many other media they are having to fight for advertising.

Nevertheless, Rupert Murdoch's News International is looking into the possibility of publishing a new weekly which would help to keep its Eric Barmore printing subsidiary busy after Barmore loses its biggest contract, TV Times, next July. An alternative also being actively considered by the company is that of persuading another publisher to take the plunge instead.

## Forceful

Feeding a printing plant is not the best reason for starting a paper, but that observation does not of itself prove that there would be no market for it. Whether or not there would be is a matter for argument, and on both sides the arguments are fairly forceful.

Edward Court, chairman of IPC Magazines, declares that "if we thought there was room for another weekly we would have done it ourselves." And Basil Spice, J. Walter Thompson's deputy media director and Press specialist, agrees that the advertising, as well as circulation, prospects for such a magazine would be dim.

On the other hand, Joan Barrell, publisher of National Magazine's successful monthly, Company, and a woman with a pretty good track record in the field, believes that the time is ripe for a new weekly with a somewhat sharper readership profile than some of the existing ones.

She thinks that, by trying to be too many things to too many readers, Woman and Woman's Own have made themselves vulnerable to attack on either the upmarket or the downmarket side. And her view is supported by Mike Yershon, former vice-chairman of Leo Burnett, now running his own media management consultancy.

Yershon's view is that in the past 10 years the successful magazines have been, with the single exceptions of the two giant-circulation TV programme journals, those which have carved out for themselves a more or less specialised readership segment. Examples are Company itself and its big sister Cosmopolitan, as well as other upmarket women's monthlies like Condé Nast's Vogue, IPC's Woman's Journal and Natmag's Harper's and Queen. The latter's current issue has nearly 400 ad-packed pages.

A new weekly with a fresh editorial formula and aimed specifically at younger readers might he thinks, have a good chance of taking market share from the IPC biggies.

Younger women are, indeed, the very ones that News International is hoping it may be able to woo. In looking for editorial inspiration its management has almost certainly paid some attention to the recent success of the American women's monthly Self.

Started last year, this has shot up to a circulation of nearly 1m with an editorial formula which concentrates on advising women on how to improve themselves both physically and mentally. Self is owned by Condé Nast, but there are at present no plans to launch a UK edition.

The reason, incidentally, why Barmore is losing the TV Times contract, thus touching off this train of speculation, is that News International felt unable to make the investment in new plant which would have been necessary to meet the programme journal's new requirements.

Instead, TV Times will be produced after next summer by a total of eight printing and

typesetting firms which together will invest £20m in capital equipment.

The changes, caused in part by the need to find space to print details of future Fourth Channel programmes, will result in maximum paging of 148 instead of the present limit of 96. The magazine section will all be printed gravure at the Sun plant in Watford, while the 13 regional programme sections will be printed offset at three different centres.

## Probability

Another result will be improved facilities for advertisers, with the probability of being able to buy colour region by region.

The second most exciting new magazine development is one which took place a year ago and which, in a curious way, many advertisers and agencies have already stopped thinking of as either exciting or new. I refer to Now!

Discussion of Now! tends to be obscured by feelings for or against the personality of its flamboyant proprietor, Sir James Goldsmith. Putting all such passions aside, one can say that the magazine has established itself with a fair degree of success, both editorial and commercial, but that its success is still unfortunately overshadowed by the extravagance of the claims with which it was launched.

Advertisers became quickly disenchanted because, apart from the first few issues, the magazine failed by a long way to reach its guaranteed circulation of 250,000, although ad money was faithfully rebated. Mail order advertisers who tried Now! reported that it did not seem to pull. Also held against it is the fact that, at £2,500 per colour page, its cost-per-thousand-readers is nearly twice as much as the Sunday Times Magazine.

On the other hand it must be said that for a general illustrated news magazine to achieve a circulation of 135,000 (its January-June 1980 ABC figure) at a cover price of 50p (soon to be increased) is no mean achievement. Especially so when one remembers that two years ago conventional wisdom had it that there was no market for such a publication in this country.

Advertising is running at about 30 per cent of paging, much of it from car manufacturers. On the ad front Now! also has one thing in particular going for it.

That is that it is one of the few media, apart from the flourishing hobby magazines and the declining glossy girlies, to deliver a predominantly male ABC 1 audience, more than half of it under the age of 45.

On the editorial side Now! is competent and readable and has achieved some small coups such as its recent telephone opinion survey of Russians. But (and here judgment is necessarily personal) it has done less to put itself on anyone's required reading list than has the reinvigorated New Statesman with only a fraction of its resources.

Mike Yershon, applying his aforementioned criterion for magazine success, believes that Now! could do much better if it took a more specialised position, specifically as a business interest magazine. Otherwise its enormous promotional costs (£34m from the launch up to the end of the present fiscal year) risk never being amortised.

Meanwhile, lower down the financial scale there is, as ever, plenty of activity in the magazine world despite the recession. Next month will see the birth of an independent pop music monthly, Flexipop, featuring a give-away 45rpm with every issue, and of another Paul Raymond girls' Escort, offering a 10p bonus per launch issue to newsgirls.

IPC has just launched Western Magazine, a fact-and-fiction monthly aimed at a vast audience catered for until now only by paperbacks.

More importantly, perhaps, IPC is currently giving a £1.25m TV advertising push to those supposedly vulnerable women's weeklies. And circulation director Pat Barnes is also experimenting with a new scheme to expand magazine

Sir James Goldsmith, publisher of Now! displays a copy of the magazine at the launch accompanied by Anthony Shrimley, his Editor-in-Chief.

Advertisers have been disappointed because Now! has fallen well short of its guaranteed circulation of 250,000 and the question is whether it should specialise to attract more readers

sales by selling gift tokens exchangeable at newsagents for subscriptions to a selection of IPC titles.

Comag, the distribution company jointly owned by Condé Nast and National Magazine Company, is conducting an experiment of its own. It has persuaded 53 shops throughout the country to keep a selection of magazine titles, including Cosmopolitan, on permanent display to see what effect that has on sales.

The exercise follows a research finding that a third of newsagents selling Cosmo ran out of stock within a week and did not reorder even though there might still have been unsatisfied demand for the monthly.

Phil Harris, who runs Comag, is convinced that longer display and if possible, more retail outlets (groceries, supermarkets?) are the keys to increased magazine sales. Pat Barnes is sceptical about the extent to which either can be achieved. Although IPC's own tests have proved that better display does sell more copies, limited space makes retailers in normal circumstances unwilling to hang on to stocks of any title for too long.

As for another Comag suggestion — that publishers should co-operate in a monthly retail audit, exchanging information about each other's sales — IPC just does not want to know.

Philip Kleinman



## Television retains its popular hold

TO TUNE IN TO a commercial break on ITV these days is to be bedazzled and diverted by a flow of goods and services that tumble from the screen like a veritable harvest home.

In three consecutive commercial breaks, one night last week, my living room was so carpeted with visual offerings that it resembled a bazaar. There were commercials for American Express and Outspan, Tesco and The Sun, Zanussi, British Airways, Pazo and Ford's new Escort.

The commercials varied in attractiveness, but with television's inimitable impact, the small screen in the corner continued to spill the goods: Sainsbury's and National Savings, the Esso Tiger and the Lion Bar, Hamlet and Hoffmeister, Croft Original and Everest Double Glazing.

ITV is 25 years old, and one of the most significant features in its quarter of a century's growth is this broadening and maturing of its advertiser base. In its earliest days, when all but

the bravest advertisers stayed away from the medium and the money of the contractors rushed away with a frightening roar, the goods advertised on television formed an austere list indeed: soap, petrol, patent foods, beer, tinned and packet soup, butter, margarine, newspapers and tobacco.

## Consumables

But not any more. Comparing 1975 with 1979, a period in which total net television advertising revenue rose from £177m to £347m, we find the medium's former reliance on packaged goods advertising to be much less marked. In that period, the share of total revenue accounted for by consumables (a category that includes packaged foods and drink) showed a decline from 61.9 per cent to 54.1 per cent.

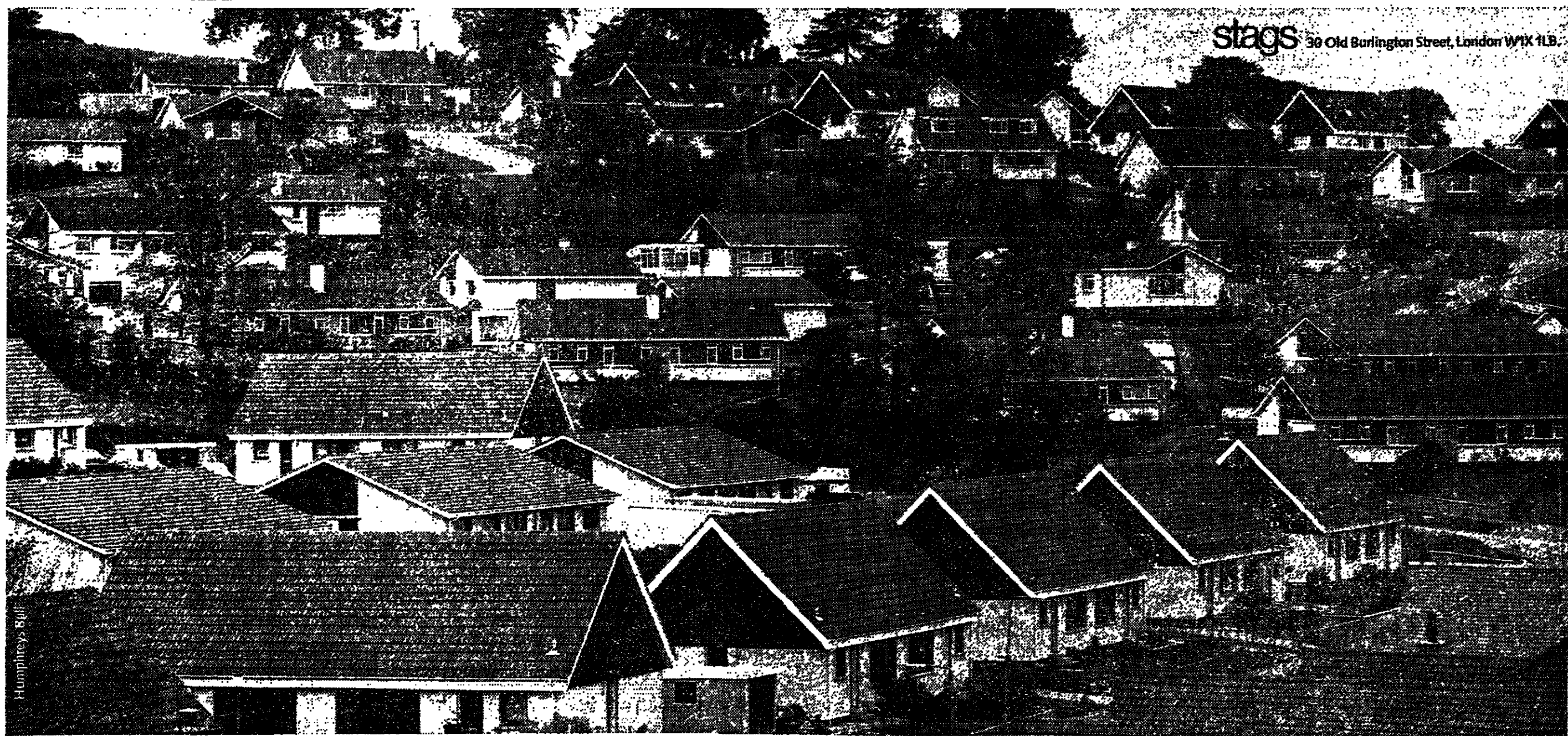
Durables, on the other hand, showed a rise from 15.3 per cent to 20.9 per cent, and there were gains, over the five-year period, in the financial and

Government categories, as well as in the advertising of services. (Retail, at 7.9 per cent, was virtually holding its own.)

Harold Lind, formerly of the Advertising Association and now of AGB, says this broadening of the product categories to be found on ITV is one of two major factors that have not only sustained advertisers' faith in the medium over the past few years, but have positively reinforced it, so that at present, recession or no, the advertising business, and particularly television, is doing very well.

The other factor, says Mr. Lind, is what he calls fashion. "Just as it was fashionable in the early 1970s for advertisers to doubt the value of their television expenditures, there is now a growing body evidence that the fashion has changed, and (that) the advantages of television advertising are

CONTINUED ON  
NEXT PAGE



# "Scotland's just a load of Gorbals"

To marry a sassenach, Scotland is Glasgow, is Gorbals. Too many for our liking. Because Scotland today is no longer a depressed area. It is ever was at all.

According to TGI, for instance, in answer to the question: "Do you expect things will go well for your family, in financial terms, in the next twelve months?" Significantly more of the Scottish sample were optimistic, compared with every other ITV region, including London.

What's more important, like Londoners, the Scots put their money where their mouths are.

But unlike Londoners fewer Scots are saddled with a mortgage, which means they have more money to spend on all the things which people advertise, including durables.

Which may be why they own more washing machines, more tumble driers, more electric cookers, more electric fires, heaters and water heaters, more electric blankets and more refrigerators than the UK average.

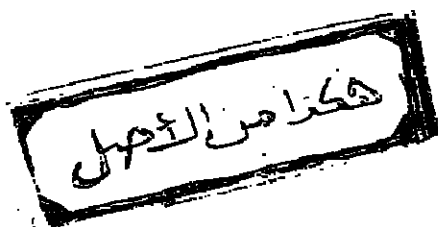
Not to mention colour television sets. 73% of STAGS ITV homes receive your commercials in colour compared with an average UK penetration of 64%.

What's more, the Scots watch much more television than say Londoners or Southerners.

In December last year, for example, average household ratings in STAGS were 18.8 compared with 14.7 in London and only 13.8 in the South.

And such heavy viewing isn't something to take lightly.

Another Scotch myth - scotched





# Regional Press faces the recession

THE ANNOUNCED closure, early next month, of the London Evening News and its 'merger' into a revamped London Evening Standard is an index, practically, of the problems hitting the provincial Press.

The irony is that the London evening papers are commonly regarded as part of Fleet Street, and indeed share many of the same characteristics and problems. Both are owned by groups—Associated Newspapers (Evening News) and Express Group (Evening Standard) which also control national dailies. Yet the immediate cause of their crisis, which precipitated the merger, is shared with their provincial brethren.

The most obvious and most important element in common between the two is their reliance for revenue on classified advertising. The recession has hit classifieds, particularly the job columns, hard. And while the

News and the Standard had extra problems—chief among them being each other—which underlay the short-term crisis, is was a sharp dip in the classified section which, as Lord Matthews, chairman of the Express Group, said, caused minds to concentrate on the merger as a solution.

The regional Press is big business—bigger than the national Press. It publishes 20m copies of newspapers every day, one and half times the aggregate circulation of Fleet Street. More important in revenue terms, the 19 provincial morning papers, 80 evenings and six Sunday papers form the largest single advertising medium in the country.

Last year, the regional Press accounted for 27.9 per cent of total UK advertising revenue, compared (surprisingly for most) with 22.1 per cent for television and only 16.3 per cent for national newspapers.

The remainder is accounted for by magazines, commercial radio, hoardings and so on.

This large slice of the cake, even when spread among the multitude of weekly, bi-weekly and daily/evening/Sunday titles, has meant that provincials are profitable enterprises. Most still are: but for the moment, not as much as they have been.

**Competition**

Because all of the major papers are local monopolies, they have avoided the vast expenditure on circulation wars and distribution battles which are a feature of the national Press and, until next month, of the London evening markets. However, this monopoly position is not a total protection. Too frequent, or too high, cover price rises run the risk of losing readers to other media, while a cut back on the number of pages could have the same effect.

Local papers in many parts

of the country have seen the competition which lively local radio and television stations can provide, and cannot give them too many hostages of quality or price.

Most provincials—unlike the majority of national papers—now use computerised setting procedures. However, the strength of the print unions has meant that only one—the Nottingham News—was able to reduce printing staff substantially by transferring composing to journalists and clerical staff. In addition, the systems represented hefty capital investments.

Distribution as well as labour costs have risen sharply—in part because of the high cost of fuel—though newspaper costs have temporarily stabilised. This welcome relief in one of the traditionally squeezed areas of newspaper production may not last much longer, however: foreign producers, which have virtually destroyed the UK

newsprint industry, may soon be forced to raise their prices, while a fall in the value of the pound would start prices spiralling once more.

Further, the growing popularity—or at least pervasiveness—of free sheets (advertising supplements with some copy) are claiming casualties in the provincials' circulations, and more seriously, are wearing away advertising revenue. Free sheets, noted one provincial newspaper executive sourly, seem to spring up more luxuriantly in recessions, as U.S. experience shows.

But it is the advertising slump which is causing most concern: few believe that it will be the cause of major closures, but most groups are resigned to a hard slog for a year or two before the market picks up and lucrative trading begins once more.

Job advertising is worst-hit, of course. The 2m unemployed

find the situations vacant columns have shrunk as the dole queues have lengthened. In the case of the Standard and the News, the once-fat columns, reflecting the once-buoyant London job scene, have been reduced by more than 50 per cent. In the provinces, especially in Wales, the North and Scotland, the market was never so lively and thus has shrunk less—but an estimate from most groups is that ads. vac. are about 30 to 40 per cent down.

The added twist to that screw is that advertisers for labour pay a premium on their advertising—and thus the proportion of revenue lost is higher than the lost volume.

In other classified sections the drop has been less dramatic—indeed some groups say that sections such as property, motors, even buy and sell, have held up or are even growing slightly—though most expect a drop in all sections to be

evident by the end of the year. Overall, classified advertising probably has dropped by around 20 per cent, enough to wound if not to kill.

**Cheerful**

Display ads are important to the regionals, too; these have suffered less. The estimates vary, with some more cheerful souls saying that they are scarcely affected (yet), others mentioning drops of 10 to 15 per cent. Most point to the relative buoyancy being achieved here as retailers attempt to destock, and fear a cutback soon.

This moderately bleak picture has one real black spot: the Liverpool Daily Post and Echo group, one of the country's longest-established provincial papers, is now clearly in trouble. Profits came down in the first half of this year from £1.8m to £610,000, while turnover for the group fell from £30.2m in

the first six months of 1979, to £24.3m.

Towards the end of last month the paper said that closure would be inevitable unless "substantial" savings were achieved, including a 20 per cent cut in manning levels across the board.

Inevitably, the largest problem was the drop in advertising.

Among the major groups—United, Thomson Regional, Westminster Press, East Midlands Allied Press, Associated Newspapers and the Guardian and Evening News group—there is a rough consensus that the recession is hurting, but not mortally. None has plans to close major titles—though smaller weekly papers may go more quickly than they might otherwise have done—and all see a return to large profits after the recession.

John Lloyd

## Television

CONTINUED FROM PREVIOUS PAGE

becoming more widely recognised."

There are two reasons for this, he says—both strong but one more susceptible to evidence than the other. The one where the evidence is clearest concerns the revolution in grocery retailing that dates from Tesco's Checkpoint campaign in 1977, in which the strategy was to advertise price cuts on nationally recognised (i.e. heavily-advertised) brands.

"Under these circumstances," says Mr. Lind, "the retailer pressures which in the early 1970s were strongly against media advertising are now likely to be working in the opposite direction. And even at the cost of considerable commercial hardship, advertisers are likely to try very much harder than they did five years ago to maintain their brand franchises."

The second reason for the change of attitude in television's favour, though one where evidence is more subjective, is the feeling, among many leading advertisers, that the drastic budget cuts of the 1974-75 recession were so excessive as to have permanently weakened some of their major brands vis a vis those of their com-

petitors who cut advertising support less viciously.

"When that feeling penetrates as far as a company chairman," says Mr. Lind, "the pressure to slash advertising budgets in bad times is, to say the least, markedly reduced."

Whatever the reasons, there can be very little doubt that television is at present as popular with advertisers as at almost any point in its 25 years. Indeed, research by D'Arcy MacManus and Masius into the effect on sales of last autumn's 11-week ITV strike has unearthed more than one clue to the medium's modern-day selling power, for Masius put 96 brands in 36 product fields under the microscope.

**Jingles**

Overall, it found that the 96 brands suffered an average net volume sales loss during the period of the strike of 4.5 per cent, and an average net loss in brand share of 2.4 per cent.

According to Chris Horsley, media director of Ted Bates, an agency born within a fortnight of ITV, it is now impossible to conceive of an advertising industry without television.

"It has changed all our lives," he says. "It has probably

created more jobs than either of the existing Conservative or Labour parties. It has created brands, and even, with its jingles, created folklore"—a compliment that is perhaps a little excited, but one that is mirrored in the current revenue picture on ITV.

At Young & Rubicam, media director Michael Townsin says that gross TV revenue last year (including agency commission of 15 per cent) was £408m.

If the strike had not occurred, he says, the estimated total last year would have been around £502.5m. According to Y&R's latest forecast, gross TV revenue this month will be of the order of £58m. In November, £61.6m, and in December, £55m, for a 1980 total estimated at £617.1m—a golden haul indeed.

"At present," he says, "demand is soft at the edges. Advertisers are cautious about committing funds, but slackness in areas like packaged goods and food is being compensated for by categories such as cars, retail, building societies, and financial, which appear to be holding their own."

"The percentage gains in gross revenue up until now in the last three months of 1980 (10 per cent, 10 per cent, and 8 per cent respectively) are

lower than those seen in recent years, but all things considered, demand for air time is surprisingly strong."

**Upheaval**

More than any other medium, television is about to embark upon an era of upheaval. In the short term, the contractors will learn whether their franchises are to be renewed. After that there is the prospect of breakfast TV and Channel Four. And after them will come the dawning of a period of even faster change—a period that will see fundamental changes in the nature of communications media.

According to Masius: "New electronic technology will change the capabilities of the domestic television set out of all recognition, and satellite broadcasting will change the frontiers of broadcasting."

At Foote Cone and Belding, media director Simon Lloyd reckons that by the late 1980s there may be as many as ten TV channels available in most of Britain.

"We do not expect that ITV-2, as currently envisaged, will significantly increase total

viewing," he says. "But the development of cable, pay and direct satellite broadcasting will all help increase viewership."

"In our view, more television does mean better television—more viewing in total, more channels, greater selectivity of audience for the advertiser, and commercial competition to ensure efficiency."

In a review published earlier this year, Vickers da Costa forecast a profits lift-off for ITV by around the end of 1983. Current dividends from the ITV companies should at least be maintained until around 1983-84, "when considerably improved payouts should be possible."

In terms of profits, da Costa made a series of forecasts for the first half of the 1980s which demonstrate how in its view the start-up and running costs of Channel Four will be absorbed.

According to its estimates, the combined pre-tax profits of all ITV companies (after payment of Exchequer levy) could total £45m next year, £33m in each of the next two years, £61m in 1984 and £79m in 1985.

"A television franchise is a good cash flow producer," it said, "and this, allied to diversification already made . . .



Left to right: London Weekend Television's programme director, Michael Grade, sports presenter Brian Moore, and LWT's controller of sport, John Bromley, at the signing of a contract with the Football League. Sport remains a formidable weapon in the ratings war between ITV and BBC. ITV ratings plummeted last spring but an increase in audiences coupled with a slowing in ITV's rate of revenue growth is bringing some stability to advertisers' costs

could help to bridge the gap between now and the profits take-off in 1983-84."

Whether or not that prediction proves accurate, it is clear that developments like video recorders and disc systems, Teletext and Viewdata, cable TV and satellite broadcasting, will inaugurate an era of profound change, a period of opportunity and challenge that will undeniably colour, if not revolutionise, multi-national advertising and marketing.

As Dennis Flach, head of marketing and research at Granada Television points out, the technicians say they can define possible developments over the next three years with a reasonable degree of certainty. After that, almost anything goes.

Michael Thompson-Noel

# There are six easy ways to make your advertising more cost effective

Advertisers who employ traditional 'full service' agencies may be spending more than they should for the services they need.

The reason is simple. Most agencies are production rather than consumer orientated. Over the years, they have built up a range of services that they believe advertisers might want. And all these services are made available regardless of whether a particular advertiser actually needs them all. For a lot of advertisers, that's just wasteful.

So it's not surprising that an increasing number of advertisers are turning to a different system - that of the Media Independents.

Media Independents today are planning and buying over £150 millions' worth of media expenditure in the UK alone - and many millions overseas. The Client list includes such

major companies as British American Tobacco, Debenhams, EMI, Gillette, ICI, IPC Magazines and Marshall Cavendish.

So what exactly do such impressive names gain by using Media Independents?

**First, total commitment.** Quite simply, Independent media executives are more involved in the business. Many of them are in fact principals of their own companies. Having a very personal stake in their companies' future and profitability, they naturally adopt and maintain the very highest standards. After all, they are only ever as good as their last campaign.

**Second, significant economies.** The quality buying of Media Independents means greater cost effectiveness. In addition, not having the massive overheads of conventional

ad agencies, Independents can afford to charge much more realistic fees assessed closely in relation to individual requirements.

**Finally, really creative planning.** Because Media Independents are usually much closer to their Clients' marketing, creative and media needs, they are in a better position to produce really relevant planning. In addition, being in constant contact with media owners, they are often the first to know about and appreciate the possibilities of particular buying opportunities - and take full advantage of them.

There are six easy ways to find out more about these considerable benefits, and about how the advertising services you pay for can be tailored to your needs rather than those of ad agencies' administrative convenience. Just contact any of the six names below:

Martin Lester,  
ALL MEDIA SERVICES,  
34-36 Dean Street,  
London W1V 6AP  
Telephone: 01-254 8894

John Ayling,  
JOHN AYLING  
& ASSOCIATES LTD.,  
94-97 Peter Lane,  
London EC4A 1EP  
Telephone: 01-442 2382

Alan Rich,  
THE MEDIA BUSINESS,  
Media House,  
16, Morwell Street,  
London WC1B 3EY  
Telephone: 01-637 7242

Paul Green,  
MEDIA BUYING  
SERVICES (UK) LTD.,  
84, Grosvenor Street,  
London W1X 9DF  
Telephone: 01-493 1616

David Reich,  
TMD ADVERTISING LTD.,  
20-22 Wellington Street,  
London WC2E 2DD  
Telephone: 01-836 3862

Tony Rowse,  
TONY ROWSE MEDIA LTD.,  
8-10 Denham Street,  
London W1V 7RF  
Telephone: 01-434 3051



Based on April-September 1960 circulation increase of 18,000 compared to a year ago and 2.6 readers per copy

هكذا من الأهل



## ADVERTISING VII

## TO A CANTEEN IT'S A CLEAN PLATE. TO A GERM IT'S A CANTEEN.



Kimberly-Clark

## Impact and recognition for industrial selling

"SERRASALMUS PIRANHA," runs the headline to a recent colour supps. advertisement for the industrial products division of Kimberly-Clark: "Fewer teeth than a rag full of swarf."

In keeping with the traditions of this campaign, attention is at once commanded by a striking visual (the clutching fingers of a hand, immersed in what looks to be a tankful of piranhas) that thrusts the hapless reader into study of the copy—a pitch for K-C's Kimwipes sold, to safer, cleaner, more Wipers, contributors, we are agreeable factory conditions.

Industrial advertising campaigns that achieve the degree of impact and recognition enjoyed by Kimberly-Clark are rarities indeed (Colt International and Dexon are others).

In part, says Winston Fletcher, managing director of Fletcher Shelton Delaney, the agency involved, this is because few agencies find it worthwhile to devote creative

firepower to an industrial account.

From the agency's point of view, the relatively low expenditure, and thus the small production budgets, are disincentives; from the client's point of view, advertising is very seldom as important an element in the marketing programme as with consumer goods and services, mainly because the numbers to be reached are so much smaller.

### Resources

K-C's industrial division first set about planning a major national advertising campaign in 1976. It had been supplying Hi-Dri disposable paper towels to industry since the 1930s, but it was not until the 1960s that the parent company allocated significant resources to its industrial marketing operation.

To the Hi-Dri range were added Kleenex hospital products, toilet tissue and Kim-

wipes disposable wipers.

"Probably the most fundamental single difference between consumer and industrial marketing," Winston Fletcher says, "is that whereas consumer products are bought by individuals for their own (or their families') use with their own (or their families') money, industrial purchases typically involve the spending of other people's money on products which still other people will use." For this reason, each industrial buying decision is inherently more complicated than a consumer buying one.

What it needs, he says, is a client who believes in the value of the advertising, that it is worth the time and money.

Over recent years, K-C's industrial sales have prospered mightily—underpinned, ironically, by "industrial" advertising of the calibre that makers of more glamorous consumer goods would prize.

M.T.N.

## Classic campaign that maintains appeal

GUINNESS IS the classic advertising campaign: classic in its long history; in its tradition of blending innovation with excellence; in its vital importance to the survival of the brand. For Guinness, unlike its heavy competitors, owns no pubs in the UK. The only way it can communicate with its public, and convince its competitors to stock it, is by building up irresistible demand through advertising.

For the agency it is the perfect client. It believes in long relationships—it was with Bensons for over 50 years before it switched to J. Walter Thompson 11 years ago—and in letting the agency get on with the job. As a result it is the account that everyone wants to work on and at JWT a big problem is how to

keep happy the creative team that has once had the chance of producing some of those stylish advertisements, heavy with production values and built-in class, which make a Guinness commercial or poster so instantly recognisable.

### Attraction

Another attraction to the agency is the fact that this year Guinness will be spending more than £5m to maintain its appeal to the public.

Guinness gains in bad summers and although beer sales generally are down the Irish brew has weathered the storm better than the competition and is planning new TV and poster campaigns for the winter. Last year it brought back the

Toucan, a gamble which produced criticism that JWT had run out of fresh ideas but was fully justified by the new use made of this talkative bird, and by the fact that Guinness's share of the take-home trade, the sector aimed at by the advertising, increased.

This year the Toucan returns, along with a range of commercials which are consistent only in their style. As Alec Morrison, who looks after the account at JWT, says: "Most brands are so fragile that they have to keep to a fixed path. We have the freedom to experiment, but we try to be consistent in setting a continuous tone of good humour and taking exceptional pride in the product."

The success of the Toucan is



Enjoy a quiet Guinness at home.

encouraging JWT to be more innovative. There are constant campaigns in the women's magazines to increase the proportion of women drinkers and the popular Press has been tried. But, as Morrison says: "After 200 years there is not a lot of news in Guinness." Posters are the main back-up to television, with 2,000 prime sites.

In such a competitive business, and with the lighter lagers making most of the running, Guinness has discovered that it can stay the best-selling stout in the country, and at a price above most of the competition, by being different in the nicest possible way, and that is just the image the advertising creates.

A.T.

## Storm damage helps to sell a service, not policies

"WHILE OTHERS were assessing the damage, we were paying for it," ran the headline on full-page colour ads for Commercial Union last year, part of a pioneering campaign launched on CU's behalf by Doyle Dane Bernbach in 1978.

The advertisement referred to floods in Sheerness, Kent, in January, 1978 when, after a night of near hurricane-force winds and waves as high as houses, the East Kent coastline was, it seemed, all but blown away.

The advertisement explained that in the light of a 30-mile trail of devastation, Commercial Union had decided that there was only one way it could be of help: not with tea and sympathy, or vague promises of compensation, but by agreeing to claims immediately.

"On January 12, with the storm damage barely a day old, we set up an emergency claims centre in Canterbury," ran the story.

Within two working days we had our own team of claims inspectors out and about on the waterways, personally totting up

the cost of repairs.

"In all, we paid out £115,000 from just one branch, to more than 400 policyholders. The campaign fast became a classic—a breakthrough, Doyle Dane says, in what had previously been regarded as a hard-sell business.

"Most insurance companies stick to selling policies," says the agency, "whereas this campaign sells a service, an attitude of mind. It was our intention, and that of CU's general manager, Vernon Bryan, to shift the whole emphasis from cash and hard selling to demonstrating the service behind every CU policy, to showing that CU is there to put things right, not to capitalise on others' misfortunes. Hence the pay-off line: 'We won't make a drama out of a crisis.'"

Over the past 30 months—current media expenditure is approximately £1.2m, split 50:50 between Press and TV—Doyle Dane has collected more than 500 such anecdotes that cast light on CU's depth and range of service.

There was Bruno, the bung-

ling St. Bernard, whose efforts to scare off burglars wrecked his owners' living room (they were compensated in full). There was the double bass player from Birmingham who, with the promise of a major audition just three weeks away, returned to the rehearsal room to find his double bass half baked by a haywire central heating system. At CU's expense, the instrument was "lovingly restored, in time and in tune for the Royal Philharmonic."

"To start with, the campaign was an enormous gamble," says Doyle Dane, "because how could head office know the true nature of the claims service being offered at branch level?"

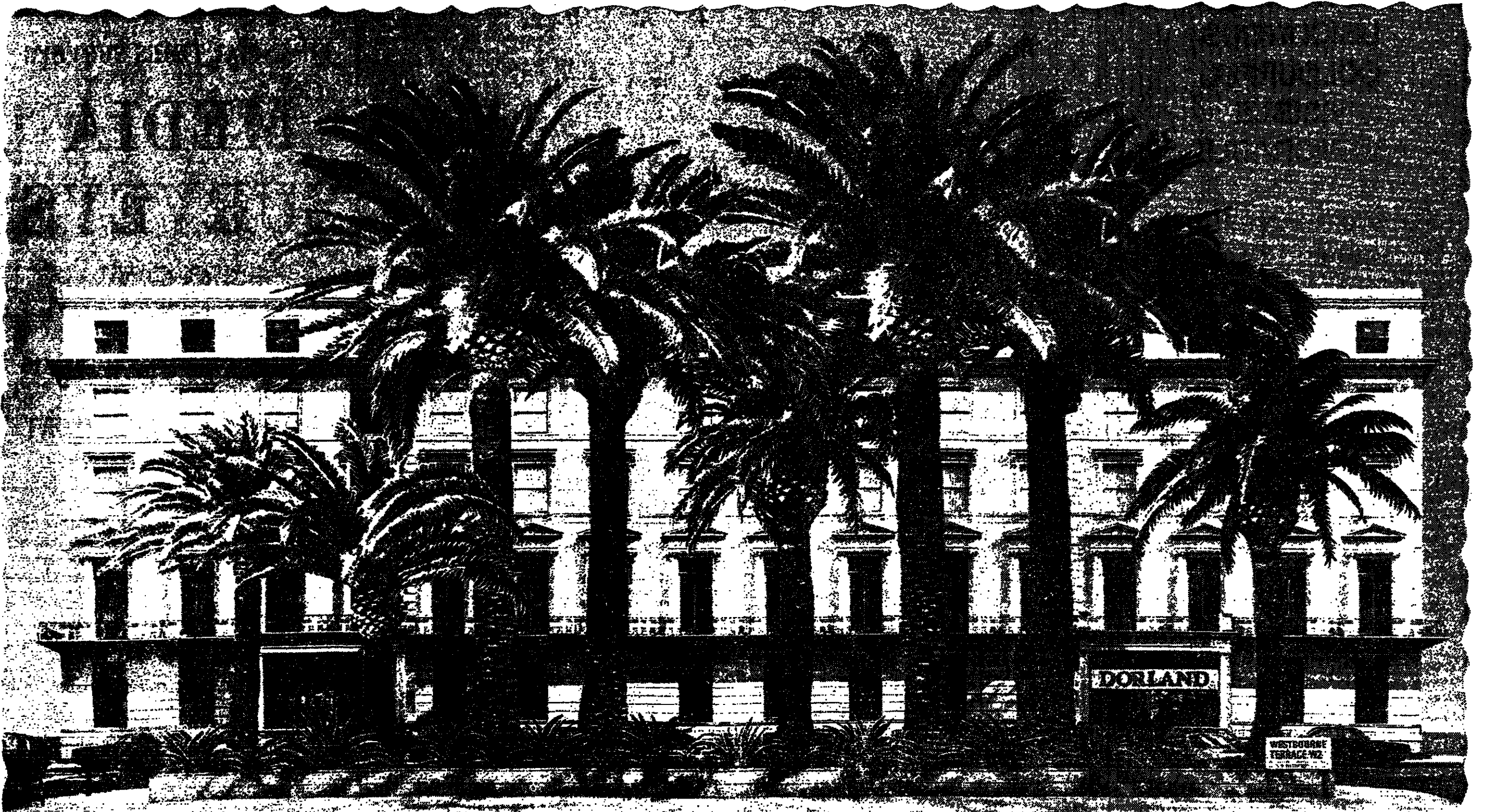
Fortunately, no skeletons fell from the cupboard, and although the campaign was not designed to stimulate a direct increase in sales, its impact, together with its reception by brokers and intermediaries and CU's own staff, have convinced the company that its brave tack was right.

M.T.N.



## Seven days later, we bought a brand new red Volkswagen for the man who'd just bought a brand new red Volkswagen.

The advertisement explained that in the light of a 30-mile trail of devastation, Commercial Union had decided that there was only one way it could be of help: not with tea and sympathy, or vague promises of compensation, but by agreeing to claims immediately.



## Wish you were here.

Reservations 01-262 5077. We've got everything but the palm trees.



Memo from:

# More O'Ferrall

To:

## Chairmen Managing Directors Marketing Directors

### PROBLEM

Corporate statement to make?  
Need to correct attitudes?  
Company/product identity to be strengthened?  
New image to promote?

### SUPERSITES

### ARE THE ANSWER

STRIKING  
UBIQUITOUS  
COLOURFUL  
VISIBLE  
MEMORABLE

Supersites are the biggest and best outdoor sites-10 feet high and either 27 or 36 feet wide-More O'Ferrall sell them in Networks to cover the conurbations and selected large towns.

If you want to put across a BIG IDEA in 1981, buy a MORE O'FERRALL SUPERSITE NETWORK

Ring: Richard Daglish, Sales Director  
or: Richard Holliday, Sales Manager  
on: 01-499 8146

More O'Ferrall Ltd  
19 Curzon Street  
London W1Y 8BJ

## ADVERTISING VIII

# Glamorous accounts lose their sway

TO MOST PEOPLE, at least in Britain, the word advertising tends to mean a TV commercial for a detergent or some kind of food. It is not surprising that the layman should think in this way. This form of advertising is probably the most visible, and tends to arouse the strongest feelings.

But until quite recently many people in advertising, particularly those working for large and fashionable agencies, seemed to share the same delusion. Of course, they would admit that glossy commercials did not constitute all of advertising, but they would intimate that they accounted for all the advertising that mattered.

The big accounts, the glamorous accounts, the growing accounts, were all believed to emanate from the packaged groceries sector and to end up on television.

One can easily understand how this view came to be held. Advertising existed long before mass marketing or packaged groceries—the earliest advertisement I know of is for a brothel in Pompeii, and the products of that establishment probably could not be described as groceries, if the frescoes are anything to go by, certainly could not be described as packaged.

Nevertheless, over the past century, as the simultaneous growth of mass production and mass media gave rise to the possibility of mass advertising, the major engine for these developments has been the branded grocery product. This type of advertising reached its apogee with the advent of commercial television, first in the U.S., then Britain and subsequently, to a greater or lesser extent, in most European countries. This was a perfect example of the message finding the medium and, by the beginning of the 1970s, the resulting commercials had become imprinted in the psyche of the Western population as a whole.

But, as so often happens, by the time everybody recognises the triumph of a particular trend, it is already in decline. From the late 1960s to the end of the 1970s, the manufacturers' consumer advertising, which had been largely of packaged groceries advertising, fell from almost half the total in 1968 to less than 40 per cent in 1974, and also in 1978, although the latter figure is somewhat misleading, as it was affected by an 11-week ITV strike.

During the first half of the 1970s, the main gainer in advertising share appeared to be the classified category, which was the continuation of a trend started in the early 1960s when newspapers began to adopt a much more professional approach to selling classified pages.

However, this advance ran out of steam in the mid-1970s, and the classified share of advertising has been falling

ever since, with every indication that 1980 will give classified its lowest share of total advertising for a decade. In fact, the sector of advertising which gained most in share during the 1970s was "other display," not a type of advertising which is likely to signify much to most people, and therefore one which requires closer examination.

### Dynamic

"Manufacturers' consumer advertising" was a category invented to cover branded goods advertised directly to the consumer. The rest of display advertising falls into the rag-bag category of "other display." What has made this area so dynamic? The table breaks down display advertising in television and major Press media into its component industrial sectors, so that we can compare the share of television and Press advertising of these sectors in 1972—at the height of the advertising boom of the early 1970s—with 1976—a relatively average year in trade cycle terms—and 1978, when demand for television was very high, a shortage exacerbated by the long strike.

It is clear that most of the movements in shares had little to do with the trade cycle, as they seem to have continued through the decade. The most important change is obviously in "consumables," which again largely consist of packaged groceries and similar products, and whose share of advertising in both television and Press has declined significantly.

The only two categories to increase their share of both television and Press are retail, whose growth in advertising terms is relatively well known, and durables, a less widely-

recognised growth area. All retail and a considerable amount of durable advertising (for instance, by gas and electricity showrooms) would not count as MCA, and therefore go a long way towards explaining the rapid growth in the "other display" category seen in the table.

Showing the figures in this way helps to dispel several widely-held myths about recent advertising in Britain. Far from being a growth area, Government advertising has lost share in both television and the Press. Equally, areas such as financial, industrial and service advertising have moved to television, but, in relative terms at least, have cut back on their Press advertising.

This switch of a number of leading Press advertising areas towards television during the 1970s is perhaps the most important trend of the decade, and one which is likely to have major implications for the 1980s, both in Britain and in Europe. The reason for this can be glimpsed by comparing retailing, which was the first and most important category to move to television, in 1976 and in 1978.

It is clear that in the last few years the rapid movement of retail advertising into television has stopped and even moved slightly into reverse. Few people close to the advertising scene would doubt that the reason for this has been the shortage of television advertising time, caused in large part by other sectors such as finance and services, following the retail lead and shifting a considerable part of their advertising from Press to television.

The result has been a rapid increase in TV rates, which in turn has led to some unfulfilled potential demand for television

advertising moving back to the Press.

Similar, but normally even greater, problems bedevil attempts to use television advertising in many European countries—Germany, France and Italy being obvious cases in point. TV advertising time is in short supply. But in all these countries there is evidence that, just as in Britain, new types of advertiser are becoming interested in television, and would like to use it to a greater extent if more time could be made available.

One almost certain development in the next decade will be precisely such an increase in television advertising time. This will result partly from the creation of new channels (Channel 4 in the UK) but also from the spread of cable television and, perhaps most important of all, before the end of the decade the possibility that satellite television could provide advertisers with an almost unlimited number of TV channels, even for those countries, such as Scandinavia, whose Governments do not permit the origination of television advertising within their own borders.

### Fruition

If only some of these possibilities come to fruition, the trends of the 1970s might well suggest that a variety of product categories, whose advertising the Press used to claim as its own, might desert in large part to television over the next few years. By then, the packaged goods industries will no longer be the sole mainstay of television advertising, and the only blue chip accounts that agencies last after.

This type of advertising will, at best, merely be a primus inter pares among a variety of other accounts whose large budgets will make them automatically a source of excitement to the advertising community.

The 1970s started with the confident prediction that the advertising of packaged goods was in decline, the more respectable types of advertising, such as classified and governmental, were in the ascendancy, and that as a result the Press was likely to benefit at the expense of television.

Part of the prediction may have been accurate—we have seen that packaged grocery advertising has indeed declined, at least relatively. But the rest of the prediction has proved of very dubious value.

The downturn in classified advertising and the swing of product categories from Press to television, accelerated by greater television availability, means that the 1980s look like a decade of television growth and Press decline. But then the Press may well take consolation from the mistakes of forecasters 10 years ago.

Harold Lind

Head of Information Services at AGB.

## Lull in outside pressures to regulate the industry

A DECEPTIVE lull has settled over the advertising industry. Its enemies, those who want to tax and restrict it and tie it up in red tape, subject it to laws and regulations, seem to have disappeared. There are a few rumblings among EEC bureaucrats but in the main advertisers and agencies are getting on with their work of producing advertising without a second thought about future restrictions. This is something of a relief after the years when a continuous succession of threats undermined the industry's confidence.

Advertising controls operate at three levels. There are controls emanating from Brussels; there are actions by the Government of the day; and there is the industry's own code of conduct. At the moment the advertising industry in Britain polices itself and forces advertisers who step out of line to withdraw the advert.

Advertising controls operate at three levels. There are controls emanating from Brussels; there are actions by the Government of the day; and there is the industry's own code of conduct. At the moment the advertising industry in Britain polices itself and forces advertisers who step out of line to withdraw the advert.

Advertising controls operate at three levels. There are controls emanating from Brussels; there are actions by the Government of the day; and there is the industry's own code of conduct. At the moment the advertising industry in Britain polices itself and forces advertisers who step out of line to withdraw the advert.

### Independence

The media will never accept an advert which the Advertising Standards Authority says is wrong and there has been no case of an advertiser persisting with one after the authority has objected to it. The industry's main aim is to preserve this independence and avoid Government legislation and the weight of the law interpreted by civil servants.

The industry is still preening itself on the good report it got from the Office of Fair Trading's look at advertising. The study was set up by a Labour Minister, Roy Hattersley, and completed under a Conservative, Mrs. Sally Oppenheim, and the Director of Fair Trading's con-

clusion was that really there was very little wrong with the way advertising operated in the UK.

While the Conservative Government remains in office the industry need fear little in the way of new legislation. With a Labour government things might be very different. Its Manifesto at the last Election included proposals for a tax on advertising although when it was last in office it did nothing.

The fact is that any tax on advertising would put up prices and also ruin many newspapers as well as reduce the ability of commercial television and radio to mount a popular service.

In a reasonable world the argument that advertising when not purely informative, cuts the price of goods by pushing up sales and reducing the unit cost would be generally accepted, but the advertising industry cannot ignore the possibility that an extreme Labour government might try to destroy it for theoretical reasons. Its best defence is to ensure that it keeps its house very much in order.

In recent years the EEC has caused almost as much panic as the Labour Party among the minority in the advertising business who worry about the broader principles of their trade. In West Germany and Scandinavia, there are much tougher legislative controls on advertising, and as the EEC has moved towards a uniform system there was the likelihood of it adopting the German legislative approach to advertising rather than the British policy of self-regulation. Now Brussels is more alive

to the differences among the Community's member states and although there are study papers on tighter controls on tobacco and alcohol advertising and advising to children circulating, they are very flimsy clouds on a far horizon. About the only change of a legislative nature likely to affect advertising is the possibility that the Office of Fair Trading's working party suggestion of a long-stop statutory power to back up the industry's system should be implemented. But in the main new laws on advertising are very low on any Government's list of priorities.

This lack of political interest is mirrored by an absence of public concern about advertising recently. The Advertising Association has been monitoring popular disaffection about numerous institutions for many years and the proportion of the community which thinks that advertising is a bad thing and in need of reform has steadily declined to an almost unnoticeable minority.

### Minority

However, there are pressure groups which can catch the headlines and carry some weight, in particular some doctors who want even tighter restrictions or even a complete ban on the advertising of tobacco and alcohol products. But so far they remain a minority in their profession.

Even so, the Advertising Standards Authority constantly keeps its Code under review and last year tightened up on drinks advertising by forcing up the age limit of those appearing in advertisements, they must now look 21 or over. The authority

If you wanted to meet a rich oil sheik You might stay at the Hilton.

If you wanted to meet a famous football star You'd probably stay at the Royal Garden.

IF YOU WERE LESS INTERESTED IN NAMEDROPPING THAN STAYING AT A GOOD HOTEL YOU'D STAY AT THE TARA.

With a good number of Hotels to stay at in London these days, sometimes the choice appears to be a difficult one.

Forget all the Razamatraz and the fine sounding names. What you really want is a bit of style, some super service, up to the

minute facilities, and a bill at the end that won't make your hair fall out.

We at TARA know this. We've been practicing it for 7 years.

Situated in Central London (Kensington), we have 840 bedrooms, a choice of interesting restaurants, bars and the most exciting night spot in London—TINGLES—and our standard twin room with bath (with optional airconditioning) is £33.00.

Sounds good doesn't it. We think once you've tried us, you'll be back again to try us again.

Ring us on 01-937 7211

**THE LONDON TARA HOTEL**

People say the nicest things about us.

IMPORTANT INFORMATION for the BUSINESSMAN

The London Tara Hotel  
Scarsdale Place  
Kensington, London W8 5SR  
Tel: 01-937 7211

NAME \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
TEL No. \_\_\_\_\_

## FINANCIAL TIMES SURVEYS

# MEDIA SURVEYS 1981

The Financial Times proposes to publish the following Media Surveys next year:—

## FUTURE OF INDEPENDENT BROADCASTING

Wednesday, 8 April

Broadcasting is entering a stage of unprecedented innovation, with new TV franchises; satellites; a fourth channel, new radio stations. In this Survey the Financial Times will be looking at the future developments of commercial TV, radio and ancillary industries.

## ADVERTISING

Wednesday, 21 October

The Financial Times' annual review of the industry, widely read by advertisers, media owners and agencies.

For further details please contact:

Peter d'Aguiar  
Advertising Department  
Financial Times, Bracken House  
10 Cannon Street, London EC4P 4BY  
01-248 8000 Extn. 7148

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

The contents, date and publication times of Surveys in the Financial Times are subject to change at the discretion of the Editors.

CONTINUED ON NEXT PAGE



## ADVERTISING IX

## TOTAL EXPENDITURE ON DIFFERENT TYPES OF ADVERTISING

	Press*	Television	Other**	Total Display	Financial Notices, etc.	Classified	Trade and Technical	All
1970	100	100	100	100	100	100	100	100
1971	108	114	103	110	122	100	98	106
1972	123	140	117	129	189	126	115	127
1973	147	165	128	154	178	179	137	158
1974	150	162	165	165	144	191	151	162
1975	165	189	179	174	156	183	162	174
1976	200	245	238	218	178	214	194	214
1977	243	318	307	274	211	275	251	270
1978	294	384	399	333	232	388	319	330
1979	356	376	559	356	245	456	383	383

Indexed 1970=100

\*Excluding financial, classified and trade and technical. \*\*Posters and transport, cinema and radio.

Source: Advertising Association.

## ESTIMATED MEDIA EXPENDITURE BY PRODUCT GROUP

Product Group	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979
Classified	119	119	150	213	228	218	255	327	402	476
Retail	56	63	94	114	134	163	206	260	307	355
Industrial	71	70	81	95	103	111	120	168	212	258
Household and Leisure	54	59	68	84	79	87	113	150	204	230
Food	62	70	82	85	81	89	112	144	165	186
Drink and Tobacco	46	50	55	64	65	73	87	121	148	174
Toiletries and Medical	32	35	39	43	50	53	66	77	86	98
Auto	19	18	23	23	23	33	43	56	75	93
Savings and Financial	23	28	39	39	36	36	44	57	70	84
Tourism, Entertainment, Foreign	22	24	26	30	32	34	39	47	63	75
Government	14	16	17	21	21	21	22	26	37	42
Nationalised Industries	12	14	16	19	18	18	23	28	34	41
Publishing, Books	9	11	13	16	17	16	20	26	32	34
Clothing	13	12	13	12	10	12	15	18	21	23
Charity, Education	2	2	2	2	3	3	3	4	5	6
TOTAL	554	591	708	874	900	967	1,188	1,499	1,834	2,129

Source: Advertising Association.

## Retailers' expenditure rises

TOTAL ADVERTISING expenditure rose to £2,129m in 1979, about 16 per cent up on 1978. However, when account is taken of media rate inflation, the "real" increase in expenditure was only 1 per cent.

This small increase, over a period of rapidly-rising real personal incomes and increasing consumer spending, is explained mainly by the ITV strike in the second half of the year. Although a great deal of the lost TV revenue was eventually spent on other media, or on TV when the commercial stations resumed transmission, much of what would have been 1979 advertising revenue was actually carried over into 1980.

The absence of Times Newspapers for much of 1979 also almost certainly led to a loss of both display and classified revenue, but the effect was not very great since a large proportion of the revenue lost to TNL was spent in other media during 1979.

## Calculations

The latest Advertising Association calculations suggest that had neither the TV nor the TNL dispute occurred, total UK advertising revenue would have increased by about 3 per cent between 1978 and 1979. Since 1979 was almost certainly a "peak of the trade cycle" year for advertising (the current recession in business activity will certainly lead to a fall in total advertising revenue in 1980), these figures show that advertising expenditure, despite substantial growth in real terms since 1975, did not recover sufficiently to pass the previous peak in expenditure recorded in 1973.

One reason for this apparent long-term decline in total advertising expenditure is the fact that manufacturers' consumer advertising (that is advertising from the private sector aimed at the general public) was substantially lower in 1979 than it was in 1973, even when allowance is made for the effects of the various industrial disputes.

Part of the explanation for this relative decline in MCA expenditure can be found by examining the trends in expenditure of the various product sectors that go to make up total expenditure.

There has been a rapid growth of retailer advertising relative to the other categories of expenditure, and in particular relative to manufacturers' consumer advertising.

There has been a considerable debate in recent years as to whether retail advertising is actually replacing manufacturers' advertising—particularly in the fast moving consumer goods area. Whether this is true or not there can be little doubt that the growth of the big retail chains has fundamentally altered the balance of power between retailer and manufacturer and this change has been and continues to be reflected in the relative growth of retailer advertising.

However, this changing pattern of revenue goes only part of the way towards explaining the apparent decline of advertising revenue since the previous peak year of 1973. Various explanations have been put forward, ranging from the declining profit levels of UK industry, through to the fact that 1973 was a wholly exceptional year, owing to the massive consumer expenditure boom which took place.

Both these explanations — and others — may have some validity. On balance, however, the most probable explanation is simply that the amplitude of the advertising trade cycle is so wide that comparing any two individual years is not particularly instructive.

What is absolutely clear, nevertheless, is that on any average measure — taking periods of years together to even out the good years and bad years — advertising expenditure as a whole is not growing rapidly; it has in fact been rather static for most of the 1970s.

So much for what is being spent on advertising, and by whom. The most interesting aspect of how the advertising money is being spent is just how little change has taken place in the shares of the various media of total display advertising since the early 1970s.

Although television's share of display expenditure grew quite rapidly through the 1960s, the share of all the media sectors with the exception of radio, remained remarkably static through the 1970s. Commercial

radio revenue grew from £1m in 1970 to £52m in 1979, but the proportion of display expenditure spent on radio was still only 4 per cent last year.

Breaking down the main components of Press display advertising into its constituent parts — national newspapers, regional newspapers, magazines and periodicals, and directories — reveals a very similar situation. Although real growth overall occurred, the proportion of expenditure taken by each sector remained remarkably constant throughout the 1970s.

Some change in the breakdown of classified expenditure is apparent but again it is hardly of major proportions. Total revenue going to national newspapers from classified advertising increased in absolute terms between 1970 and 1979, but the share of expenditure fell from about 20 per cent in the early 1970s to 16 per cent in 1979. The share of classified revenue going to magazines remained almost perfectly constant between 1960 and 1979 and the small proportional fall in national newspaper expenditure was made up by increases in regional newspapers and directories.

## Comparison

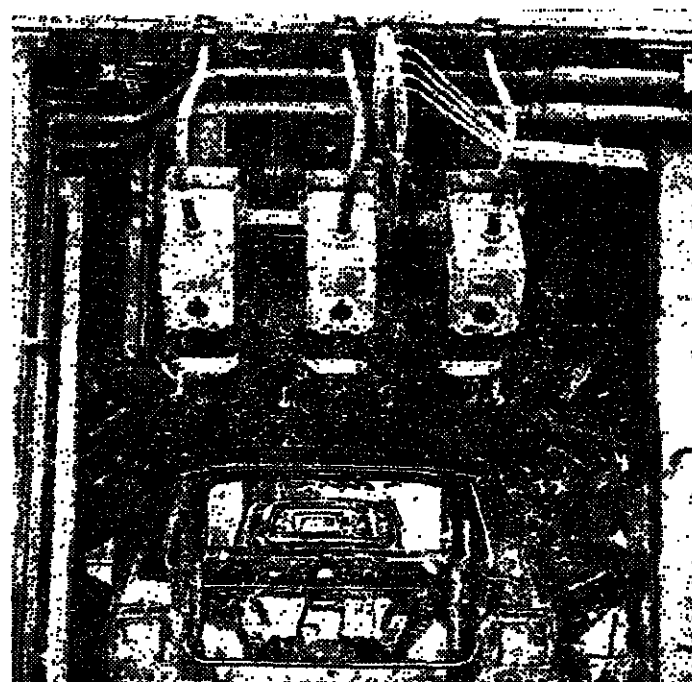
Since 1960 classified advertising clearly has been a major growth area in total, increasing in size much more rapidly than any other individual type of advertising. However, making the comparison between 1970 and 1979, the small "other media" sector, including posters and transport advertising, cinema and radio, has shown the greatest growth.

Over both periods, if allowance is made for the TV strike in 1979, television growth has exceeded that of the Press, not surprisingly in view of the growth in ownership of TV sets in the 1960s and growth in the ownership of colour TV sets in the 1970s.

The only other major sector of expenditure, trade and technical journals, has performed very much in line with total advertising expenditure, showing growth but only maintaining its share overall of total advertising expenditure.

Mike Waterson

Director of Research at the Advertising Association.



Automated body framing lines at work on the BL Metro (above): the car makers are likely to spend well over £100m on advertising this year. Below: Tesco's Operation Checkout, which fuelled the price and advertising rivalry between U.K. retailers



## Pressures

CONTINUED FROM PREVIOUS PAGE

Advertising Standards Authority system, which actively canvasses criticisms from the public, had an almost instant birth.

The quick reaction of the advertising industry staved off legislation then but any future reprimand might lead to less palatable results. Last year there were 3,367 public complaints about advertisements to the ASA of which fewer than a third led to an investigation. But of these two thirds of the complaints were found to be justified and the advertisers changed their copy.

In the majority of instances the complaint related to a mail order offer, usually the failure of the advertiser to supply the goods paid for in a reasonable time. This year there has been a 70 per cent increase, so far, in the number of complaints but as far as the authority is concerned this does not mean

a rise in the amount of malpractice, just that its advertising, handled by a new agency, has hit home more effectively. The number of justified criticisms has not increased appreciably.

The authority covers only Press and poster advertising. The television contractors have their own control system, preventing all the commercials shown and sending back about 20 per cent of scripts for changes to be made. The main aim is to ensure that TV commercials never cause a public stir and by being perhaps too rigid the Independent Television Contractors Association has managed to keep its nose particularly clean.

All the time it attempts to move in line with public opinion over such issues as nudity but in the main the commercials are beacons of cleanliness and order when compared with the programmes

they pay for. The creative personnel in agencies complain periodically but the television companies are not going to do anything to endanger their franchises.

Keeping in step with public opinion is the vital link. To look at commercials of 20 years ago is fascinating. In some respects — what children get up to, for instance — we have tightened up appreciably in the interests of setting a good example. In others, such as social mores, we are much more liberal.

At the moment advertising is not an area of concern, but it is still at the whim of political change and no one should forget that it was complicit in early 1974 and would not have brought in changes now considered to be quite right and proper if the industry had not been prompted by its critics, if not opponents.

Antony Thornicroft

**NO SWITCHES, NO DIALS,  
NO KEYBOARDS,  
NO CABLES, NO AERIALS,  
NO TERMINALS,  
NO SILICON CHIPS.**

Since July, we've been producing and selling an exciting new concept in advertising that is the first, and the finest in its field. Thomson Local Directories.

Containing alphabetical and classified listings, separate community section, and full colour section, these new Directories offer consumers a comprehensive information service about their local area.

Vast resources, expertise in publishing and information, and extensive research into consumer requirements have enabled Thomsons to develop a quality product that answers a genuine need from both consumers and businessmen alike.

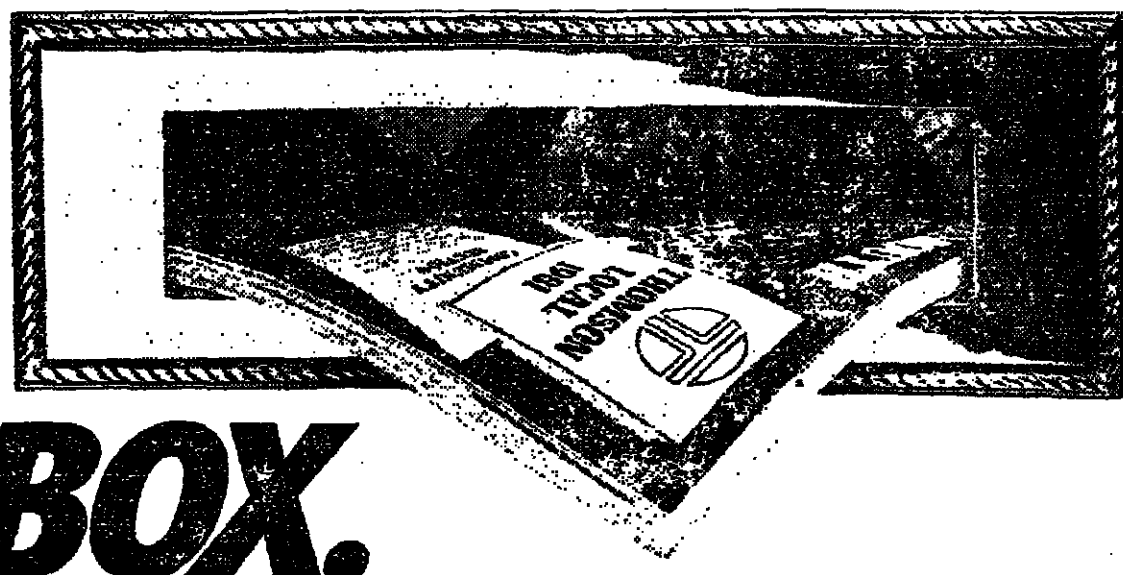
Its coverage as a local medium is exceptional. Thomson Locals will be delivered free, every year, to virtually every home and business regardless of whether or not they have a phone.

They will be phased in region by region until every prime market is covered. The first six Directories, (Bournemouth, Bradford, Kingston, Richmond, Reading, Middlesbrough), are underway and enjoying tremendous success.

Over the next few years a great number of directories, data systems and other information media will appear on the market. Thomson Locals are already here with great coverage, penetration and the pedigree of Thomson.

All that's needed to receive more information on this successful new medium is write to Thomson Directories Limited, Thomson House, P.O. Box 4YG, 4 Stratford Place, London, W1A 4YG.

**THOMSON LOCAL DIRECTORIES**  
Its business is to make yours bigger.



**ALL THAT'S NEEDED  
TO RECEIVE THIS  
NEW INFORMATION  
SERVICE IS A LETTERBOX.**



## ADVERTISING X

# How do you feel about making your first TV appearance?

## Nervous, right?

If you've never advertised on TV before, we understand.

If the recession is putting pressure on your advertising budget, we understand.

Or maybe you have a sleepy brand that's not doing what it could. We understand that, too.

Unfortunately, understanding simply isn't enough.

We know that value for money in advertising is more important to you than ever.

That's why Thames Television have set up a new division to assist advertisers with such problems.

Task Force is a specialist unit manned by a highly experienced team with a gift for making things happen. And, let's face it, if nobody takes the initiative, nothing happens.

Unlike the majority of television sales departments, we have the time to become closely involved

with every project. However unusual. However new in concept.

We want to help new advertisers to reach the UK's biggest TV audience (the Thames area covers over 25% of the total population).

It's our job to prove that Thames Television delivers first class results. We don't promise to get you on to TV. But we do promise to try. After all, if your first campaign has the right effect, we reckon you'll be back for more.

To find out more about how Thames Task Force can help you, ring Tim Clifton, now.

If you're at all nervous about TV advertising, remember, it could be just the tonic you need.



39 De Vere Gardens, London W8 5AW.  
Telephone: 01-581 2622/3/4/5.



Few agencies have made real efforts to interest their clients in electronic media although 6,000 Prestel sets are in use. Here one is being put to work in a London travel agency

## Agencies slow to use electronic media

WHAT SHOULD the relationship between an advertising agency and a new medium under development? Should the agency sit back and wait for the new medium to prove itself, and then (and only then) enter the new arena at the head of its list of clients?

Or should it become an active developer, seeking to promote and consolidate the new medium in advance of any direct commitment from its clients but in the belief that such a policy is in the long-term interest of both clients and the agency itself?

This is the question that has been posed starkly by the development of new electronic media such as viewdata, both here and abroad. The question remains a forceful one irrespective of any judgment about the rate of progress of viewdata in any particular country, or about viewdata's chances against competing ideas.

For example, the fact that the Prestel viewdata service in the UK certainly has been slower to take off than many had hoped, does not explain why the advertising agencies are conspicuous by their absence from the viewdata scene. By contrast, in Germany, where the Bildschirmtext viewdata service is now in full market trial, a number of prominent agencies have set themselves up as centres of expertise in the use of this new outlet.

British agencies have certainly kept an eye on viewdata, and some are knowledgeable about it. However, when it comes to putting money and resources behind its development, the attitude has been one of caution. The agencies, with honourable exceptions, have declined to take their interest any further or faster than the interest shown by their clients—in other words, they have chosen to follow rather than lead.

This may sound unfair to those agencies, still only a few, that have made real efforts to interest clients in exploiting the new medium. But often the presentation to clients has been made in traditional agency

terms—can you advertise your goods or good name by this medium?—and the decision has revolved around all too familiar arguments about costs per thousand, that inevitably look weak with, at the moment, only 6,000 Prestel sets in use. It has proved very hard, even for those who have tried, to think their way out of the traditional mould.

### Opportunity

These comments could sound like sour grapes, were it not for two other factors. One is that in Germany, Holland and in all likelihood elsewhere, a significant number of agencies have seen viewdata not just as a medium into which to push existing clients (or not), but as a business opportunity warranting the creation of viewdata departments with their own creative and executive staff and their own equipment.

All this is geared to bringing business to the agency from new clients who want to try out viewdata, and in the process to discover, tabula rasa, what viewdata can or cannot do in its own terms.

The second fact is that in the UK a new industry rapidly getting established to exploit those new opportunities. There are now up to a dozen so-called umbrella companies active on the UK viewdata scene, mainly new companies or new offshoots, whose role is in essence to take material from a client, re-interpret it in terms of the viewdata medium, apply creative skills to its presentation, and then physically put it into the medium (in this case, onto the Prestel computer system). These new companies are between them now picking up quite substantial revenues.

However, their role is so closely analogous to the basic role of the standard advertising agency that it must raise the question of whether the agency business is now exhibiting the same conservatism, the same inability to think and concep-

tualise outside the traditional definition of its function, as the publishing, printing and other industries often have been accused of, and rightly.

The proof that this is a valid question is not some as yet unproven hypothesis that viewdata and similar electronic marvels are going to sweep the world and alter the shape of all our lives (such absurd claims have been made and do nobody any good), but the observable and bread-and-butter fact that money is being earned from it by other people in the UK, and by the same type of people in other countries.

The problem is that traditional ideas of advertising do not usually work on viewdata. The ground rules, physical characteristics, usage patterns, user reactions and cost structures are quite different to those of newspapers, magazines or television. Not surprisingly, if you approach viewdata with the wrong set of preconceptions, you make nothing of it and get nothing out of it.

To give but three examples of how viewdata is different. It is a "choice" medium in which the viewer/user/reader (we do not yet have a word for this person, rather in the same way as the BBC back in the 1930s wrestled for ages about what to call the person looking at television) has to make a deliberate and conscious choice to look at something. In other words, the standard relationship between editorial content and surrounding advertisements that characterises the printed page, simply does not apply.

Second, and consequently, the idea that the "advertiser" is somehow riding piggy-back on a medium and audience created by the "editorial" and "publishing" people, does not apply either.

Third, what you can say on viewdata, and what functions you can use it for, are different from the newspaper or magazine page, or indeed from the TV slot. You have to re-think from the start, and the criti-

cism levelled at UK agencies is not that they should have kept in blindfold, but that they have not managed, by and large, to get the blindfold off in the first place.

What then is the scope of viewdata? The range of applications, and of limitations, has yet to be properly explored (that indeed is the whole point). But it seems clear that a company may wish to use viewdata (or some similar system, since this argument is not dependent upon a particular example of the new electronic technologies or upon its relative success or failure) for a variety of purposes.

These include: communication between a company and its clients; between itself and its own branches or its own managers; between the company and its agents; the company and the financial community; those who deal in its products; and between itself and its salesmen, and perhaps, but by no means certainly, between itself and the public at large.

### Functions

Many of these are marketing rather than pure advertising functions (perhaps they all are), as when a mail order house uses viewdata to transmit and collate orders, or a bank uses it to give account information to its customers, or a credit card company to gain new names and an edge in the fierce battle between rival cards.

But the point is that money is spent, either in-house or with some sort of outside agency or contractor, to develop these applications.

But if these are not advertising functions, then what business are they of advertising agencies? Such is the question that gets asked. The answer surely lies in putting the question the other way round. If other people can make it their business, why not the advertising agencies?

Rex Winsbury

# The Rape of the Rate Card

BY  
TERRY BYGRAVES AND PETER BONE

«Don't let ambitious clients near this»  
THE TIMES

«Dangerous in the wrong hands»  
THE TELEGRAPH

«Will become the Banquo to Fleet Street's Macbeth»  
GUARDIAN

«We laughed and laughed»  
BBC

«Included in our best buying list»  
BASS

«Brilliant, most responsive»  
FOSTER CALLEAR

«Tremendous, the effect is great»  
PETERBOROUGH DEVELOPMENT CORPORATION

«Well researched, planned with flair, great buy»  
EMAP NATIONAL PUBLICATIONS

We are a £5 million media agency. Our prime business is the planning and buying of time and space. But we can also fill it for you by liaising with creative independents (like the people who produced this ad).

If you are interested in finding out why our clients

say such nice things about us, please come along and see our case histories. Call Terry Bygraves or Peter Bone.

**BYGRAVES BONE**

Rate cards plundered, pillaged and raped to order.

BYGRAVES BONE & ASSOCIATES LIMITED,  
RADNOR HOUSE, 93 REGENT STREET, LONDON W1R 7TF. 01-734 8752/3



Demonstration of the IVS-3 Viewdata system to find, in this case, a hotel room



## ADVERTISING XI

Michael Thompson-Noel talks to two top London advertising men: to Jeremy Bullmore, chairman of J. Walter Thompson, about advertising's worth, and to Martin Boase, chairman of Boase Massimi Pollitt, who argues that effective advertising should never play safe.

PROFILE: JEREMY BULLMORE

## The need for feedback

HAVE ADVERTISERS really changed their spots? Are they regarding their advertising money as an investment and not a cost? One man who in recent years has contributed as much to a sensible understanding of advertising's role is Jeremy Bullmore, the London chairman of J. Walter Thompson.

As JWT's creative director for more than 12 years, he is as much at home with the tinsel and imagery of his profession as anybody else; but almost more than anybody else, he can brush aside irrelevance and describe advertising's worth.

In an interview in this newspaper in 1973, he said that, increasingly, there was a risk that advertising was going to be seen as a cosmetic; that increasingly it was being evaluated on a non-functional basis, and that there was a danger that some people who were paying for it had forgotten what they were paying for.

"If you go back to the beginning of advertising," he said, "the manufacturer or the retailer simply put a sign... Nobody got in a twitch whether it was creative or not. You were making a public statement and commitment. I don't think that element of advertising has been stressed for years."

## Investment

Perhaps the times have changed? Mr. Bullmore now believes that advertisers are increasingly recognising advertising's value as an investment, and that, like any other form of expenditure, they should expect to get a return on it.

"But much more fundamentally," he says, "I believe that the companies which are succeeding in this country and in others are recognising that activity, innovation—above all, trying to understand and predict what people want to buy or do—involves advertising, even if advertising is only a small part of the whole."

"New plant, new technology, finding out what people want to buy, what their attitudes are—all that is important, and only then does advertising come into play."



"The most important thing of all is that companies have got to make or provide goods or services that people want. All the evidence suggests that price is not the dominant factor. It is satisfaction: 'Have I got my money's worth?'"

He says there is an unidentified value to advertising that has not been pinpointed and certainly cannot be quantified. "It is this: that if you advertise, you are saying to individual people: 'I want your custom. You are important.'"

"You have got to get a feedback to find out what real people are looking for and think about what you make, and that feeds right back to research and development, innovation, recognition of social change, recognition that price is not everything and that value is by definition unquantifiable."

"The amazing thing that comes to those who advertise is not that they sell more, which they may, not that they sell the same at a higher price, which they may, but that they enjoy a much more direct connection with the only people

who matter, which is you and I and 55m others."

"I am convinced, without any evidence whatsoever, that there is a commercial snobbery in this country which has replaced social snobbery. It is not regarded as worthy to trade. We cast trade as something rather trivial."

He says the availability of advertising excites companies to introduce improvements, so that it is a spur to development and improvement.

## Expensive

"Take washing machines—an elegant example. It was perfectly clear to Lever Brothers 15 years ago that the fully-automatic washing machine was going to take over from the twin tub, despite the fact that the former is more expensive."

Lever's understood the difference between cost and value—that people would pay more for something that delivered more. Peril Automatic, which is what you put in automatic machines, is now the biggest selling washing powder

by far in this country. "Look at the machines. The machines are not made by British manufacturers, who believed that people would buy on price, so that they went on making twin tubs... There is literally no profitable manufacturing company in this country making fully automatic washing machines."

"The powder, yes. The much derided soap powder companies have proved themselves infinitely better and more far-sighted than—back to snobbery—the companies which made the machines, all of which are now imported."

He stresses that successful manufacturers do not use advertising in lieu of R & D; they use it when they have done everything else.

"Japanese motor cars have got a bigger share of the market in this country not because they have spent more on advertising per car, which they have, but because they found out what kind of car people wanted first, and then told people they'd got it. They deserve to win."



## In the South it's completely indispensable.

Total population  
SOUTH GERMANYOccupation of head of household:  
self-employed  
SOUTH GERMANY

	Total reach	%		Total reach	%
SZ	840.000	5,8	SZ	160.000	8,6
FAZ	140.000	1,0	FAZ	10.000	0,8
WELT	100.000	0,7	WELT	20.000	1,2

## That's why...

For additional information please contact our exclusive U.S. advertising representatives: INTA Advertising, Inc., 1560 Broadway, New York, N.Y. 10036 - Tel. (212) 575 - 9292

Or write to us in Munich: Süddeutscher Verlag GmbH, Marketing Service P.O. Box 202220, D-8 Munich 2, Germany

PROFILE: MARTIN BOASE

## Fighting the battle for style and taste

JUST AS ADVERTISERS worry about advertising's worth, so they are concerned about the quality of creative talent that their budgets employ. Must big equal bland? Can safe equal good?

One man who takes a consistent and determined stand in this area is Martin Boase, chairman of Boase Massimi Pollitt, an agency that, according to its chairman, does not simply occupy the middle ground between creative agency and marketing agency, but has secured a high profile both for its research work and its creative output. A claim justified, it appears, by its growth, its clients and its popularity in the ratings.

According to Martin Boase: "Good advertising doesn't have to be bad—meaning that effective advertisements don't have to be irritating, vulgar, tasteless or lacking in style. We ought to be humble enough to accept that we still know little enough about how advertising actually works to give style and taste the benefit of the doubt."

## Adventurous

He insists that London, over the past seven years, has become not only a haven of adventurous advertising, but the pioneer of new techniques—in contrast to American advertising's scurrying for safety.

"I suspect it's partly because the budgets there are so enormous that the pressures to reduce risk are absolutely huge. When it comes to losing a \$30m or \$40m account, the pressures to go for something that might not be the right answer to a brief but is certainly an acceptable answer to the advertiser-client are overbearing."

"Safe advertising," he says, "is blandness—kidding yourself that you've created something that is interesting, watching from the audience's point of view, but in fact ends up being a list of product attributes that don't change attitudes."

"I hesitate to call advertising an art. It's much more suitably called a craft, and I certainly jib at calling it a science, or even quasi-science. It's a lot more rational than the public would believe, but it isn't scientific."



He says the system of advertising controls as has developed in this country—part statutorily enforced, part voluntary—has proved far better than any rival scheme proposed in Brussels, and infinitely better than the move towards enforced corrective advertising witnessed in America.

"One of the beliefs that we hold, in common with other agencies, is that by definition, advertisements that you do not notice serve no purpose at all. There is an awful lot of invisible advertising about. It may be the result of caution, the invention of advertisements by committee, but for years the whole dichotomy has been between adventurousness on the one hand, and irrelevance on the other, resulting in a polarisation between the safe and bland and the risqué and vulgar that is equally off-beam."

"One of the great traps that people fall into is exaggerating the tasks that advertising can perform. It's usually done for reasons of self-importance, not commercial gain. An absolutely clear-cut definition of the role of advertising is essential."

I asked him what he would do if a certain well-known (UK) account was brought bleeding to his door. "What we would do with greater rigour than anybody else is apply a larger number of brighter intellects to studying what could and could not be done, to what their problem was, to defining, even more incisively than anybody else, how one might solve that problem, and then to checking it out."

There is nothing like speaking up: it's how advertising started.

## Are you communicating clearly?

You're probably happy with the consumer advertising you're running. But as you know well, there's more to your total corporate communications strategy than that. Simply because today, a company's "audience" goes a lot wider than its customers. Shareholders. Employees. Government—national and local. The EEC. Special-interest groups. Suppliers. The national—and international—financial community. All are interested in your company, for different reasons.

All can be crucial to your future prospects. And all demand ever-increasing amounts of factual, relevant and responsible information. Charles Barker CBC specialises in corporate and business communications. We've pioneered new methods of corporate, financial, employee and political communication. We're the largest agency in Europe that is more interested in your corporate strategy than in your fattest consumer account. And if you're concerned with your company's communications strategy—whether you're thinking of advertising, financial reporting, employee communications or public relations—you'd almost certainly find it a profitable and worthwhile experience to find out just how much we can offer.

## Stop Press

Just published: a research document—based on 250 interviews with senior decision-makers—analysing City reactions to, and requirements of, the Annual Report and Accounts. This guide to what a key audience expects and wants of the most valuable corporate document you produce every year costs just £60. And we'll send it to you at the drop of a coupon.

Charles Barker CBC  
Corporate and Business Communications

To: Charles Barker CBC Limited  
30 Farringdon Street, London EC4A 4EA

Please send me  
A guide to the services of Charles Barker CBC.  
Copies of The Annual Report and Accounts—  
A Survey of City Business Opinion. (Invoice my  
company accordingly, please.)

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_



## ADVERTISING XII

## Independents challenge the agencies

THE ADVERTISING agencies might be rightly concerned that the great advertising boom is nearing its end and that 1981 will turn out to be the long-prophesied bad year, but for their pinprick competitors, the independent media buyers, there still seems to be plenty of potential growth around.

Indeed, the independents have expanded so rapidly in recent years that they are now more than pinpricks for the major agencies: they are an established part of the advertising scene handling about £150m of billings in 1980. Their numbers have climbed steadily from two in 1970 to 30 now.

The independents started up in the UK to answer a particular situation. North American TV promotion companies, such as K-Tel and Ronco, wanted to advertise heavily on British television, but their commercials had been made across the Atlantic. All they needed in the UK was a good media buyer, and they found one in Paul Green, whose Media Buying Services is still the largest independent company. But as soon as independent media-buying shops appeared they evoked a quick response among many British advertisers who were becoming dissatisfied with the full service agency.

## Advantages

There had always been a few companies that prepared their own advertising — C & A was a classical example — but soon more, mainly small and specialised companies, saw advantages in buying advertising services off the peg from experts, creative work here, media there.

The development of the independents symbolised deep changes in the advertising industry in the 1970s. The leading advertisers were building up their marketing knowledge and losing some of their awe of the top advertising agencies. They were starting to recruit the more intelligent young graduates and acquiring expertise in research and planning — which in the past the agencies had provided.

There was a feeling that agencies were living off the sales successes of their clients and the fixed 15 per cent commission seemed more and more of an anachronism, especially with heavy TV campaigns where

the media expenditure was out of all proportion to the cost of creating the commercial.

Although companies were reluctant to commit themselves to in-house agencies, despite the precedent of Unilever and Lintas, there was a keenness to experiment, to put the odd brand or new development product out to a creative consultancy and a media buying house.

The disappearance of a fixed commission in 1978 has intensified the willingness to try alternatives although around two-thirds of all advertising is still paid for at the commission rate. Suddenly what had seemed adventurous and perhaps dangerous was respectable and managing directors were prepared to listen to the ad hoc case rather than attach themselves to a safe multi-national full-service agency.

Now the situation is very fluid indeed. Even major packaged goods companies such as Gillette and CPC use media buyers for some brands and instead of the old framework of in-house creative work, or creative consultancy, plus independent media buyer, there is a myriad of relationships. The media buyers work for many small and medium-sized agencies, and most of the break-aways from large advertising agencies in the past two years have been groups of creative men and account executives who plan eventually to establish their own media departments but in the mean time turn to the independent specialists for this facility. There are even examples of large agencies prepared to handle the creative work while accepting that the buying stays in the hands of an independent.

The flexibility on the creative side has been a major factor in the expansion of the media shops because in the early days there were few creative hot shops around to provide a complementary service to the media shops. Indeed some media companies are starting to offer production facilities to clients who want creative back-up services.

In addition there are the media men who go independent but have no desire to fulfil the requirements in terms of financial resources to qualify for media recognition: they are quite happy to work as ad hoc experts for agencies. A market place is developing where an advertiser can look to an agency

for its main brands while using a range of in-house, external specialist, agency, or overseas creative ideas, and the media independent, or two, for its buying.

The independents rarely claim that they buy more cheaply than agencies; the media, especially the television companies, are shrewd enough to ensure that over a year all their major agency clients achieve their coups; what the independents do offer is a most specific service. You are getting the close attention of a few experts while in an agency, after the initial presentation, the media planning and buying function could be put out to trainees.

As one independent says: "Clients are aware of the fact that only 10 per cent of an agency's income goes on their media departments." There can be savings in buying around

Chris Ingram, who heads one of the largest media-buying operations, reckons that 22 of his 31 clients pay at least 15 per cent for their services. But some pay nearer 6 per cent.

The idea is that you pay what is costs the media house in terms of executive time and organisation expenses and the bill is arrived at by individual negotiation rather than as a set percentage of billing.

In the main there are still special circumstances that make the independent route attractive. It tends to be foreign companies; or advertisers like record companies, that produce their own creative strategy, or major companies giving a new product development to a small agency and then deciding to press on with it and letting an independent buy the media; or companies run by entrepreneurs who have their own advertising ideas and are reluctant to pay

an agency the full 15 per cent. Increasingly, however, it is not just the mavericks who are suspicious of paying 15 per cent. The well-publicised dispute between Gillette and J. Walter Thompson, where the advertiser wanted to negotiate a flexible commission and the agency tried to keep to traditional ways, is being repeated throughout the industry.

## Willing

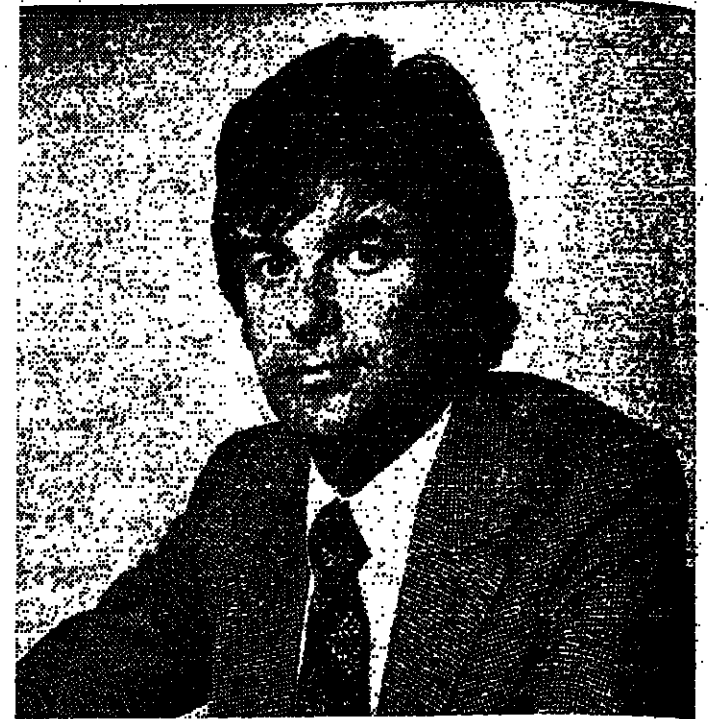
Agencies are now prepared to resign accounts because they just are not profitable; media shops are more than willing to step in and handle the buying, while advising on creative services. There are even agencies, such as MWK, which are experimenting, where practicable, with payment by results.

All in all it is a patchwork. Since the disappearance of the fixed commission the tradi-

tional agencies have held up very well but beneath the surface there is much more interest in fees and in doing deals. The main independent media companies, such as MBS, the Media Business, All Media Services, CIA and the Media Department, are growing faster than the agencies, some of whom have responded by setting up independent subsidiaries buying for their own clients but also companies that do not go to them for creative work.

Experiment is the name of the game and, despite the doubts of traditional agencies, the independents have done much better in the past decade than either they or their detractors can have expected. With the advertising cake currently so large there is plenty of room for both.

Antony Thornicroft



Tim Bell, chairman of Saatchi and Saatchi, London's top growth agency of the 1970s. In addition to Saatchi, there are now three other British-owned agencies in the UK Top Ten: Collett Dickinson Pearce, Allen Brady & Marsh, and Dorland Advertising.

## Opportunities for growth despite recession

A YEAR AGO, Britain's advertising agencies were glum indeed. They were wrestling with the problems of a strike at ITV, which was damaging plans and profits, while for as far ahead as they could see, the path looked stony.

The recession, it was said, would send advertisers reeling. As manufacturing profits fell, budgets would be slashed and brands left out to die.

It has not worked out that way. Much to their surprise, many agencies have enjoyed a very good year. In the months ahead, the picture could darken swiftly, but for now, they are nursing their luck and counting their profits.

Advertising is big business. Total display expenditure last year was approximately £1.4bn, a figure to stand comparison with Britain's EEC budget contribution of £1.69bn, with confectionery sales, at £1.5bn, or with sales of milk at £1.45bn.

The Big Four in British advertising are: J. Walter Thompson, whose main-agency billings alone this year will total £50m; the publicly-quoted Saatchi and Saatchi, Garland-Compton (one of four British-owned agencies in the current Top Ten); D'Arcy-MacManus

and Masius; and McCann-Erickson.

At JWT, managing director Michael Cooper-Evans says the time will come when the weight of financial pressure obliges manufacturers to take a stern view of budgets, but says that across a broad range of categories, advertisers are sticking to their guns.

## Belief

JWT has had an outstanding new-business year, with account gains valued at more than £15m, easily confirming its No. 1 spot in London. But even more vital to agency confidence than winning new business is the belief that, increasingly, advertisers are coming to regard advertising as an investment — not just a cost.

In the view of Jeremy Bullmore, the JWT chairman, the companies that are succeeding are the ones that are acknowledging that activity, innovation, above all understanding what people want to buy or do, involves advertising, even if it is a small part of the whole.

At Masius, whose business gains this year include the £8m Talbot account, and whose 1980 billings are expected to total

£73m against £64m last year, chairman David Lee says budget cuts are "sporadic" and that whereas "advertising was usually the first category of expenditure to be cut off, now it appears to be the last. Of course, clients have yet to be fully tested, but knowing they can cut advertising quickly, they are probably leaving it to last."

There is a similar vein of optimism at Saatchi's, at Ogilvy Benson and Mather, at Dorland or Allen Brady and Marsh — in short, at most of the bigger agencies, and at many of the smaller ones.

Dorland is a good example. Since 1975, billings have grown from £11m to a currently-estimated £40m, thanks in part to recent gains like Bass Pubs, Eastern Gas, National Savings, Golden Virginia, Kraft Foods and Lucas, and to increased business from existing clients.

A glance at the list of top agencies compiled by Media Expenditure Analysis for the 12 months to June 30 shows that among the Top 20, six agencies recorded main media expenditure gains of more than 25 per cent.

MEAL is not a comprehensive guide to agency prosperity, but it signposts trends, and the

evidence of recent months is that the agency business is now indeed like that described in Saatchi's last annual report — namely, one that is large, resilient, efficient, stable and broadly-based.

Real advertising expenditure between 1970 and 1978, said Saatchi, outstripped real corporate capital expenditure by a factor of 16:3, while in the last ten years, advertising industry profits had consistently outstripped the all-industry average.

"As more and more sectors of the economy have come to see advertising as a major force in their business," said Saatchi, "the large agencies have become more and more broadly spread in terms of their sources of income, and increasingly less dependent on any one sector of the economy."

"Many new categories of advertiser have emerged — records, films, motors, financial, retail and many others. This ever-widening spread of categories of advertiser has, over the years, made a broader and therefore more stable base for Britain's largest agencies."

Opportunities for growth are by no means restricted to the majors. There is plenty of acti-

vity lower down, so that in recent years advertising has seen the birth of numerous smaller shops that have instantly made a go of it.

There is even some evidence to show that the influence of the largest agencies may have waned slightly. According to a report by John Madell of Boase Masius Pollitt, prepared for the Institute of Practitioners in Advertising, in 1972, the Top Ten agencies were handling an estimated 45 per cent of all display advertising, whereas in 1979 it was 37 per cent.

## Decline

The overall decline for the Top 20 agencies as a whole was from two-thirds of display expenditure in 1972 to a little over half in 1978 — a development accounted for in large part by the emergence and sustained growth of independent media-buying shops, of whom there are 30, handling more than £150m worth of billings.

Between 1972 and 1979, the numbers employed by all IPA agencies (in and outside London), grew by just 2.7 per cent, to 15,272, while in terms of net pre-tax profit as a percentage of income, Mr. Madell found that

for IPA agencies as a whole, net profit margins fell by 15 per cent between 1972 and 1978 (from 15.8 per cent of income to 13.4 per cent).

In surveying the agency scene of the past seven years, it is possible to make seven main points: that there are now four British-owned agencies in the UK Top Ten (Saatchi, Collett Dickinson Pearce, ABM and Dorland); that the U.S.-owned majors continue to dominate overall; that the Top Ten, or even 20, have suffered a decline in market share; that the media-buying specialists are growing rapidly; that there has been a major switch in spending away from fast-moving packaged goods to retailers and durables; that there is some pressure on margins; and that agencies' performances have genuinely reflected their ability to adapt or capitalise on change.

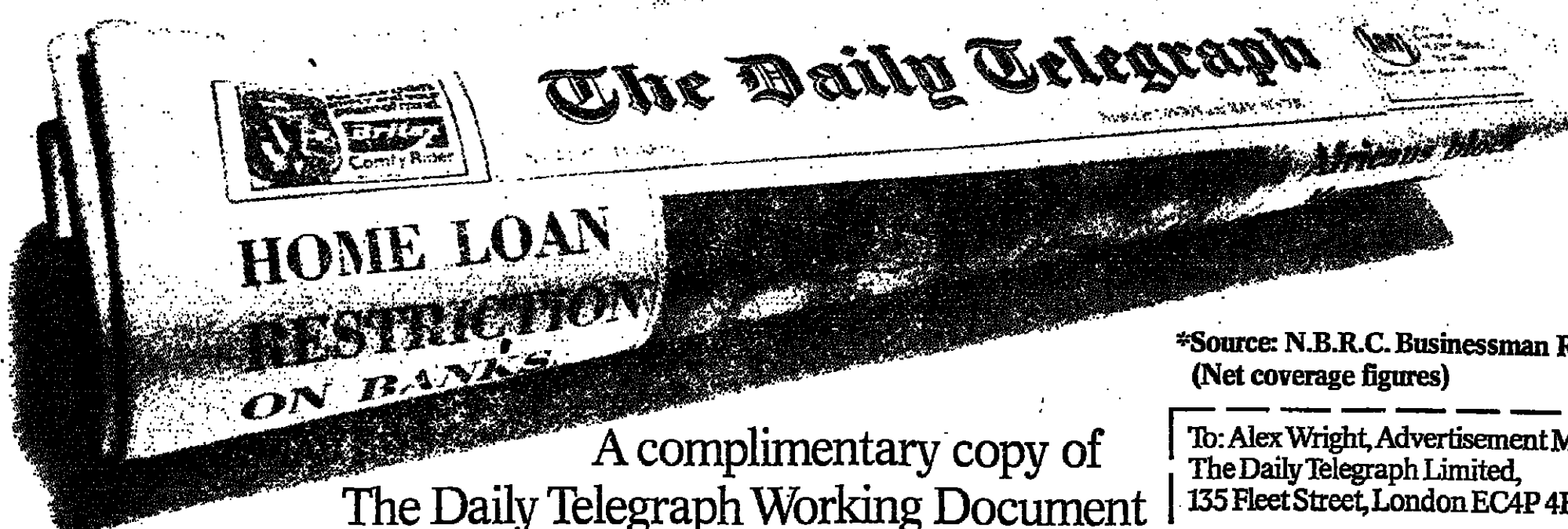
Agencies are not the fun palaces popularly portrayed. Nor are they the laboratories of mercantile endeavour that occasionally they claim. In truth, their's is not an easy task, and they do it surprisingly well.

Michael Thompson-Noel

# Daily

## we offer the most cost-effective way to reach businessmen.

The Daily Telegraph	c.p.t. 10.0p*
Financial Times	c.p.t. 11.68p
The Guardian	c.p.t. 23.81p
The Times	c.p.t. 19.23p



A complimentary copy of  
The Daily Telegraph Working Document  
on Quality Dailies, based on this survey,  
can be yours by simply posting this coupon  
or telephoning Alex Wright on 01-353 4242

\*Source: N.B.R.C. Businessman Readership Survey 1980  
(Net coverage figures)

To: Alex Wright, Advertisement Manager,  
The Daily Telegraph Limited,  
135 Fleet Street, London EC4P 4BL.

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_



## BRITISH NATIONAL OIL CORPORATION

## The state sector's brightest jewel

BRITISH National Oil Corporation has just finished drilling what must rank as one of the most expensive, most difficult offshore exploration wells ever sunk by the oil industry. The operation took place 130 miles north-west of the Outer Hebrides in 4,508 feet of water. Its object was to obtain geological information about the area's exploration prospects.

The well was drilled on behalf of the UK offshore industry. There were 20 partners in the venture including the giants of the oil companies — Exxon, Shell, British Petroleum, Chevron, Gulf and Esso.

It is significant that BNOOC, the lead company for this venture, is a Government-owned enterprise. The Corporation, as it likes to remind people, is the leading explorer in the UK sector of the North Sea. It is also the single most important trader of North Sea oil, handling two-thirds of UK production.

BNOOC is fast becoming the brightest jewel among the state's holdings. Its pre-tax profit this year will be well up on last year's £75m. By the mid-1980s it could be running next to £100m and with British Gas, reporting pre-tax profits of £1bn or more.

All this is likely to sharpen the attack of right-wing Tory backbenchers who want to see the Government moving more quickly to offer the public shares in the undertaking. They would give Mr. David Howell, Energy Secretary, a bumpy ride in the new session of Parliament.

So far the Conservative policies on BNOOC have been notable for their faltering hesitancy and back-somersaults (U-turns being out of fashion). Last year the Government

Ray Dafter, Energy Editor, interviews Mr. Philip Shelbourne (pictured right), new chairman of BNOOC, and considers the future of Britain's profitable state oil company in the light of the hiatus in the Government's privatisation plans and its new interest in chemicals.



Hugh Routledge

scrapped its plan to sell off some £400m worth of assets and opted instead for a forward sale of crude. But it pressed ahead with a triple plan: the issue of "oil bonds", the sale of BNOOC shares, and the splitting of the Corporation into two entities — on the one hand a state-owned trading arm and on the other the partly "privatised" exploration and development company.

The bonds should be issued towards the end of next year. Their exact form has still to be announced but it is expected that there will be some £500m worth in denomination of £25 or less. In effect they are likely to emerge as new Government savings bonds whose accumulated interest will be geared to the revenue of specified BNOOC fields.

The division of the Corporation's interests appears to have been put on ice, largely because the third, and most fundamental objective — the sale of equity in the production side — is now looking so distant. It is true that Mr. Howell is expected to intro-

duce enabling legislation for such a share sale in the coming Parliamentary session. But the plan seems to have been pushed so far back that the chance of a share sale in the next couple of years seems fairly remote.

Some prominent members of the Government are not only concerned about the consequent loss of profits — and thus badly needed revenue — and the problems of disentangling all of the state participation schemes. They also worry about relaxing their control of the oil corporation at a time of so much energy uncertainty.

The question-marks still hanging over BNOOC's structure must be going to its new chairman and chief executive, Mr. Philip Shelbourne, formerly chairman of merchant bankers Samuel Montagu. He was appointed, somewhat to the surprise of the oil industry — after advising the Government on ways of injecting private capital into the Corporation.

Within Whitehall it was known that he did not think much of the anti-privatisation

line being taken by the BNOOC Board and by the then finance director, Mr. Alastair Morton, in particular.

Almost immediately Mr. Morton resigned, proclaiming that Mr. Shelbourne's arrival was a "bad appointment, badly made." Tactfully Mr. Shelbourne remained silent, in much the same way as he now disguises his feelings over the hiatus in the Government's privatisation plans.

"I believe it is a very good idea to give the public a stake in an investment linked to North Sea revenues. But it will be more interesting when the British public is given the opportunity to have a stake in the equity of BNOOC," he said.

Mr. Shelbourne, a barrister by training, measures his words carefully. He is equally precise and punctilious in the way he conducts business and his personal life. He is the purveyor of the apposite quotation: a connoisseur of wines — particularly claret — and mineral water; in the office he prefers to drink grapefruit juice or china tea.

## BNOOC'S DIRECT OIL STAKES

Field	Operator	BNOOC share of remaining recoverable reserves (million barrels)	Estimates of:	
			Year of first production	BNOOC equity (%)
Thistle	BNOOC	89	1978	18.9
Dunlin	Shell	27	1978	9.8
Ninian	Chevron	250	1978	22.2
Statford	Mobil (Norway)	162	1979	33.3
Murchison	Conoco	105	1980	33.3
Beatrice	BNOOC	45	1981	28.0
Brue	Marathon	49	1982	20.0
Hutton	Conoco	52	1984	20.0
*Clyde	BNOOC	63	?	51.0

\* Industry estimates

Source: BNOOC Annual Report, 1979

Mr. Shelbourne would admit that he is from a different mould than the one which turned out Lord Kearston, the first chairman and chief executive of BNOOC.

"Frank (Kearston) likes the high profile but I was directed to do something which was not in the interest of the Corporation I too would say so. I believe in open Government," Mr. Shelbourne said last week in his first interview after taking up his five-year appointment on July 1.

Mr. Shelbourne, still an enigma to many of his staff (and much of the oil industry), may soon get a reason for speaking out. There are signs that BNOOC is heading for confrontation with the Government over plans to develop the Clyde Field in the North Sea. BNOOC, as operator of the field — and its partners Shell and Esso — want to move ahead with the project, partly to provide continuity of work for their large offshore development teams and partly to ensure that oil production is maintained in the middle and

late 1980s when output from the first batch of fields is beginning to decline.

Following a recent successful well drilled on the Clyde structure, BNOOC is planning to submit a development plan to the Energy Department next summer. The project, expected to cost more than £1bn (£415m at current exchange rates) should boost the UK's commercial reserves by about 125m barrels and give a flow rate of up to 50,000 barrels a day. Those figures point to the problem.

Mr. Howell has said he is considering delaying Clyde's exploitation as part of his North Sea depletion policies. Under this arrangement Clyde's output might be held back by about two years.

But the Treasury is apparently being more hawkish; it is talking about holding up the project for five years, largely, it seems, because in the interim it is not anxious to see BNOOC investing heavily and diluting its earnings.

The Corporation could be heading for fresh controversy

as a result of its decision to consider a possible involvement in the chemicals industry. Up to now BNOOC has deliberately steered well clear of downstream, processing activities, arguing that there is more money to be made out of producing and trading crude oil.

"Although I haven't been at this game long, it seems that the downstream oil business doesn't pay off. So I cannot see us having our own petrol pumps. But I have a sneaking suspicion that this situation may not be true in chemicals."

Consequently, BNOOC is considering capitalising on its access to the natural gas liquids — ethane, propane and butane — which could be used for the modernisation and expansion of the UK chemical industry. Through its equity holdings in offshore fields, royalty handling arrangements and its state participation deals with all other producers, BNOOC expects to handle about two-thirds of all these gas liquids from the 11.1bn North Sea gas gathering pipeline network once it is on stream in the mid 1980s.

"This is a very interesting project and clearly we will have a position. We have a powerful position with these liquids and we shall use that position to produce the best commercial answer compatible with our interests and the national interests."

It appears that two possibilities are being considered, tentatively, within the Corporation. BNOOC, a trader of crude oil on a world scale, may set up a gas liquids trading organisation. Or — more controversially — it may take a stake in an

ethylene plant based on BNOOC's gas liquids feedstock; in this case it would almost certainly have to take on board an experienced chemical company as a partner. Under this, second alternative, BNOOC would find itself in the position of being a trader of ethylene, a basic chemical building block.

If BNOOC did decide to enter the chemical industry — and Mr. Shelbourne pointed out that there were many different possibilities — it would be tantamount to diving into already turbulent waters. There is already considerable competition for the available North Sea gas from established UK ethylene producers — ICI, Shell, BP and Esso — and from those endeavouring to begin UK ethylene manufacturing, such as Occidental Petroleum, Dow, and a new Scottish group, Highland Hydrocarbons.

Gradually Mr. Shelbourne is setting his stamp on the state oil corporation although not in the personal style of Lord Kearston. "The Corporation is running very well. The less it is interfered with, the better I am pleased," he commented.

But he is deliberately driving into new, overseas exploration areas. In recent months the Corporation has obtained drilling concessions in France and Dubai. An attempt to drill in Irish waters has been halted by the Government because of the Foreign Office's concern about the implications for the offshore boundary dispute which is still dragging on between Britain and Ireland.

Mr. Shelbourne sees BNOOC's overseas excursions as a necessary step in securing long term oil supplies for the UK. As he says: "North Sea oil will not be available in profusion for all time. We will have to find oil somewhere else. It would be a shabby job to maximise BNOOC profits and then make a run for it."

## Letters to the Editor

## Electricity supply

From Mr. G. Rufford

Sir,—I think it rather unfortunate that the resignation of Sir Francis Tombs from the Electricity Council should have been orchestrated so as to leave the public with the impression of an industry in disarray and demoralised because of the Secretary of State for Energy's decision not to create another massive unitary corporation by merging the 13 statutory independent Boards which make up the electricity supply industry in England and Wales.

It is also highly disturbing that those who have a responsibility for informing the public about situations of this kind parade opinion disguised as fact, and so readily reach for the Plowden committee's recommendations as a way forward, without appreciating that in making those recommendations the committee relied heavily on organisation theory, and made no attempt to quantify the costs and benefits associated with extending the centralised disease and bureaucratic bloat which has become so widespread in our nation's affairs, particularly in the public sector.

So often, rather sterile arguments about economy of scale, improved efficiency, rationalisation, harmonisation and the assumption that modern management knows how to delegate are thrust forward as a justification for going national. Little regard is given to the strengths and benefits of regional and local diversity or to the evidence which indicates that delegated cost centre administration within a unitary corporation does not encourage the sort of motivation and accountability which leads to low cost operational behaviour and the development of entrepreneurial skills.

I am not, however, seeking to stimulate further debate about the future shape of the electricity supply industry because it has been decided there will not be further engagement and I believe the following summary highlights the reasons for retaining the existing federal structure: the continuance of self-motivating profit centres and the essential stimulus which this gives to the efficient use of resources; regional responsibility for customer and industrial relations. Unless this is retained at regional level, matters which ought to be settled in the light of local circumstances and cost will float upwards, inviting more and more central intervention; and the present arrangement constitutes an effective counter-balance against tendencies towards over-centralisation and bureaucracy inherent in a unitary corporation.

Against that background, and with a good working knowledge of the electricity business at all levels, may I seek to assure readers that the morale and commitment throughout the industry are of a high order, and there is no wide-ranging surviving on the part of management and/or staff for unitary corporation status. Of equal importance to customers is the view that there is a considerable cost advantage in continuing to give statutory emphasis to devolution which helps to enrich and strengthen management and staff participation in

terms of variety, innovation and opportunity.

I suggest that Sir Francis Tombs' successor will find an unprecedented determination by the boards to work together on the strategically important issues and a genuine willingness to interchange ideas about best practices as applicable to their local circumstances. The industry will miss someone of Sir Francis Tombs' stature, but let us hope that the view that the big pyramid concept leads to improved efficiency and cost effectiveness is now of the past.

G. W. Rufford  
(Board member, Eastern Electricity),  
High Trees,  
Great Bealings,  
Woodbridge, Suffolk.

## Organising energy

From Mr. N. Jenkins

Sir,—What Sir Francis Tombs has resigned from is not so much a hamstrung Electricity Council as an industry that is in an untenable energy position. Had the Plowden proposals been accepted there might have been a possibility of setting up an Energy Council in place of the Electricity Council.

The Electricity Council has influenced all our major energy decisions over the last 23 years on the assumption that electricity will always be the major factor. De-centralised countries have shown that co-ordinated energy based on the primary production and distribution of heat is of greater significance in economic use of all resources including primary fuels.

The continuing fall in electricity consumption — indicating much more than the impact of the recession — shows that we do not need the generating capacity proposed for the nuclear programme. That is based on the supposition that by the time it is complete the large coal-fired plant will be obsolete and nuclear cheaper than the obtainable coal. While prospects for combined heat and power (CHP) are obstructed by the gas and electricity industries a supposition based on nuclear cost is far too much a gamble.

Where local energy authorities have been given the overall job the consumer gets the cheapest energy anywhere. The recent World Energy Conference was held in Munich where the municipality operates a complete local service utility including supplying 300 km of hot water distribution mains. There are over 100 towns and cities operating some 3,000 district heating networks serving millions of people in Europe.

CHP is virtually disregarded in the UK. But the electricity supply industry is losing faith in its own arguments and is leaving a vacuum that only a complete energy-based re-organisation can fill.  
Norman Jenkins,  
Whitehill, Epsom,  
Farnham, Surrey.

## The rating system

From Mr. A. Nelson

Sir,—I had not expected to find myself in broad agreement with a correspondent from the

Inland Revenue Staff Federation. It was, therefore, with some surprise that I found myself concurring with most of the observations of Mr. Willman (October 13).

Do we want a system of local taxation based on income or on property? For my own part I do not believe that an income-based system would be any more equitable than a property-based system. Many people and businesses would pay in more than one area differing sums on the same income, and one can think of other problems and anomalies in an income based system.

Should we perpetuate any system where the bulk of the revenue is derived from those who have no votes in the area where the revenue is collected and expended, namely from businesses? This suggests that serious consideration be given to a local voting system which would involve a business vote, and I suggest that the sooner this is given effect the better.  
A. W. Nelson  
Ridgeway, Orchard Road,  
Purley, Surrey

## Battling with Vatman

From the Estimating Director, ACT Construction

Sir,—Justinian's comments (October 13) concerning the Commissioners of Customs and Excise unsuccessful High Court Appeal before the Master of the Rolls make interesting reading. We can assure you that no "Ben Travers" type "farce" was intended at the outset of our prolonged battle with the "Vatman."

Our original approach in deciding whether works of underpinning were to be given the accolade of positive or zero rating was sublimely simple. We were, and still are, providing totally new foundations in a position where no previous foundations existed (there were no alterations thereby deemed to be zero rated. As far as we are concerned we were not repairing the existing foundations and you cannot maintain something that did not exist before).

Leaving aside the construction and definition of words and phrases from the 1972 Finance Act, the fundamental issue is one of cost. "Average" is caught in the spiral of inflation, and any decision that can remove a 15 per cent burden from those unfortunate enough to require their property to be underpinned, cannot be a bad thing. One would further hope that the result would also help the insurance companies in stabilising household policies. To the contractor, value added tax and its implementation (including the fact that it is a tax where the individual company does all the "legwork" and deductions at source for the Commissioners) is a veritable labyrinth. One particular example is that if we are contracted to fit bedroom furniture in a property then that is liable for tax.

If, however, we make and fit these same units (rather than "off the peg") then they would be zero rated. That is a simple example of the anomalies facing us constantly. What is needed, other than the demise of value added tax, is quite simple—

either all works of construction and building are positively rated or zero rated. Then we, the general public, will know where we stand. Quite possibly, however, that would be too simple in this over-bureaucratic age.

It is also worth remembering that works of construction, alteration and demolition are zero rated not exempt (there zero does equal 1) so legislation can be passed to make zero anything the Commissioners so desire.

C. J. Fuller,  
Hawley Manor, Hawley Road,  
Dartford, Kent

## Corporate planning

From Mr. G. Hutchings

Sir,—I have recently completed a project which involved visiting 33 small public companies (market capitalised between £1m and £5m) and talking to either the chairman or managing director about many aspects of their firms.

I was alarmed by the results of my interviews. Although some of the concerns were run in a professional manner, the majority existed from day to day, living in hope that trade would improve naturally and return to the halcyon days of previous years generations. It was obvious that many companies could benefit from a strengthened (or even installation) management accounting system or a marketing function. The main criticism, however, must be for the almost ubiquitous absence of any form of long-term corporate objective and corporate strategy.

Increasing worldwide competition, rapid technological advances, greater understanding of overall marketing concepts, the natural demise of certain industries, as well as a troubled economic climate, more than ever before necessitate a board member being allocated the responsibility for the role of corporate planning if the enterprise wishes to survive and prosper.

Many concerns were involved in a dying or static industry, but all seemed destined and content to remain, and follow the industry pattern. Most management were so busy fighting an internal losing battle, they had no time, inclination or significant knowledge to step outside and examine alternative uses of their company's skills and expertise in growth markets. Only three or four had taken an unbiased look at their industry prospects and situation, had examined their strengths and weaknesses, had assessed future market conditions and trends, had analysed alternative strategies, and few had any specific idea of the sort of corporate body they would like to exist in five or 10 years' time.

I believe that a contributory factor to the present dismal state of many small public companies is the lack of corporate planning ability of many boards of directors over the past 10 years. If this functional skill is not developed or instigated immediately within many such firms there is likely to be a plethora of dissatisfied shareholders or extinct small public companies.

Gregory Hutchings,  
40, Queensgate Terrace, SW7.

## Today's Events

UK: Lord Soames, Lord President of the Council, speaks at Institute of Directors annual dinner, London Hilton.  
Mr. James Prior, Employment Secretary, Mr. Arthur Scargill, National Union of Mineworkers, and Mr. Walter Goldsmith, Institute of Directors speakers at conference on Employment Act 1980, London.  
Mr. Patrick Jenkin, Social Services Secretary, addresses conference on the future of mental hospitals.  
Conference on EEC transport policy, Liverpool.  
Assistant Master and Mistress conference opens, Southampton.  
Trades Union Congress liaison committee meets, London.  
National Union of Agricultural and Allied Workers discusses claim for 100 per cent pay rise, Ministry of Agriculture, London.  
Duchess of Kent speaks at 25th anniversary Woman of the Year lunch, Savoy Hotel, London.  
Conference on trading opportunities with Hungary, Building Centre, WCI.

Overseas: EEC Economic and Finance Ministers meet in Luxembourg to discuss recycling of petrodollars, energy and the economy.  
The Queen and Duke of Edinburgh visit Palermo.  
International Atomic Energy Agency discusses nuclear power plant safety, Stockholm (until October 24).  
PARLIAMENTARY BUSINESS  
House of Lords: Committee stages of Broadcasting Bill, Highways (Road Humps) Bill, and Ground Game Bill.

OFFICIAL STATISTICS  
Industrial and commercial companies appropriation account: net acquisition of financial assets and net borrowing requirement for the second quarter. Provisional figures of retail sales for September. New construction orders for August.  
COMPANY MEETINGS  
See Financial Diary on Page 17.  
COMPANY RESULTS  
Final dividends: Attock Petroleum, Bryant Holdings, London Scottish Finance Corporation. Interim dividends: Bishopsgate Trust, Feb International.



## One day, you'll be glad you put a little money away

In years to come this could be you, collecting the proceeds of your investment plan.

The children will have left home and you'll be free to do just what you want to, when you want to.

Be it buying that little solar dome on the coast, taking that dream trip by space shuttle, or starting that small robotics manufacturing business.

But there is one proviso.

To make sure you get the very most out of this bright future, you need a forward looking assurance company.

That's where Equity & Law come in. By the year 2000 we'll have had over a century and a half of successful money management behind us.

And we've got the right investment plan for you right now. With all the flexibility and tax advantages that will set you up for tomorrow.

So talk to your insurance adviser or contact Equity & Law. The time will come, you'll be very glad you did.

Equity & Law

One day you'll thank us.

Equity & Law Life Assurance Society Limited, 90 Lincoln Inn Fields, London WC2A 3ES. Tel. 01-492-6844.



# Call for probe into Meyer share dealings

BY JOHN MOORE

Mr. John Douglas, managing partner of stockbrokers McAnally, Montgomery and Co., wrote to the Stock Exchange Council on Friday requesting a probe into the share dealings of Montague L. Meyer, the timber group.

He has made the move after hectic dealing in Meyer's shares last week and the disclosure that McAnally, Montgomery was on the point of buying a large stake in the timber group on behalf of clients.

Mr. Douglas said yesterday that a deal was planned for the purchase of around 5 per cent, which "was certainly within any new guidelines laid down for dawn raids."

"I have written personally to the stock exchange saying that a false market was created in the shares by the misinformation which was bandied about for motives which might have been less than pure," said Mr. Douglas.

He added that the clients that his firm were acting for have withdrawn from their intention of acquiring their stake "because of the leak, which became much magnified."

**CALGARY & EDMONTON**

At a meeting directed by the High Court, shareholders of Calgary and Edmonton Land Company, in voluntary liquidation, approved by 170,748 votes to 1,885 a scheme of arrangement whereby the company will be taken out of liquidation. This decision will go to the High Court for legal ratification.

Anglo Metropolitan Holdings owns approximately 95 per cent of Calgary.

**M. J. H. Nightingale & Co. Limited**

27/28 Lovat Lane London EC3R 8EB Telephone 01-421 1212

capitalist	Company	price on week Div (p)	%	P/E		
3,370	Airsprung	41 - 5	5.7	16.3	2.4	
575	Armitage and Rhodes	22 + 1	1.4	6.1	8.5	
10,505	Borden Hill	172 + 1	8.7	5.6	6.5	
740	County Cars 10 7 1/2 p	74 -	18.3	20.7	-	
7,308	Deborah Ord	86 + 2	5.5	5.8	4.7	
4,424	Frost Harsell	118 -	2	7.9	6.7	
9,530	Fredrick Parker	65 -	1	11.0	16.9	3.0
1,703	George Blair	80 -	1	3.1	3.8	-
2,125	Jackson Group	85 + 4	5.0	7.1	3.2	
18,838	James Burroughs	122 -	7.9	6.5	10.0	
3,162	Robert Jenkins	310 -	31.3	10.1	-	
3,358	Torday	217 -	15.1	7.0	3.7	
2,457	Twinklack Ord	11 1/2 + 0 1/2	-	-	-	
2,238	Twinklack 15 1/2 p	84 + 2	15.0	18.3	-	
6,256	Unilock Holdings	41 -	3	3.0	7.3	6.3
12,507	Walter Alexander	99 -	1	5.7	5.8	5.5
5,501	W. S. Yates	240 -	12.1	5.0	3.9	

† Accounts not prepared under provisions of SSAP 15.

**FINANCE FOR INDUSTRY TERM DEPOSITS**

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 31.10.80.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	13	13	13	13	13	13	13	13

Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-928 7822, Ext. 367). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICFC and FCI.

**FT Share Information**

The following securities have been added to the Share Information Service appearing in the Financial Times:

Genec Oil (Section: Oil and Gas).

Kitchener Mining (Minerals - Australian).

United Electronic (Electronics).

**SPAIN**

1980	Low	High	Oct. 17	Price
252	203	Banco Bilbao	252	-
282	217	Banco Central	282	-
230	203	Banco Exterior	217	-
241	200	Banco Hispano	241	-
131	117	Banco Ind. Cat.	125	-
175	141	Banco Madrid	141	-
284	237	Banco Santander	284	-
191	152	Banco Urquijo	191	-
281	228	Banco Vizcaya	281	-
248	200	Banco Zaragoza	248	-
123	75	Dragados	110	-
73	58	Espanola Zine	71	-
66	53	Fecsa	64	-
40	23	Gai. Precados	32	-
71	57	Hidro	62	-
62	37	Iberdrola	65	-
123	100	Petroleros	113	-
92	56	Petroler	85	-
115	102	Sogefipe	102	-
65	51	Telefonica	63	-
70	58	Union Elect.	68	-

**Scottish Utd. Investors ahead to date**

Gross revenue of Scottish United Investors improved from £3.78m to £4.42m in the nine months to September 30, 1980, and net revenue was higher at £1.91m compared with £1.65m in the same period last year.

The net revenue is struck after all charges and tax. Net asset value amounts to 100.4p against 78.5p at December 31, 1979.

**Bleak outlook at Neepsend**

"The best we can hope for is to break even in the current year", Mr. Stanley Speight, chairman of the Neepsend steel group, told shareholders at the annual meeting.

Unless there was a dramatic change, there was unlikely to be any improvement in the group's markets, the chairman said.

But Mr. Speight stressed that given all the actions being taken, the directors firmly believed that the group would survive the current very difficult times.

## BIDS AND DEALS

# Mining Supplies prepared to talk with L. Scott

Mr. Arthur Snipe, chairman of Mining Supplies, the Doncaster company which is bidding for Laurence Scott, the electrical machinery and control gear maker, has denied that he has refused to meet the Scott directors for discussions on the logic of the bid. Mr. Snipe said he had always been ready to meet with Scott but all his attempts at this had been rejected by the Scott directors.

The bid has drawn a cool response from Scott. Their advice to shareholders was that the share exchange element should be rejected but they admit that in view of forecast losses for Scott in the current year, the 50p per share cash alternative was not unreasonable. Their third suggestion was that holders do nothing.

Two large holders of Scott shares are Advest with 7.64 per cent and Prudential Assurance with 5.47 per cent. Mr. Frank Waller, chairman of Advest, said yesterday that he was not interested in the bid at the moment and the company was going to hold on to its Scott shares.

The closing date for the offer is next Wednesday, October 22.

## OCEAN IN NEW BANDAG DEAL

Ocean Cory Trading, a subsidiary of Ocean Transport and Trading, has acquired Tyre Retreading (Scotland), the Bandag franchise holder for Scotland. Bandag Inc. of America, owns the world's leading tyre retreading system and has franchise dealers in over 90 countries. Its cold process guarantees a retread tyre life at least equal to new tyre mileage, by bonding a pre-cured tread to first grade casings at low temperatures and pressures.

Ocean Cory already holds the Bandag franchise for England and Wales and the Republic of Ireland through the Bandag Tyre Company, Wigan and Suttons, Cork.

Tyre Retreading (Scotland) has been the Bandag franchise holder for 12 years. It has a factory and office in Cumbernauld, Glasgow, and employs 20 people.

The acquisition continues Ocean's development into the commercial tyre retreading business.

Ocean Transport and Trading is an international shipping, transport and distribution group.

consider that it is no longer in their best interests to continue participation in the joint company.

**C.N.C. PURCHASE**

Clarke, Nicholls and Coombs has completed the acquisition of 49.15 per cent of the issued shares of C.N.C. (Bendest).

## TANJONG BID UNCONDITIONAL

The offer by Tien Ik Enterprises for Tanjong Tin Dredging is unconditional and remains open until November 3. Acceptances have been received from holders of 283,061 shares, lifting Tien Ik's holding to 994,061, or 66.86 per cent.

## JOSEPH WEBB

Mr. J. W. Webb, director, and his wife, Mrs. D. K. Webb have disposed of a total of 75,000 shares in Joseph Webb.

## SHARE STAKES

Caledonia Investments—The Kuwait Investment Office acquired a further 5,000 ordinary shares and now holds 974,500 shares (5.54 per cent).

Brunner Investment Trust—As a result of recent purchases the interest of Sun Life Assurance Society has increased to 1.65m shares (5.2 per cent).

Fobel International—Mr. J. I. Joseph, director, disposed of 25,000 shares. Mr. A. J. Leboff, director, acquired 25,000 shares in Biandil-Permoskaze Holdings.

Britannic Assurance Co. has acquired further shares which bring their total holding to 705,000 (11.069 per cent).

# Catlin in loss at nine months—Wix (UK) closing

A DETERIORATION in trading during the third quarter has left Catlin, maker of industrial resins and resin-treated papers, with losses before tax of £75,000 for the nine months to the end of September, including redundancy costs of £14,000.

Although fourth quarter sales prospects are slightly better, say the directors, there will be increased costs and, following the reorganisation of the management team in September, additional redundancy payments. Catlin's pre-tax profit for the whole of 1979 was £27,000.

The nine months' figures exclude the results of Wix Corporation (UK), in which Catlin is a partner with Wix International Corporation of the U.S. and which will cease manufacturing on October 31. This will result in additional temporary costs for Catlin.

In the 10 months to October this year the pre-tax trading loss of Wix (UK) including redundancy costs of £70,000, is likely to be £300,000, of which Catlin's share is a loss of £197,000. At halfway the loss was £215,000 including £9,000 redundancy costs, £109,000 of which was attributable to Catlin.

The total write-off will not be more than £300,000, say Catlin's directors, on which estimated tax relief will be about £125,000.

Catlin plans to acquire some of the assets of Wix (UK) and continue to trade in certain automotive and industrial filters and battery separators.

it was envisaged that a considerable improvement would be achieved in the second half of the year.

After the six months' tax of £44,913 against £36,883 net profit came through at £18,830 (£195,031) giving earnings per share of 0.91p compared with 8.37p.

Mr. G. C. Alliman has been appointed to the Board.

# Lower profits anticipated by FC Finance

Although new business in 1980 is ahead of the levels achieved in the same period of 1979 Mr. P. J. Paxton, the chairman of F.C. Finance, tells shareholders in his interim report that he does not anticipate a return to profitability until the last quarter of the year after taking into account the impact of all aspects of the current economic recession.

As already known, the company incurred a pre-tax loss in the first half of 1980 of £440,000 (£410,000 profit) and omitted the interim dividend (1.1p net). For the whole of 1979 taxable profits of £430,000 (£1.53m) were announced.

The chairman forecasts a level of profitability in the second half of the current year which will help offset the first-half loss.

However, with little likelihood of money rates moving downwards materially in the second six months, he does not anticipate matching the level of profits reported in 1979.

F.C. Finance's principle activities include instalment financing of motor vehicles and farm and industrial equipment. Its ultimate holding company is the Co-operative Wholesale Society.

## E. Elliott profits drop to £63,000

Turnover of E. Elliott, moulder in plastic and optical goods manufacturer, rose from £5.6m to £6.35m for the year ended March 31, 1980, but taxable profits dropped to £63,763 compared with £291,914.

And the final dividend has been omitted, leaving the year's total at 1p net per 25p share against a previous 3.5p.

At the halfway stage, with profits behind at £37,000 (£104,000), the directors said that the full-year surplus would fall short of 1978-79, although


**WINDING-UPS RESCINDED**

Compulsory winding-up orders made on October 8 against W. Farley and Co. and John Wischhusen have been rescinded by Mr. Justice Slade in the High Court. Both petitions were dismissed by consent.

# LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual Interest gross pay- interest	Life sum bond
Knowsley 051 548 6555	13 1/2	1,000 4-5
Redbridge 01-478 3020	13 1/2	200 5-6

*All these Bonds have been sold. This announcement appears as a matter of record only.*



**Taylor Woodrow International Finance B.V.**  
(Incorporated with limited liability in the Netherlands)

**U.S. \$20,000,000**

**8 3/4 per cent. Convertible Guaranteed Bonds 1990**  
unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by, and convertible into Ordinary Shares of,

**Taylor Woodrow Limited**  
(Incorporated with limited liability in England under the Companies Act, 1929)

Issue Price 100 per cent.

Interest payable semi-annually on 1st December and 1st June

**U.S. \$150,000,000**

**Kingdom of Sweden**




**Floating/Fixed Rate Bonds Due 1991**

In accordance with the provisions of the Bonds, notice is hereby given that for the three months interest period from 20th October, 1980 to 20th January, 1981 the Bonds will carry an Interest Rate of 12 1/2 % per annum. The relevant Interest Payment Date will be 20th January, 1981. The Coupon Amount per U.S. \$5,000 will be U.S. \$170.10.

On 14th October, 1980 the Ten Year Weekly Treasury Rate was 11.42 per cent, per annum.

**Morgan Guaranty Trust Company of New York**  
Agent Bank

**The day the bubble burst**



Gordon Thomas  
Max Morgan-Witts

Read the most famous financial book to date... The Day the Bubble Burst is a... the bestselling authors of Voyage of the Damned.

£1.95

**AN ARROW PAPERBACK**

**Hambros Bank Limited**

**Kuwait International Investment Co. s.a.k.**

**Merrill Lynch International & Co.**

**Wardley Limited**

Alahli Bank of Kuwait K.S.C.	Algemeine Bank Nederland N.V.	A. E. Amey & Co. (London)	Amsterdam-Rotterdam Bank N.V.	Bache Halsey Stuart Shields (Incorporated)
Banca Commerciale Italiana	Banca del Gottardo	Bank of America International (London)	Bank Julius Baer International (London)	Bank Gutzwiler, Kurz, Bungeener (Gottschalk & Lowndes)
Bank Leu International	Bank Mees & Hope N.V.	Banque Arabe et Internationale d'Investissement (S.A.I.I.)		Banque Brussel Lambert N.V.
Banque Française du Commerce Extérieur		Banque de l'Indochine et de Suez		Banque Internationale à Luxembourg S.A.
Banque de Neufville, Schlumberger, Mallet	Banque Worms	Barclays Bank Group	Baring Brothers & Co., Limited	Bayerische Landesbank (Bayerische)
Berliner Handels- und Frankfurter Bank	Blyth Easman Paine Webber International Limited	B.S.I. Underwriters		Caisse des Dépôts et Consignations
Chine Manhanan	Christiana Bank og Kreditkasse	CIBC	Citicorp International Group	Copenhagen Handelsbank
Creditanstalt-Bankverein	Crédit Commercial de France	Credit Suisse First Boston	Daiwa Europe N.V.	Den Danske Bank
				Den norske Creditbank
The Development Bank of Singapore	Dresdner Bank	Dresdner Bankhaus Lambert	European Banking Company	Robert Fleming & Co.
Goldman Sachs International Corp.	Hambro Pacific	Hill Samuel & Co. Limited	Hoare Goveats	Kansallis-Osake-Pankki
Kleinwort, Benson	Kreditbank S.A. Luxembourg	Kuhn Loeb Lehman Brothers International Inc.	Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)	
Lazard Brothers & Co., Limited	Lloyds Bank International	Mammutbank Hannover	Mitsubishi Bank (Europe) S.A.	Mitsui Finance Europe
Samuel Montagu & Co. Limited	Morgan Grenfell & Co., Limited	Morgan Guaranty Ltd	Nesbitt, Thomson	The Nikko Securities Co., (Europe) Ltd.
Nippon European Bank S.A.	Nomura Europe N.V.	Norddeutsche Landesbank	Nordec Bank	Orion Bank
				Pierson, Meldring & Pierson N.V.
PKB Investments	Privatbanken A/S	Salomon Brothers International	Scandinavisk Bank	J. Henry Schroder Wagg & Co. Limited
Skandinaviska Enskilda Banken	Smith Barney, Harris Upham & Co. International		Société Bancaire Barclays (Suisse) S.A.	Société Générale
Société Générale de Banque S.A.	Société Ségnaise de Banque	Standard Chartered Merchant Bank	Stratton, Turnbull & Co.	Svenska Handelsbanken
Swiss Bank Corporation International		Union Bank of Switzerland (Securities)	Verens- und Westbank	J. Vostobel & Co.
		S. G. Warburg & Co. Ltd.	Wood Gundy Limited	

October, 1980

This announcement appears as a matter of record only

September 1980

**IRI**

**Istituto per la Ricostruzione Industriale**

**US \$ 200,000,000**

**Eight Year Loan Facility**

Granted by

**COMMERZBANK Aktiengesellschaft**

Funds provided by

**BANCO DI ROMA THE BANK OF TOKYO, LTD. CHEMICAL BANK**

**COMMERZBANK INTERNATIONAL CREDIT LYONNAIS THE DAH-CHI KANGYO BANK, LIMITED**

**INTERNATIONAL WESTMINSTER BANK LIMITED IRVING TRUST COMPANY**

**MARINE MIDLAND BANK, N.A. MORGAN GUARANTY TRUST COMPANY OF NEW YORK**



## INTERNATIONAL BONDS

**BY FRANCIS GHILES**

**BY FRANCIS GHILES**

**BY IAN HARGREAVES**

**FT INTERNATIONAL BOND SERVICE**

BONDA TREND INDEX AND YIELD					
	Medium term		Long term		
Oct. 17 .....	n.a.	n.a.	n.a.	n.a.	
Oct. 10 .....	n.a.	n.a.	n.a.	n.a.	
Low '90 .....	85.53	(16/5)	83.13	(2/1)	
High '90 .....	86.32	(2/4)	71.54	(29/2)	

EUROBOND TURNOVER (nominal value in \$m)		
U.S. 3 bonds	Credit	Euroclear
Last week .....	2,472	2,738.0
Previous week .....	895.3	2,711.0
Other bonds		
Last week .....	332.1	414.0
Previous week .....	517.4	336.5

\* No information available—previous day's price.

† Only one market maker supplied a price.

**STRAIGHT BONDS:** The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week=Change over price a week earlier.

**FLOATING RATE NOTES:** Denominated in dollars unless otherwise indicated. *C.d.t.e.* shown is minimum. *C.d.t.e.*=Date next coupon becomes effective. *Spread*=Margin above six-month offered rate († three-month).

[illegible]

**CONVERTIBLE BONDS:** Denominated in dollars unless otherwise indicated. Chg. day = Change on day. Cnv. date = First date for conversion into shares. Cnv. price = Current market price of bond per share expressed in currency of share at conversion rate fixed at issue. Prem = Percentage premium of the current market price of the underlying shares via the bond over the most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week are shown in U.S. dollars.

**Company for Trading Securities**  
SAK: Kreditbank NV; Credit Commercial de France; Credit Lyonnais; Commerzbank AG; BNP Paribas; AG-Reservebank; Landeshank Birsgraben; Bank Generale du Luxembourg SA; Banque Internationale Luxembourg; Kreditbank Luxembourg; Allgemeine Bank Nederland NV; Erlson; Handelsbank AG; Credit Suisse/Swiss Credit Bank; Union Bank of Switzerland; Akrovd and Smithers; Bankers Trust International; Bondtrade; The First Commercial Bank of SSecs; London; Citicorp International Bank; Daiwa Europe NV; Deltec Trading Company; Dillon, Read Overseas Corporation; CIBC; Citicorp; Goldman Sachs International Corporation; Hambro Bank; IRI International; Kidder Peabody International; Merrill Lynch; Morgan Stanley; Salomon; Nesbitt Thomson; Orion Bank; Salomon Brothers International;

CURRENT INTERNATIONAL BOND ISSUES							
Borrowers	Amount m	Maturity	Ax. life years	Coupon %	Price	Lead manager	Offer yield %
<b>U.S. DOLLARS</b>							
†B&P	250	1988	7½	5½	100	BNP, CSFB	5.654+
†UBR O'neal Fin. NY	50	1988	7	12½	98½	CSFB	13.767
†Banca Nac. Argentina	25	1987	7	6½	100	Daiwa (Europe)	6.0604
†Tesco	50	1995	—	8	700	Kuhn Loeb, SBC Intl.	8.000
†NZ Forest Products	25	1988	8	12½	100	Kidder Peabody, LBI	12.750
†Den Norske Creditbank	20	1990	10	6½	100	CSFB, Nordic Bank	6.1834
†Turbo Resources	25	1990	10	12½	*	Orion	5.3194
†Soc. Gen. de Banque	100	1987	7	5½	100	CSFB, EBC, S.G. de B.	
Comm. Fed. de Elec.	75	1987	—	13	*	CSFB	
††EIB	100	1988	8	12½	100	Merrill Lynch W.W.	13.156
††EIB	100	2000	13.1	13½	99½	Merrill Lynch W.W.	14.034
†Trailer Train	40	1992	7.55	12½	100	Manufact. Hanover	13.250
†Austrian Res. Dev. Bk.	30	1983	—	12	99½	SBC Intl.	12.209
†Fed. Bus. Dev. Bk.	50	1985	5	12½	100	Wood Gundy	12.250
†Telefonica Nac. Espana	50	1990	10	6½	100	BNP, Dillon Read	6.0604
SOCLI Intl. Fin. NV	15	1995	—	9-9½	100	Orion, Bateman Eich	
Abitibi Price	50	1990	10	13½	*	Wood Gundy	
†Moran Energy Intl. NV	40	1995	15	8-8½	100	Smith Barney Bateman Eich	
†Kleinwort Benson Fin. BV	50	1991	9	5½	100	Kleinwort Benson	5.9184
†Toto Manka Kaisha	20	1996	15	8	100	Nikko Secs. (Europe)	9.000
<b>D-MARKS</b>							
B. Cen. Costa Rica	50	1985	5	10	100	DG Bank	10.800
†EIB	200	1990	10	8½	99½	Deutsche Bank	8.577
†Midland Intl. Fin. Sys.	180	1990	10	99	84	Deutsche Bank	8.453
††Taurus Automobile	100	1990	10	8½	100½	Bayerische Hypotheken	3.462
†Japan Airlines	100	1987	7	9½	100	Deutsche Bank	8.125
†ESCOM (g'ated S.A.)	100	1987	7	9½	100	Dresdner Bank	9.250
††Eurofima	50	1987	7	8½	100	Bayerische Landesbank	8.250
†Indl. Bk. of Finland	50	1990	4½	8½	99½	BHF Bank	8.615
†Asian Dev. Bank	100	1990	10	8½	100	Deutsche Bank	8.750
<b>SWISS FRANCES</b>							
†Autopistas Aragon.	30	1990	—	6½	99	Sodich	4.5934
†Österreichische Bkl.	100	1990	—	6½	100	Wirtschafts- und Privatk.	6.125
††Dome Petroleum	100	1986	—	6	100	Credit Suisse	4.000
††Sumitomo Elec.	50	1985	—	5½	700	Credit Suisse	5.125
†Heron Intl. Fin. BV	50	1990	—	6½	100	B'que Keyser Ullmann	6.750
†Enpetrol	50	1990	—	6½	100	UBS	6.500
††SNIto Electric	50	1986	—	5½	100	SBC	5.125
<b>LUXEMBOURG FRANCES</b>							
††Sparbankernas Bank	250	1987	5½	11½	100	Kreditbank (Luxem.)	11.750
††F.G. Hypotheekbank	250	1985	5	11½	100	Kreditbank (Luxem.)	11.500
<b>GUILDERS</b>							
Nationale Nederlandse	40	1987	5½	10	99½	ABN	10.051

\* Not yet priced. † Fiscal terms. †† Placement. †† Floating rate note. † Minimum. † Convertible. †† Registered with U.S. Securities and Exchange Commission. † Purchase Fund.

Note: Yields are calculated on AIBO basis.

# U.S. BONDS

## Kaufman triggers a reversal

THE FEDERAL Open Market Committee, the arm of the Fed which sets the central bank's credit market stance, meets tomorrow with another difficult week behind it. Money supply data released on Friday evening, showed a \$5.1bn increase in M-1 and took both basic measures of money supply close to or above the Fed's long-range growth targets.

Between Monday and Wednesday, the market continued to

enjoy its sprightliest rally for many weeks, but the slightness of the confidence underpinning this advance was evident when a routine speech by Dr. Henry Kaufman, the Salomon Brothers economist, on Thursday afternoon was enough to trigger a reversal.

Dr. Kaufman merely reiterated his view that with a half-hearted battle against inflation being waged in Washington, there is no foreseeable chance that either inflation or long bond yields will return to single figures.

His words were swiftly followed by the news that gross national product grew by 1 per cent in the third quarter, making the recession just passed the

shortest on record, unless, as many believe, we are now in the middle of only a false dawn.

So, the Open Market Committee is looking at a valiantly growing economy still very volatile money growth, and loan demand which has been strong enough to allow the banks to fix their prime rates rather aggressively.

Where does the Fed go from here? According to the economists at Chase Manhattan, the answer is as close to being unequivocal as economists ever get. "The Fed is very likely to decide another tightening move is required," they say, adding that even if no action is taken now, the market will merely believe the Central Bank has

tactfully delayed a move until after the election.

Others have confidence in the fact that the Fed adopted a fairly easy stance last week, even though it would be known by midweek how bad the money supply figures were going to be.

It is evident, however, that the Fed now has little room indeed to manoeuvre in one interest rates—a fact which suggests there are slight prospects for downward movements. Indeed, the Fed would probably not be unhappy to see rates hold a roughly their present level. Stability itself would be some kind of positive note, which to end this year of unprecedented credit volatility.

### U.S. INTEREST RATES (%)

	Week to %	Week to %
	Oct 17	Oct 10
Fed funds wkly. av.	12.58	12 01
1-month Treas. bill	10.40	10.85
3-month CD	12.45	12.55
Treas. 30-year and	11.30	11 12
Long-term AAA util.	12.53	12.50
Long-term AA indus.	12.00	12.38
Source: Salomon Bros., estimates.		

All these securities having been sold, this announcement appears as a matter of record only.

# FFI

## Finance for Industry International B.V.

*(Incorporated in The Netherlands with limited liability)*

£20,000,000

13½ per cent. Guaranteed Notes 1987

unconditionally and irrevocably guaranteed by:

## Finance for Industry Limited

*(Incorporated in England under the Companies Acts 1948 to 1967)*

**S. G. Waxburg & Co. Ltd.**

Banque de Paris et des Pays-Bas  
County Bank Limited  
Lloyds Bank International Limited  
Samuel Montagu & Co. Limited  
The Royal Bank of Scotland Limited

Barclays Bank Group  
IBF International Limited  
Merrill Lynch International & Co.  
Nomura Europe N.V.  
Salomon Brothers International

Westdeutsche Landesbank Girozentrale

Aba Dhabi Investment Company  
Algeriens Bank Nederland N.V.  
American Express Bank  
A. E. Ames & Co.  
Amsterdamsche Bank N.V.  
Arnhold und S. Bleichroeder, Inc.  
Banca Balogh Stuart Shields  
Banca Commerciale Italiana  
Banca Nazionale del Lavoro  
Bank of America International  
Bank Julius Baer International  
Bank Leu International Ltd.  
Bank Mees & Hope NV  
Bank of Tokyo International  
Banque Armoises Lambert S.A.  
Banque Française du Commerce Extérieur  
Banque de l'Indochine et de l'Extr.  
Banque Internationale à Luxembourg S.A.  
Banque Nationale de Paris  
Banque de l'Union Européenne  
Barclays Col & Co. N.V.  
Baring Brothers & Co.,  
Bayrische Hypotheken- und Wechsel-Bank  
Bayrische Landesbank  
Bayrische Vereinsbank  
Berger Bank  
Besliner Handels- und Finanzver Bank  
Blyth Eastman Price Webster  
B.S.I. Underwriters  
Caisse des Dépôts et Consignations  
Chase Manhattan  
Chemical Bank International Group  
Christians Bank og Kreditkasse  
CIBC  
Citicorp International Group  
Commerzbank  
Compagnie de Banque et d'Investissements  
Compagnie Monégasque de Banque  
Continental Illinois  
Crédit Commercial de France  
Crédit Lyonnais  
Crédit Suisse Fribourg  
Creditanstalt-Bankverein  
Credito Italiano  
Dai-ichi Kangyo International  
Daiva Europe N.V.  
Richard Dene & Co.,  
Den Danske Bank  
Den norske Creditbank  
Deutsche Bank  
DG BANK  
Dillon, Read Overseas Corporation  
Dresdner Bank  
Eberhard-Wachsbaur  
European Banking Company  
Robert Fleming & Co.  
Fuji International Finance  
Gefisa International Ltd.  
Genoeseische Zentralbank AG  
Girocentrale und Bank der Österreichischen Sparkassen  
Goldman Sachs International Corp.  
Groupement des Banquiers Privés Genevois  
Hambros Bank  
Hertiebank N.W. (Overseas)  
HSBC Samuel & Co.  
Hoare Green Ltd.  
J.P. Hutton International Inc.  
Istituto Bancario San Paolo di Torino  
Japan International Bank  
Kiddier, Pashbury International  
Kleinwort, Benson  
Kreditbank N.V.  
Kreditbank S.A. Luxembourgcoise  
Kohn Loeb Lehman Brothers International Inc.  
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)  
Kuwait International Investment Co. s.a.l.c.  
Kuwait Investment Company (S.J.K.C.)  
Lazard Frères et Cie  
London & Commercial Bankers  
LYONNaise International  
Malayan Young Wee International  
Manufacturers Hanover  
P. Metzler weel, Solm & Co.  
Morgan Grenfell & Co.  
Morgans Guaranty Ltd.  
Morgans Stanley International  
National Bank of Abu Dhabi  
Nederlandse Middenstandsbank N.V.  
The Nikko Securities Co. (Europe) Ltd.  
Nippon Credit International (HK) Ltd.  
Norddeutsche Landesbank  
Nordic Bank  
Sel. Oppenheim Jr. & Cie.  
Ozior Bank  
Parsons, Hedding & Parsons N.Y.  
FEB Investments  
Postpankisi  
Tatvanbanken A/S  
Rabobank Nederland  
Robofield Bank AG  
N.M. Rothschild & Sons  
The Royal Bank of Canada (London)  
Sanwa Bank (Underwritten)  
Scandinavisk Bank  
J. Henry Schroder Weyg & Co.  
Skandinaviske Enskilde Banken  
Smith Barney, Harris Upham & Co.  
Société des Banques S. G. Warburg & Loe  
Société Générale  
Société Générale de Banques S.A.  
Spazbanktrans Bank  
Strass, Turnbull & Co.  
Sumitomo Finance International  
Svenska Handelsbanken  
Swiss Bank Corporation International  
Swiss Bank Zürichmann, Witt & Co.  
Union Bank of Switzerland (Securities)  
Vereins- und Westbank  
Yamatibank  
Warburg Paribas Backer  
Williams, Glyn & Co.  
Dean Walter Reynolds International  
Wood Gundy  
Yamatibank International (Europe)







## CONTRACTS

### London Brick buys £2.5m dragline

London Brick Company has ordered from RANSOMES AND KAPLER, the largest walking dragline ever sold to the brick-making industry, which will be specially built for delivery in November 1980. The contract is worth £2.5m.

The North Eastern Region of the Central Electricity Generating Board has placed a contract with MATTHEW HALL ORTECH to design and build a modified coal handling and storage facility at Blyth power station. The contract, worth £4.5m, is for the provision of a system for the rapid discharge, handling and stacking of rail-borne coal which will be delivered at a rate of 1,500 tonnes per hour and reclaimed at 650 tonnes per hour. The new plant is scheduled for operation by late 1981.

ROLLS-ROYCE MOTORS diesel division, Shrewsbury, has three orders for 32 of its 265L engines. Largest is from Express Dairies—for 14 engines for Seddon Atkinson 400s. The second, is for engines for 12 Seddon Atkinson tractors, placed by Manor Bakeries, part of the RHM Group. The third order is for six engines to power Foster's 8-4 demountable waste disposal bodies for Devon County Council.

REYNOLDS BOUGHTON has an order from the Southern Electricity Board for 43 four-wheel-drive RB44 chassis. The British-designed and built 5000 kg gross (maximum payload 3275 kg) cross-country vehicle is claimed to perform well on or off roads. It incorporates a two-speed transfer box—with permanent four-wheel drive.

SULZER BROS. (UK) has orders from Foster Wheeler for equipment for Roche Products' new large scale Vitamin C plant at Dairy, Scotland.

The special purpose division of MARWIN PRODUCTION MACHINES, Wednesfield, has been awarded a contract for over £1.5m from the Ford Motor Company. This order is in addition to one received earlier in the year for over £700,000. Five special rotary index machines are being supplied for the machining of an important chassis component—three machines are going to Germany.

N. G. BAILEY ORGANISATION has the total electrical contract for the new bulk store, distribution centre and offices of the Oxford University Press in Corby, Northamptonshire. Another contract involves the complete electrical services for the new DRSS computer centre and car park, Reading.

BROWN AND ROOT (UK) has been awarded a contract by Occidental Petroleum (California) for the engineering design and project management of the Claymore field extension project in the North Sea.

Amoco (UK) Exploration Company, operator of the N. W. Hutton Field Licence Group, has awarded a contract to GROUT CON (UK) for the fabrication and hook-up of all modules for the N. W. Hutton drilling and production platform. The contract is for construction of all production, drilling and quarters modules including onshore fabrication, loadout, seafastening, offshore hook-up and pre-commissioning. The modules will be installed on the platform jacket which is being constructed at McDermott Scotland's yard at Ardersier under a separate contract awarded in 1979. About three-quarters of the work will be carried out in the UK.

BP Petroleum Development has awarded a contract to construction JOHN BROWN for the first phase of a gas treatment plant at Kinnell, Grange-mouth. The contract covers preparation of an engineering design package, a project programme and an estimate for the plant. The installed cost of the plant is provisionally estimated at £15m.

H. ERKEN, Hadleigh, Suffolk, has an order for bottling plant from the Barr Group for the new Wishaw factory. The order is for an Ormann and Herbst Bamsa 80/14 bottling group comprising 80 head counter-pressure filler and 14 head Alcoa screw capper.

## APPOINTMENTS

### Express Dairy Foods post

Mr. Paul Wilkinson, executive director of Eden Vale and Express Catering Foods, has been appointed to the Board of EXPRESS DAIRY FOODS, the parent company. Mr. Wilkinson joined Express as executive director in December 1979, having previously been with Birds Eye.

Mr. Wm. Harvey, senator and honorary treasurer, Queen's University of Belfast, has been elected to the Board of the Belfast-based merchant bank, UNICO FINANCE in addition to being appointed chief accountant.

Mr. I. N. MacCallum has been appointed technical director of HUGH SMITH, a member of the Low and Bonar group.

Mr. A. H. Pendleton has been appointed works director of STEELING METALS, a member of the Birmid Quilcast group.

Mr. Robert Douglas, founder of ROBERT M. DOUGLAS HOLDINGS, has been appointed president.

Mr. E. T. B. Stilling has been appointed to the new post of chief engineer, REED PAPER AND BOARD (UK).

Two appointments have been made within the financial organisation of the YORK EUROPE group. Mr. Roger H. Hockey, financial controller, York UK Marketing, London, becomes financial controller for all York operations in the UK. Mr. Don

Godfrey, financial controller, Basildon factory is appointed management information systems manager, York Europe.

Mr. Francis Thayne, at present production director of WILLIAM THYNE, will become sales director and Mr. Neil Forrest has been appointed production director. Mr. Thayne succeeds Mr. Robert Biggs, who is taking up the appointment of sales and marketing director at Mardon Son and Hall.

Mr. Jack Nicholl, principal of the Oxford Air Training School since 1972, has joined the Board of the School's parent company, CSE AVIATION.

Dr. R. W. Sarsby has joined the CONSTRUCTION INDUSTRY RESEARCH AND INFORMATION ASSOCIATION as its research manager for earthworks and foundations.

GREY ADVERTISING (SCOTLAND) has appointed Mr. Peter Hawkins as deputy managing director. He has spent the previous six years with Charles Barker.

Dr. R. G. W. Anderson has taken up his post as Keeper of the Department of Chemistry at the SCIENCE MUSEUM on the retirement of Dr. Frank Greenaway.

Mr. John Elliott has been appointed general sales manager for DE DISTRICT. Formerly with the UK sales organisations of Bosch and Toshiba, Mr. Elliott

will be responsible for the development of the recently created UK subsidiary of De Dietrich et Cie, Niederbronn, France.

After seven years as chairman of the Board of BUILDING MAINTENANCE COST INFORMATION SERVICE, Mr. Bernard A. Speight has decided to stand down. The Environment Secretary and the President of the Royal Institution of Chartered Surveyors have named Mr. Edward Watts, as the new chairman.

Mr. Brian Bailey has joined the investment department of VAN CUTSEM & ASSOCIATES as UK investment manager. He was previously in charge of private clients at Schlesinger Investment Management Services.

Management changes have been made by the Leicester-based FORD & SLATER GROUP, commercial vehicle distributors. Mr. David Glass, an executive director, relinquishes the management of Car and Commercial Services, Aylesbury, to take up a similar appointment with Ford and Slater, Grimsby. He is succeeded at Aylesbury by Mr. Fred Jones.

The Municipal Group states that Mr. Anthony Pearce, managing director of Brintex exhibition organising company, and Mr. Ewen Stamp, group financial controller, have been appointed to the Board of MUNICIPAL PUBLICATIONS. Mr. Stamp has also been appointed to the Board of the Municipal Journal.

## INSURANCE

### Insurers express concern about proposed Scottish law reforms

BY OUR INSURANCE CORRESPONDENT

A FORTNIGHT ago I was shown the draft of a new commercial insurance contract aimed at the overseas market—a well drafted, explicit document with just one exception: the contract was declared to be subject to "British law."

There is, of course, no such law: there is English law, Scottish law, there is Northern Irish law, and there are the laws of the various Channel Islands and of the Isle of Man. While the laws of these various parts of the UK are often not just similar, but for practical purposes, identical, there remain a number of differences, which many reformers reckon should be eliminated.

In England, for example, there used to be a three-year limit to bring claims for damages for personal injury, but the three-year rule worked harshly against victims of industrial disease who become only slowly aware of their misfortune. Two statutes in 1968 and 1975 altered English law substantially in the victim's favour.

But parallel reforms have not been introduced in Scotland so the Scottish pneumoconiosis victim can still be faced with strict time limits, a fact highlighted in damages claims recently before the courts. The Scottish Law Commission, in Edinburgh, have been considering injury limitation problems and have published a working paper for

general discussion. But positive recommendations for reform are some way away, and their final shape is not yet clear.

Meanwhile, down at Westminster, both Houses have been giving attention to a Bill, the Law Reform (Miscellaneous Provisions) (Scotland) Bill, which tries to reform a number of different aspects of Scottish law.

In July the Commons Standing Committee agreed a new clause providing the Scottish courts with a discretion to override time limits in personal injury damages cases. This clause, to a considerable degree, pre-empted the work of the Scottish Law Commission.

The purpose of the clause is to bring Scottish law into line with present English law, a laudable aim, but in fact the clause as accepted by the Commons creates a new difference. Under the English 1975 Act, the judges have to observe statutory guidelines in deciding whether to override time limits—but under the proposed new Scottish law, the Scottish judges will have unfettered discretion.

In the Commons in July, at the Report stage of the Bill, this clause was widened to give clear retrospective effect to the change by allowing the Scottish judges discretion to re-open cases which had been adjudged out of time by the courts according to pre-existing law. In the coming week, the

House of Lords has to consider this clause among other Commons amendments, and insurers are watching the situation with some anxiety.

Insurers do not oppose the "equalisation" of English and Scottish law, but they are concerned at the unfettered discretion being proposed for Scottish judges. In effect, unfettered discretion gives every claimant the chance to try his luck in the courts. Insurers reckon that without guidelines as in England, there will be much more costly litigation in the next few years until it becomes clear how the Scottish judges will exercise their discretion.

There is an old maxim that hard cases make bad law. There are probably only a few hard cases that have provoked the clearly retrospective purpose of the Report Stage amendment, and so the immediate consequences may not be of financial importance.

What concerns insurers more is that in this small way a legislative precedent is being set, if the principle of retrospective legislation is given Parliamentary approval. Their fear is that when another Scottish or English law reform Bill dealing with injury compensation is on the stocks a much greater number of closed cases may be opened at a legislative stroke, with incalculable financial consequences for insurers' liability funds.

# The HFC Trust Story

## 1974 1980

Bristol

- |             |                     |                     |
|-------------|---------------------|---------------------|
| Barking     | Gillingham          | Plymouth            |
| Barnsley    | Gloucester          | Portsmouth          |
| Bedford     | Gravesend           | Preston             |
| Birkenhead  | Grimsby             | Reading (1)         |
| Birmingham  | Halifax             | Reading (2)         |
| Bootle      | Hartlepool          | Rochdale            |
| Bournemouth | Hanley              | Romford             |
| Bracknell   | High Wycombe        | Rotherham           |
| Bradford    | Hull                | Rugby               |
| Brighton    | Ilford              | Runcorn             |
| Bristol (1) | Ipswich             | St. Albans          |
| Bristol (2) | Isleworth           | Sheffield           |
| Bristol (3) | Kingston-           | Slough              |
| Bristol (4) | upon-Thames         | Southend-on-Sea (1) |
| Burnley     | Leeds               | Southend-on-Sea (2) |
| Bury        | Leicester           | Southampton (1)     |
| Canterbury  | Leigh               | Southampton (2)     |
| Chatham     | Lewisham            | Staines             |
| Chester     | Liverpool           | Stockport           |
| Colchester  | Luton               | Stretford           |
| Crew        | Maidstone           | Sunderland          |
| Croydon (1) | Manchester          | Swansea             |
| Croydon (2) | Mansfield           | Swindon             |
| Darlington  | Middlesbrough       | Tooting             |
| Derby       | Newcastle-upon-Tyne | Uxbridge            |
| Doncaster   | Newport             | Walsall             |
| Dundee      | Newtown             | Wandsworth          |
| Eastbourne  | Norwich             | Watford             |
| Edinburgh   | Nottingham (1)      | Wembley             |
| Edmonton    | Nottingham (2)      | Wolverhampton       |
| Eltham      | Nuneaton            | Woolwich            |
| Exeter      | Oldham              | Yardley             |
| Farnborough | Palmers Green       | York                |
| Gateshead   | Peterborough        |                     |

### Smiths Industries wins £3m orders from Boeing

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SMITHS INDUSTRIES, the UK electronics group, has won orders from Boeing of the U.S. worth over £3m for instruments and systems in commercial jet airliners.

The contracts include engine instruments for Boeing 747 Jumbo jets worth about £800,000; auto-throttle speed control systems for Boeing 727s and 737s worth £2.5m; and flight instruments for 727s and 737s worth about £270,000.

Smiths Industries has had considerable success in North American markets this year. Other contracts have included electronic engine control units for the Rolls-Royce-Allison TF41 engines and the LTV A-7 aircraft; and electronic "head-up display" and weapon-aiming systems for the AV-8A Harrier fighters for the U.S. Marine Corps, and head-up displays for the new advanced Harrier AV-8Bs.

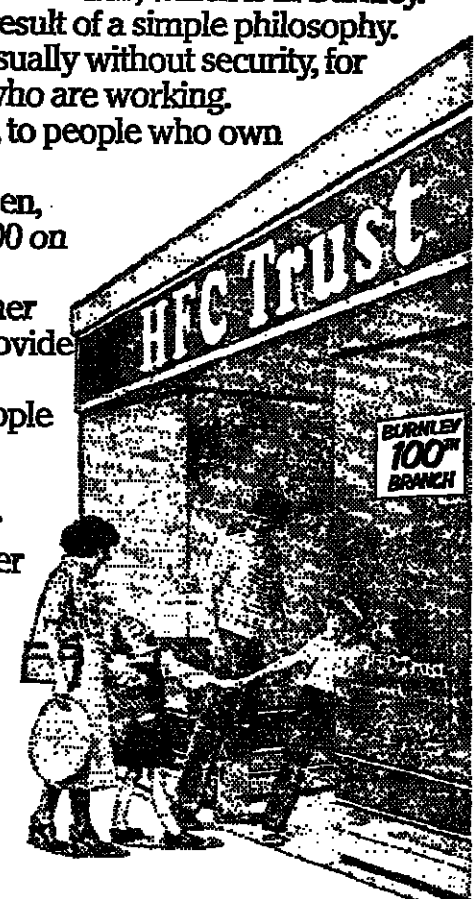
## WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

**TUESDAY**  
**COMPANY MEETINGS**  
 Howard Shuterling, The George Inn, 12.30  
 Laid Investments, Churchill Hotel, Portman Square, 12.00  
 Perkins, 12.00  
 Saxon, 12.00  
 Saxon, 12.00  
**BOARD MEETINGS**  
 Bristol, 12.00  
 London, 12.00  
**DIVIDEND & INTEREST PAYMENTS**  
 Baxendale, 12.00  
 Baxendale, 12.00  
 Baxendale, 12.00  
**WEDNESDAY**  
**COMPANY MEETINGS**  
 Baxendale, 12.00  
 Baxendale, 12.00  
 Baxendale, 12.00  
**BOARD MEETINGS**  
 Baxendale, 12.00  
 Baxendale, 12.00  
**DIVIDEND & INTEREST PAYMENTS**  
 Baxendale, 12.00  
 Baxendale, 12.00  
 Baxendale, 12.00

HFC Trust Ltd, Cory House, The Ring, Bracknell, Berkshire.

Six years ago nobody in this country had heard of HFC Trust. Today we open our 100th high street branch, which is in Burnley. We think our rapid success is the result of a simple philosophy. To provide loans of up to £5,000 usually without security, for any reasonable purpose, to people who are working. To provide up to £20,000, secured, to people who own their own homes. To be open when the shops are open, 9.30 to 5.30 weekdays, and 9.00 to 1.00 on Saturdays. To advise on any aspect of consumer finance and banking services and provide a written quotation on request. But mostly, to be the friendliest people to talk to about money. No formality, no appointments. Next year we plan to open another 25 branches. And it won't be long after that we'll have 200. But that's another story.



# HFC Trust

Someone to talk to about money



# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## PACKAGING

### Wrapping idea from the heavens

A NOVEL principle of planetary motion—products and stretchwrap material revolve around each other in a complete circle—is the essence of a new concept in stretch overwrap machines from the U.S. being marketed in the UK by Lawton, Lawco House, 60 Vauxhall Road, Liverpool (051-227 1212).

The system is low in cost, uses minimal energy, does not require a large working area and promises an entirely new visual package. Although the visual effect is comparable with shrinkwrap, says the company, the Spinner range shares none of the heat disadvantages of that system, and the uniform results are an unquestionable improvement over slower, more expensive hand-wrapping methods.

Standard model operates at up to 20 revolutions a minute, stretchwraps packages up to 50 lb in weight, in practically any configuration, up to 18 x 18 x 24 inch, and is said to be ideal for unitising several items to replace costly individual shipments.

A bigger model incorporates a heavy duty motor coupled with a strengthened loading platform to withstand up to 90 lb package weight.

Super version differs from both the other models in accepting larger package dimensions of up to 34 x 34 x 24 inch and also takes packages up to 90 lb in weight.

A bench mounted mini model is designed to speed up the packaging of small, light items and although its construction is similar to the basic design, its main rotating circle is smaller so that the speed of operation can be safely increased to 60 revolutions a minute, three times faster than the standard

Spinner. This means at least a doubling of the production speed, says the company. The unit is portable and can be easily transported to areas where there is a need for quick, light work.

Table-top micro is the newest addition to the range and is for stretch overwrap bundling of physically small and light items up to 6 x 6 x 12 inch.

Lawton also announces a shrink tunnel and a variety of perforated films to suit particular packaging requirements. Economy is the prime consideration in offering shrinkwrap film pre-perforated in specific sizes to meet exact customer requirements to ensure just the correct amount of film is dispensed for single product encasement. Cling properties of this film give tight, smooth wraps throughout the manufacturing cycle—particularly important in the food industry—quality ensures minimal loss of flavour and moisture.

Designed for producing highly finished eye-catching point of sale and presentation packing, the shrink tunnel handles items from only 50 mm square up to 305 mm wide by 203 mm high. Applications for use are machines are said to cover anything from bundling, to replacing main packing cases, of products as varied as brake shoes, gloves, flower pots, compost, electrical parts, bottles, cans and food, suspension packs containing bottles, drugs, vitamins and dairy packs of bulk cottage cheese and similar foodstuffs.

Small items packed in volume (electrical products and plastic components) lend themselves particularly to stretch bundling, says Lawton.

FOR EVERY commercially successful oil well drilled in the North Sea, another 18, on average, prove barren.

And as the North Sea oil fields have a better record of success than most parts of the oil-bearing world, it is clear just how important are new ways of improving the "hit rate."

After all, the world demand for energy is so imperative that the oil consumed in the past ten years equals the amount used over the previous 100.

One answer is sophisticated electronic techniques, and at a recent Faraday Lecture—sponsored by the Institution of Electrical Engineers—and given this year by British Petroleum, the application of electronics to the exploration, extraction and production of oil were outlined.

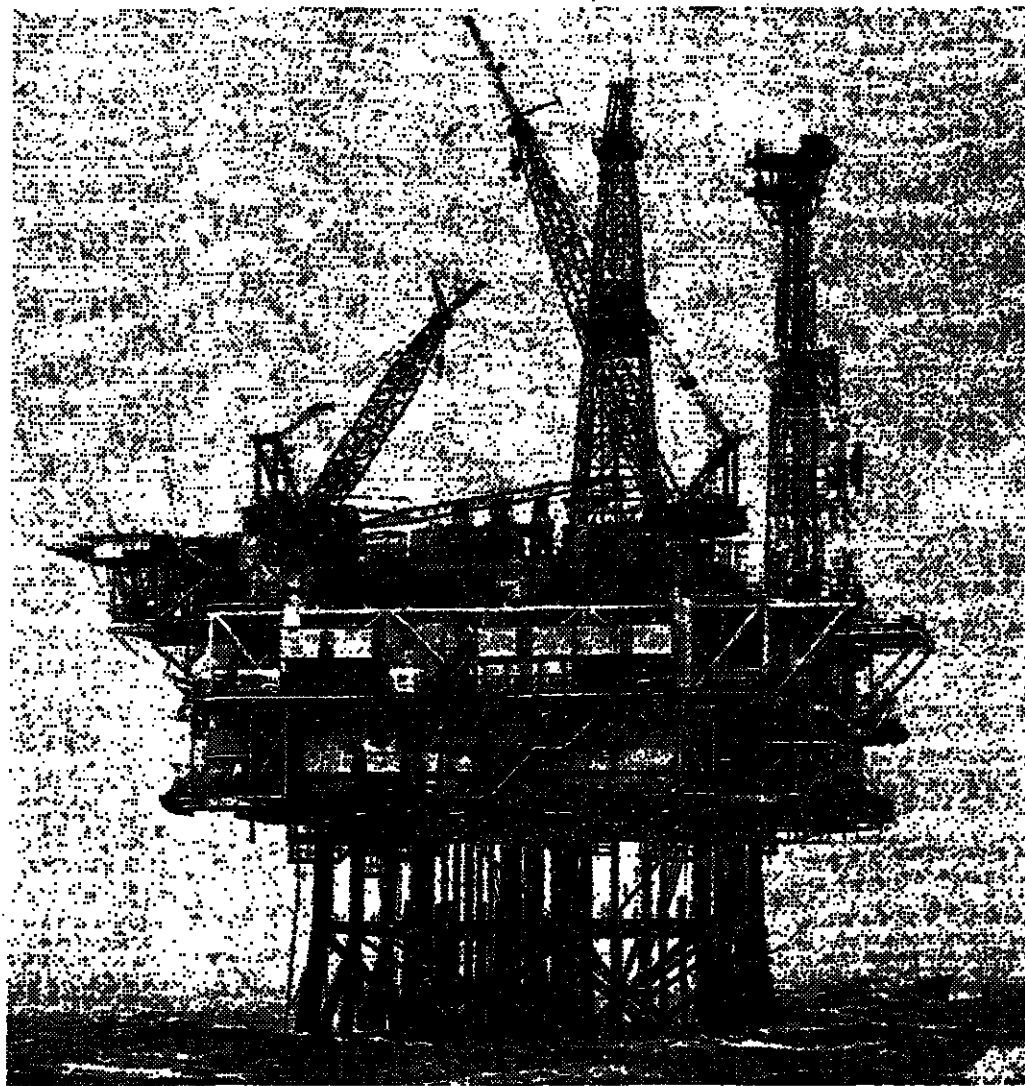
At the very beginning of the oil exploration process, geologists now carry out surveys of likely areas using aerial photographs; in the future, a system of satellite scanning will be used.

The seismic survey follows. The effect of small explosions is monitored by listening devices called geophones placed at varying distances from the original "bang." This indicates the underlying composition of the earth.

The next step is to use a set of four different electronic detectors—sondes—to provide more detailed information about the strata and to indicate oil deposits trapped under a sandstone layer.

When placed in a test borehole, the first sonde measures radioactivity differences between the various layers of rock; the second measures pressure which also differs between rock and sandstone; the third is a sonic device which determines how far each layer extends and the fourth sonde measures differences in electrical resistance.

This sonde is the most important of all because it can tell whether liquid detected by the previous sondes is oil or water. With this information and rock samples taken from sev-



Graythorpe 1 in BP's Forties field; satellites aid accurate location of the platform above the oil

eral more boreholes, the company then has to decide whether or not to drill an exploration well.

Towing out an oil production rig to a position in the North Sea is in many ways akin to landing a spacecraft on the moon. A control room based on a nearby support ship has to monitor the rig as it is floated out to its final resting place and anchored.

Satellites are used to give

a navigational fix so that an oil rig—weighing about 21,000 tonnes and containing four times as much steel as the Eiffel Tower—can be anchored over the ocean with precision. Failure to hit the right spot can cost millions of pounds in lost time and untapped oil.

In the future this navigational aid will become more important as oil companies introduce specially converted

oil tankers to exploit small oil fields which are now only marginally economic. These tankers will move from one well head to another.

Once a rig is operational, electronics takes over the role of monitoring and controlling the flow of oil as it rises from the sea-bed or land-based deposits.

Computers based on shore terminals—often hundreds of

miles away—interpret information which is relayed from the well head by sensors.

With 700,000 gallons of oil flowing out of the Forties field every hour, measurements such as temperature, pressure, and oil flow are important to calculations of how much oil is being produced. Safety is also under computer control. The computer is connected to devices which can detect the presence of gas and fire. Other sensors monitor the pipeline for cracks.

In Alaska, where an \$8bn pipeline stretches more than 800 miles over mountains and rivers in temperatures of -60 degrees F the pipeline is remotely monitored from one point in the south at Valdez. One operator seated at his console can shut down the entire trans-Alaska pipeline, or vary its performance at will.

Automatic alarms can also initiate actions. For example, indications of an earthquake will shut down the pipeline inside five minutes unless the operator overrides the computer.

For effective communication on land, oil companies are able to use so-called "line of sight" microwave systems which are capable of carrying simultaneously a large number of telephone channels plus computer data. Lines of microwave transmitters—which operate on very high frequencies—each other within sight of each other and pass the signal to its destination.

Offshore, providing the high capacity data links is more difficult, especially in the North Sea where some platforms are 175 miles from land—well out of the range of normal microwave transmitters. The oil industry uses a system called tropospheric scatter. This bounces microwaves off the earth's atmosphere about eight miles up. Though the power of the original beam is lost, sufficient energy remains to be received by aerials up to 400 miles away far beyond normal areas of reception.

## Satellites and sensors aid search for oil

BY ELAINE WILLIAMS

**Structural steelwork**  
is part of.

**Norwest**  
**Holst**  
total capability  
01-235 9951

### COMPUTING

#### York's Ada gets £0.25m

INTEREST in the new computer "Ada," hailed as the Cobol of the 1980s, is underlined by the award of over £250,000 to York University for research in software technology.

York is one of the centres in the UK for the development of Ada, a real-time language designed for the U.S. Department of Defence by an international team headed by M. Jean Ischiah of the French computer company, CII-Honeywell-Bull.

The York award comes from the UK Science Research Council, and will pay for a powerful new computer, a Digital Equipment Corporation VAX-11/780. The new computer, one of the most powerful in the Digital range will be used to develop software tools, including an Ada compiler.

The York Ada compiler is expected to be ready in 1982 as one of a collection of software tools forming the Ada Programming Support Environment.

The language is named after Ada, Lady Lovelace, generally acknowledged as the world's first computer programmer who worked with Charles Babbage.

### TRANSPORT

#### Better cabs for trucks

BY PRODUCING its latest commercial vehicle driving cab in aluminium instead of steel, Motor Panels (Croydon)

reaches it has made a weight saving of about two-thirds. Two sleeping bunks are provided and the company claims that maximum utilisation of space has been achieved for the by making use of the driver's and mate's seats the back portion of which can be folded forward to form the ends of the lower bunk.

Motor Panels has also worked with British Leyland on the development of a new cab for the latter's T45 Roadtrain vehicle. This will also be a "sleeper cab." Both cabs can be seen at the Motor Show now running at the National Exhibition Centre, Birmingham.

## BOND DRAWINGS

### \*ELECTRIC AND MUSICAL INDUSTRIES LIMITED

U.S. \$15,000,000 6½ per cent Loan 1982

#### DRAWING OF BONDS

The undermentioned Bonds of the above Loan amounting to U.S.\$1,356,000 were Drawn on 7th October, 1980, at the office of LAZARD BROTHERS & CO., LIMITED in the City of London by Mr. Richard Graham Rosser of the firm of De Pinna, Scores & John Venn, Public Notaries of 101 Salisbury House, London Wall, London EC2M 5UP.

#### BONDS OF U.S. \$1,000 EACH

164	1683	3485	7603	8994	8990	10688	11551	12108	12540	12527	13248	13622	14123
190	1687	3489	7617	9001	8992	10675	11554	12110	12542	12530	13251	13627	14127
204	1690	3519	7620	9004	8995	10681	11557	12112	12545	12533	13254	13632	14130
206	1693	3522	7627	9007	8997	10690	11560	12115	12548	12546	13257	13635	14133
211	1696	3525	7630	9009	8999	10693	11563	12118	12551	12549	13260	13638	14136
239	1700	3529	7633	9013	8997	10697	11566	12121	12554	12552	13263	13641	14139
411	1713	3532	7642	9016	8933	10700	11569	12125	12557	12555	13266	13644	14142
414	1716	3535	7646	9019	8935	10703	11572	12128	12560	12558	13269	13647	14145
418	1723	3538	7649	9022	8938	10712	11574	12131	12563	12562	13272	13650	14148
421	1726	3541	7652	9025	8941	10715	11577	12134	12566	12565	13275	13653	14151
471	1734	3549	7660	9029	8945	10722	11580	12137	12569	12567	13278	13656	14154
626	1757	3557	7673	9032	8958	10725	11582	12142	12577	12571	13281	13672	14162
628	1760	3562	7676	9035	8962	10734	11585	12145	12580	12578	13284	13677	14165
654	1766	3567	7682	9037	8967	10742	11588	12148	12583	12582	13287	13680	14168
701	1789	3580	7690	9049	8971	10749	11591	12151	12586	12585	13290	13683	14171
712	1792	3583	7694	9055	8975	10751	11595	12154	12589	12588	13293	13686	14174
715	1795	3586	7697	9058	8978	10754	11598	12157	12592	12591	13296	13689	14177
754	1807	3598	7707	9067	8987	10763	11602	12160	12595	12594	13299	13692	14180
756	1810	3601	7710	9070	8990	10766	11605	12163	12598	12597	13302	13695	14183
772	1817	3608	7717	9077	8997	10773	11612	12170	12605	12604	13309	13702	14190
776	1821	3612	7721	9081	8999	10777	11616	12174	12609	12608	13313	13706	14194
786	1831	3622	7731	9091	9009	10787	11626	12184	12619	12618	13323	13716	14204
802	1838	3629	7738	9098	9016	10794	11633	12191	12626	12625	13330	13723	14211
834	1866	3657	7767	9111	9029	10807	11646	12204	12639	12638	13343	13736	14224
836	1868	3659	7769	9113	9031	10809	11648	12206	12641	12640	13345	13738	14226
838	1870	3661	7771	9115	9033	10811	11650	12208	12643	12642	13347	13740	14228
921	1938	3729	7839	9173	9091	10879	11713	12271	12696	12695	13400	13793	14281
928	1945	3736	7846	9178	9096	10884	11718	12276	12701	12700	13405	13798	14286
933	1950	3741	7851	9183	9101	10889	11723	12281	12706	12705	13410	13803	14291
935	1952	3743	7853	9185	9103	10891	11725	12283	12708	12707	13412	13805	14293
942	1959	3750	7860	9192	9110	10898	11732	12290	12715	12714	13419	13812	14300
950	1967	3758	7868	9199	9117	10905	11740	12298	12723	12722	13427	13820	14308
956	1973	3764	7874	9205	9123	10911	11746	12304	12729	12728	13433	13826	14314
958	1975	3766	7876	9207	9125	10913	11748	12306	12731	12730	13435	13828	14316
960	1977	3768	7878	9209	9127	10915	11750	12308	12733	12732	13437	13830	14318
962	1979	3770	7880	9211	9129	10917	11752	12310	12735	12734	13439	13832	14320
964	1981	3772	7882	9213	9131	10919	11754	12312	12737	12736	13441	13834	14322
966	1983	3774	7884	9215	9133	10921	11756	12314	12739	12738	13443	13836	14324
968	1985	3776	7886	9217	9135	10923	11758	12316	12741	12740	13445	13838	14326
970	1987	3778	7888	9219	9137	10925	11760	12318	12743	12742	13447	13840	14328
972	1989	3780	7890	9221	9139	10927	11762	12320	12745	12744	13449	13842	14330
974	1991	3782	7892	9223	9141	10929	11764	12322	12747	12746	13451	13844	14332
976	1993	3784	7894	9225	9143	10931	11766	12324	12749	12748	13453	13846	14334
978	1995	3786	7896	9227	9145	10933	11768	12326	12751	12750	13455	13848	14336
980	1997	3788	7898	9229	9147	10935	11770	12328	12753	12752	13457	13850	14338
982	1999	3790	7900	9231	9149	10937	11772	12330	12755	12754	13459	13852	14340
984	2001	3792	7902	9233	9151	10939	11774	12332	12757	12756	13461	13854	14342
986	2003	3794	7904	9235	9153	10941	11776	12334	12759	12758	13463	13856	14344
988	2005	3796	7906	9237	9155	10943	11778	12336	12761	12760	13465	13858	14346
990	2007	3798	7908	9239	9157	10945	11780	12338	12763	12762	13467	13860	14348
992	2009	3800	7910	9241	9159	10947	11782	12340	12765	12764	13469	13862	14350
994	2011	3802	7912	9243	9161	10949	11784	12342	12767	12766	13471	13864	14352
996	2013	3804	7914	9245	9163	10951	11786	12344	12769	12768	13473	13866	14354
998	2015	3806	7916	9247	9165	10953	11788	12346	12771	12770	13475	13868	14356
1000	2017	3808	7918	9249	9167	10955	11790	12348	12773	12772	13477	13870	14358
1002	2019	3810	7920	9251	9169	10957	11792	12350	12775	12774	13479	13872	14360
1004	2021	3812	7922	9253	9171	10959	11794	12352	12777	12776	13481	13874	14362
1006	2023	3814	7924	9255	9173	10961	11796	12354	12779	12778	13483	13876	14364
1008	2025	3816	7926	9257	9175	10963	11798	12356	12781	12779	13485	13878	143



# Building and Civil Engineering

## Kyle Stewart tots up £10m

A NUMBER of contracts just announced by Kyle Stewart (Contractors) add up to around £10m and include the erection of six industrial units and the refurbishment of an existing building to form three warehouse units for the Heron Corporation at Cooks Road, Stratford, London. Value of this work is £1.5m and the scheme is due to be completed in 45 weeks.

A further contract for the same client is worth £800,000, and is for the design and construction of an office block and two industrial units at Oval Road, Camden, London, which is due for completion in 52 weeks.

## Tidal defence work

CIVIL ENGINEERING work worth £4.25m has been awarded to John Mowlem and Co. Involved is River Thames tidal defence work at Beckton, East London, and Tilbury, a laboratory development, and miscellaneous work at Shell Haven railway, Mobil's Coryton refinery, and sundry river projects.

Largest project is worth £2.4m and has been awarded by the Greater London Council for work on the Thames river bank in the Beckton gasworks area. This involves raising the bank by about two metres along a 1.2 km frontage extending upstream from Barking Creek.

Construction will be largely in the form of reinforced concrete walls on steel bearing piles with sheet pile cut-offs, retained by ground anchors where necessary.

At Tilbury Docks, the company has carried out a sub-

Construction of an office block at Gatwick Airport is valued at £3.75m, and has been ordered by the British Airports Authority.

Warehouse extensions at Crick Motorway Estate, Northampton, for the Lex Service Group are worth £2m under a 52-week contract.

The company is refurbishing a building in Brook Street, London, for Greycoat Properties at a cost of £1m which includes preservation of the facade.

Refurbishment, again, plus alterations, to the Golden Nugget in Shaftesbury Avenue, for Mecca Sportsman brings

contract for Trafalgar House's Cleveland Bridge and Engineering—a main contractor for the Anglian Water Authority—on a £1.8m scheme for the provision of a flood defence gate at the lock entrance.

This contract is worth about £200,000 and involved underwater work on the lock entrance apron using divers in a bell. Consulting engineers were Peter Fraenkel and Partners.

At the Shell Haven refinery, Shell UK Oil has awarded Mowlem a £1m contract for the design and construction of a laboratory building which will have a reinforced concrete slab and frame on piled foundations with brick infill panels. Work has started on this with completion scheduled next summer.

Other work includes further projects at Shell Haven, work at Coryton Refinery, Stanfield-Hope, Essex, and a number of river works contracts for a variety of clients.

## Big factory complex by Willett

AWARD OF a £6.3m contract for the construction of a new factory for Beecham, Epod and Drinker Division at Rugby, Warwickshire has gone to Willett (Trafalgar House Group).

The consultant architects, engineers and quantity surveyors are Design Group for Industry who, together with Beecham Products, have designed and planned the development.

The 16,500 sq. metre complex will comprise three separate buildings and extensive external works located on a green field site within an industrial development estate. The 14-month contract is due for completion in September 1981.

Work has started on the project at Crawley, Sussex, on virgin land at the front of Upjohn's existing facility at Fleming Way.

Structure will have a steel frame on concrete pad foundations, metal panel cladding, precast concrete first floor and felted steel roof. Internally, the fully air-conditioned building will have suspended ceilings and metal faced partitioning.

Work also includes fitting out the offices and laboratories, with complex electrical installation carried out by Renelac (part of Lovell), and mechanical installation by Carter Building Engineering Services.

## Awards to Whitehead

NEW WORK being undertaken by the Whitehead Group has a total value of £3m.

Projects are at Penrith Industrial Estate (for A. E. Yates); Blackpool Midland's pumping station (for George Catterall and Sons); Bolton (a mosque for the Muslim Society, also for George Catterall); Bolton again, a community centre for Vishwa Hindu Parishad (UK) (George Catterall); Carnworth, factory for English Industrial Estates (James E. Turner); and a warehouse at Blackpool for Worthington Components (James E. Turner).

## Moving a ferry terminal

CITY OF Portsmouth has awarded Meers Contractors a contract valued at £1.3m for the relocation of the Isle of Wight ferry terminal.

Work here is associated with a scheme to move the terminal to the site of an old dry dock in the Outer Chamber in Portsmouth Harbour, and includes building a steel sheet pile wall as an extension of No. 2 berth, fendering existing Nos. 1 and 2 berths and provision of an open deck extension to No. 1 berth.

## Big factory complex by Willett

AWARD OF a £6.3m contract for the construction of a new factory for Beecham, Epod and Drinker Division at Rugby, Warwickshire has gone to Willett (Trafalgar House Group).

The consultant architects, engineers and quantity surveyors are Design Group for Industry who, together with Beecham Products, have designed and planned the development.

The 16,500 sq. metre complex will comprise three separate buildings and extensive external works located on a green field site within an industrial development estate. The 14-month contract is due for completion in September 1981.

Work has started on the project at Crawley, Sussex, on virgin land at the front of Upjohn's existing facility at Fleming Way.

Structure will have a steel frame on concrete pad foundations, metal panel cladding, precast concrete first floor and felted steel roof. Internally, the fully air-conditioned building will have suspended ceilings and metal faced partitioning.

Work also includes fitting out the offices and laboratories, with complex electrical installation carried out by Renelac (part of Lovell), and mechanical installation by Carter Building Engineering Services.

## Contract in Oman

TWO CONTRACTS in the Sultanate of Oman, together worth about £2.1m have been obtained by Wimpey Alawi LLC.

The largest, at £1.7m, is for the Ministry of Communications and is for the construction of 9.8km single carriageway feeder roads including a seven span bridge on the Oman-Basrah road. Consultant engineers are Sauti Ict-Italy.

A further contract, at \$409,000, is for the Ministry of Defence, for the construction, completion and maintenance of training facilities at the Oman Naval Training Centre. Consultant engineers are J. and A. Philippou of Cyprus.

Back in the UK, Wimpey has won a £1m contract for a new factory units for Redditch Development Corporation. Work has begun on the 12 units which will be in two blocks. The company has also been awarded a £753,000 contract by Capital and Counties Property Company for an office block in High Road, South Woodford, Essex. A 3-storey reinforced concrete and load bearing brick building is called for to provide 1800 sq. metres of floor area. There will also be a 285 square metre basement car park.

## Supermarket and flats

WORK HAS just been started by John Laing on a two-year £81m project for Tesco at Thornton Heath, near Croydon, involving a new supermarket and over 120 flats and bed-sitters.

Tesco's store will front on to Brigstock Road and will have a two-storey block of 15 two-bedroom flats and a caretaker's flat above the trading area.

On another part of the site,

a seven-storey block will provide 60 one-bedroom flats; and an additional part, three, part four-storey block fronting Parkmore Road will have 20 one-bedroom flats, 19 bed-sitters and a warden's flat, plus an amenity area for tenants.

In Birmingham Laing is fitting out an 18-storey office block in Broad Street for the Midlands region of British Telecom under a contract worth about £1.5m.

## Myton gets £2m award

CONSTRUCTION OF a seven-storey office block within retained facades at 62-64 Cannon Street, London, EC4 is to be undertaken by Myton (Taylor Woodrow Group) for Legal and General Assurance (Pensions Management).

Architect for this £2m project is G. M. W. Partnership and the quantity surveys are A. E. Thornton-Firkin and Partners.

The existing Victorian facade of the seven-storey block is to be retained from the fourth-floor level downwards. The whole block will then be reconstructed within a reinforced concrete frame on piled foundations, with four new floors above the retained facade.

Work will begin on November 3 for completion in the spring of 1982.

## Industrial work

LARGEST OF the latest contracts awarded to R. M. Douglas Construction is worth £1m and is for an advance factory at Neath for the Welsh Development Agency.

Other awards are for factory refurbishment at Ponthenri, again for the Welsh Development Agency (£245,000), for laboratory buildings at Bridgend for Courtauld's Engineering (£409,000) and for a pilot plant at High Wycombe, Bucks, for G. D. Searle and Co. (£271,000).

## Housing in Scotland

MEMBER COMPANY of William Leech, Leech Homes (Scotland) announces a house-building project for two new private residential developments, together worth a total of £2.7m.

At Glen Park Estate, Glen Mavis, near Airdrie, the company will construct about 50 new homes of three different types on a 10 acre site. Houses

will be in the £30,000 to £36,500 price range, and the contract value is worth £1.1m.

At Old Monklands Manse site at Coatbridge, Lanarkshire, 39 homes of two types will cover a 3.3 acre site and this project, worth just under £1.2m, will include the provision of a new manse on the site. Homes for sale here will cost from £18,500 to £28,500.

## Synagogue at Leeds

THE LEEDS Jewish Workers Co-operative Society has appointed E. C. Harris and Partners to provide full quantity surveying services for the construction of a synagogue complex at Fir Tree Wood, Moor-town, Leeds.

This is due for completion in August next year and will be a two-storey building. Ground floor is to have a horseshoe-

shaped balcony overhead (total seating capacity 739) and a banqueting hall, with bar and kitchen facilities, will cater for 300 people.

Interior brickwork will be light in colour and the exterior walls will be of dark brick.

Complex has been designed by Leslie Owen Associates in association with Stuart Leven-thall.

## Wiltshiers get busy in Egypt

MANAGEMENT PERSONNEL and construction expertise will be provided by Wiltshiers to Egyptian contractor, The Arab Company for Contractors and Commerce, for the new 25-storey El Nasr Tower, at Miami beach, Alexandria.

This project comprises a commercial centre, three floors of office accommodation, restaurant facilities, shop units, and a sea front casino located on the ground floor.

Four hundred apartment suites make up the remaining 20 floors, each of which overlook Miami beach.

Wiltshiers has been in residence in Alexandria from the early stages of the project in order to give the fullest possible assistance and service to the Egyptian contractor, and further co-operation between the two companies is anticipated, with negotiations already under way for Wiltshiers' management and expertise to be used on other major projects in the area.

The Arab Company for Contractors and Commerce is also currently constructing two residential blocks in Ataba Square, three similar buildings in Heliopolis, and a sports centre with apartments above overlooking the sea in Alexandria.

The El Nasr Tower is scheduled for completion within about 30 months.

## CONTRACTS AND TENDERS

### ELECTRICITY SUPPLY COMMISSION - ZIMBABWE

## WANKIE POWER STATION STAGE 2

Stage 2 at Wankie Power Station will comprise four and two optional 200 MW boiler/turbo-generator units and associated auxiliary plant and services. Invitations to tender will be issued within the next few months for the following items. First four items includes design, manufacture, shipping, erection, setting to work and warranty.

### CONTRACT 2M5

Cooling water pumping plant comprising five, plus one optional, 4800 litres per sec. pumps, head 20 metres, together with suction piping, discharge valves and header system and a goliath handling crane.

### CONTRACT 2M11

Low pressure piping and equipment, including pumps, tanks and valves for station auxiliary oil, compressed air and various water systems.

### CONTRACT 2E1

330kV 220 MVA generator transformers.

### CONTRACT 2E4

33/11kV and 11/3.3kV station auxiliary transformers.

### CONTRACT 2T1

330kV steel tower transmission lines transmitting the station output to major switching stations over separate routes using two single circuit lines of approximately 700 km total line length. The work will include route survey, tower design, manufacture, delivery to site, construction of towers and foundations, erection and commissioning of the lines.

### CONTRACT 2C11B

Two reinforced concrete chimneys excluding foundations plus one optional. These were previously included in the main foundation contract advertised as 2C2.

Documents for 2M5 should be available in November and the remainder early next year. Firms interested in tendering for any of the above items are invited to make application forthwith in writing to: Merz and McLellan (Zimbabwe), Consulting Engineers, Amberley, Killingworth, Newcastle upon Tyne, NE12 0FS, England.

A copy of each application together with a deposit of 500 Zimbabwe Dollars in respect of each tender document applied for should be forwarded simultaneously to: The Secretary, Electricity Supply Commission, Electricity Centre, Samora Machel Avenue Central, Salisbury C1, Zimbabwe.

Deposits will be returned on receipt of bona-fide tenders. Tenders will only be considered from firms who submit with their tenders for the work satisfactory evidence of experience in all the requirements specified for the Contract.

## Initial impressions count the most.

In 1966 Initial were ready to throw in the towel. They needed to find a site with a good communications network and pleasant working environment.

After exploring various alternatives, Cwmbran came like a breath of fresh air. A wide range of factory units. High availability of skilled and unskilled workers. Excellent motorway, high-speed rail, sea and air connections. Plus a wide range of modern rented accommodation for key workers.

First Impressions are lasting ones. That's why Initial Services are happily still with us.

Now Cwmbran itself is expanding. A major industrial development programme is underway and we are able to offer an even wider range of valuable incentives and grants.

Write today for full information on all Cwmbran has to offer to: R W Howlett, General Manager, Cwmbran Development Corporation, Gwent House, Town Centre, Cwmbran, Gwent NP44 1XZ. Or phone Cwmbran (063 33) 67777.

**Cwmbran** NEW TOWN

## D J HIGGINS & Sons Ltd

CONTRACTORS WOODFORD GREEN

Are pleased to announce that the

TIBBERTON SQUARE Scheme for the London Borough of Islington comprising the rehabilitation and conversion of 24 early Victorian terraced houses has been highly commended by the Greater London Awards Committee of the D.O.E.

We wish to thank all those who helped to make this scheme one of the most successful Local Authority Housing Projects in Inner London.

Architects,  
Andrews, Sherlock & Partners,  
43, Dean Street,  
London, W1V 5HG.

Quantity Surveyors,  
Harry Black & Partners,  
31, Duncan Terrace,  
London, N1 8BS.

D J HIGGINS & Sons Ltd

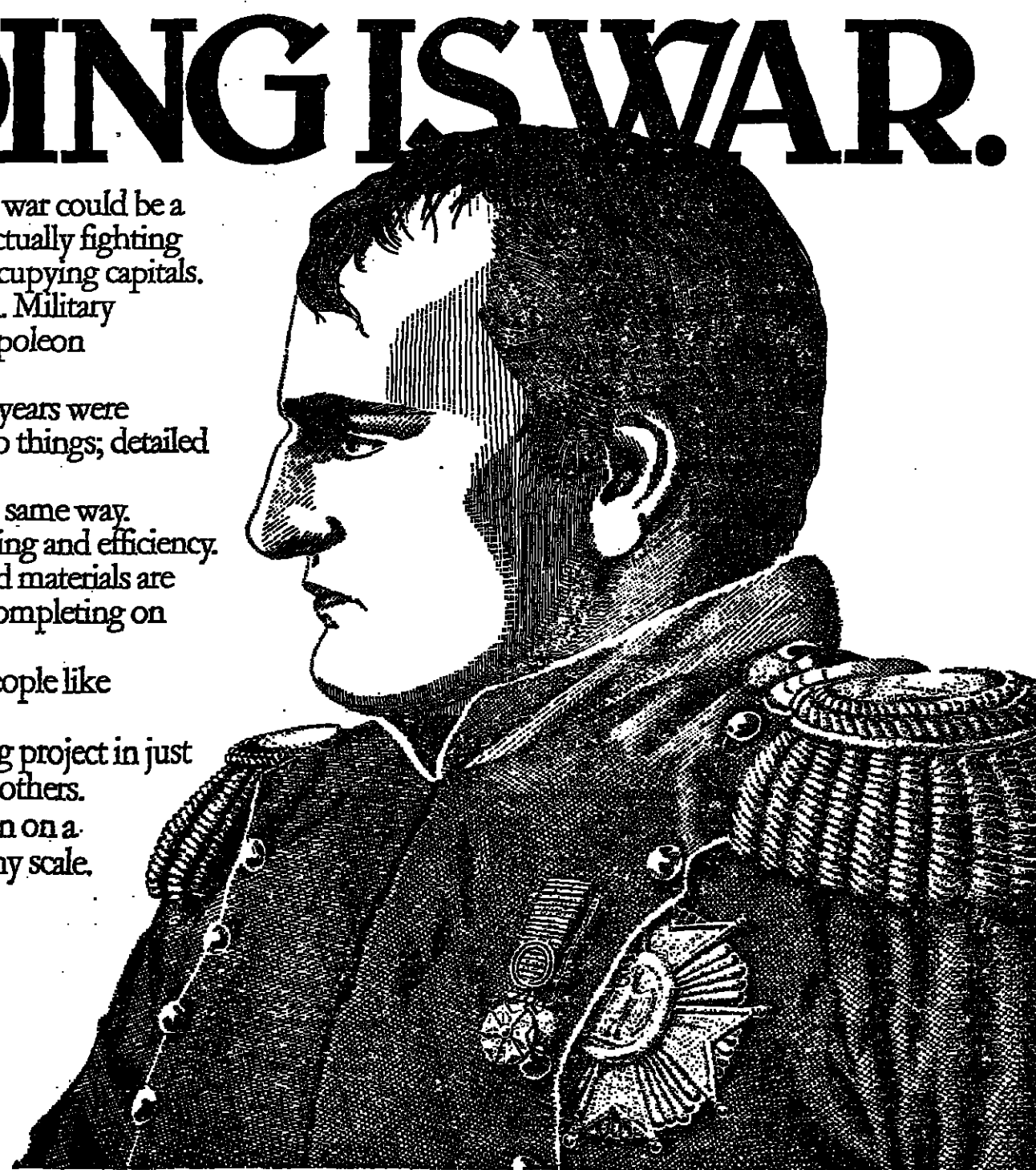
WOLFSON ROAD, WOODFORD GREEN, MIDDLESEX, U.K.

Telephone: 01-629 2001 (10 lines)

**Tekurat**  
Unique  
flat roof insulation  
Evode Roofing Limited, Common Road,  
Stafford ST16 3EH. Telephone: Stafford (0785) 45121.

**Willett**  
is building.

Willett Ltd, Mitcham House, 681 Mitcham Road,  
Croydon CR9 3AP. Tel: 01-689 2266.









## FT UNIT TRUST INFORMATION SERVICE

[illegible][illegible][illegible][illegible]

Continued on previous page





## LOAN

## BANKS AND HIRE PURCHASE

## CHEMICALS PLASTICS

## ELECTRICALS—Continued

[illegible]

## HOTELS AND CATERERS

John Brent Walker So	65	21	148	2.75	54
Samuel J. Walker Jr. 10p	20	11	168	1.50	57
James De Ware Hotels	20	12	125	6.25	3.4
Dan De Ware So	247	24	68	6.25	9
Oct Grand Mkt. 50p	357	35	110	75.75	1
Oct Grand Mkt. 50p	357	35	110	75.75	1
Oct Charlotte 10p	229	22	110	101.75	1.5
Oct Charlotte 10p	229	22	110	101.75	3.9
Oct Norfolk Can So	111	11	110	6.75	3.7
Oct Norfolk Can So	111	11	110	6.75	3.7
Oct Prince of Wales	67	28	0.6	2.0	5.5
Oct Queen's Meat So	157	15	110	10.75	3.9
Oct Rowton Hotels	55	29	49.0	0.0	1.0
May Ryan Hotels So	112	11	110	1.75	1.6
May Ryan Hotels So	112	11	110	1.75	1.6
Oct St. George's 10p	5	28	1.1	1.7	1.3
Oct St. George's 10p	5	28	1.1	1.7	1.3
Oct Thessalonie 7p	11	11	10.0	2.2	2.2
Oct Water Rat. 4 1/2p	463	46	110	3.6	6.6

### INDUSTRIALS (Miscel.)

Oct. AASA	180	1.9	8.5	3.2	6
Aug. ASA ICS	519	1.9	9.1	Q12%	4.3
OCHAS Research 10p	283	34	1.9	M4.5	2.1
Apr./Johnson Res. 10p	54	11.2	8.2	0.32	3.8
Oct. Ashbury Ltd.	346	11.8	11.7	7.5	0
Nov. Ashbury	346	11.8	11.7	7.5	0
Apr. Aero Handies	19	10.1	1.6	2.3	12
Oct. Afric. Inds. 20p	11	28.2	3.6	6.6	1.2
Dec. Alpine Hldgs. 5p	49	1.2	5.2	2.5	1.6
May. Aram. Asph. (LTD)	264	14.4	1.5	1.5	1.2
Sept. Aram. Asph. (LTD)	264	14.4	1.5	1.5	1.2
Aug. Arm. Asph. (LTD)	264	14.4	1.5	1.5	1.2
Nov. Asph. (LTD)	264	14.4	1.5	1.5	1.2
Aug. Aronson (A) 10p	40	16.6	10.1	7.5	5.7
Armon Trust 20p	22	22.0	0.1	1.7	4.3
Oct. Ashbury Ltd. Trs.	346	11.8	11.7	7.5	0
Oct. Ashbury Ltd. Trs.	346	11.8	11.7	7.5	0
July. Asst. Sprayers 10p	31	20.6	10.1	22	4.7
June. Asst. & Haulage 20p	120	19.9	15.0	4.7	5.6

July	BBA Group	29	125	263	28	13
Apr	R.E.T. Defd	133	159	7.57	29	8

[illegible]

Mar. Bodycote Int'l.	63	29.9	4.0	3.6	8.4
Feb. Bodycote Int'l.	17	19.1	1.8	3.1	9.5

[illegible]

Aug. Burco Dean	23	28.17	45.0	2.1	+
Dec. Burdette 15p	6	24.3	41.1	2.2	+

Feb.	Shirley Adams 11	33.2	2.42	25.13	1.9
Mar.	Shirley Adams 11	33.2	2.42	25.13	1.9
Nov.	Canter 20	33.1	2.4	24.83	1.9
July	Canning 10	49	12.5	2.22	12.0
Nov.	Cas. (W.)	192.2	14.4	111.2	1.3
Sept.	Carroll 11	26.3	2.1	15.2	1.3
Oct.	Carroll 11	26.3	2.1	15.2	1.3
Aug.	Cass 10	33.1	3.3	6.7	1.3
Aug.	Cass 10	23.0	2.7	3.5	5.9
November	Celestion 20	23	14.7	1.0	6.2
July	Chas. Miller 11	39	12.5	15.3	2.5
Nov.	Chas. Miller 11	39	12.5	15.3	2.5
Feb.	Cody 20	10.0	1.1	0.8	1.6
Aug.	Dan's 11 Pm. 10	30	3.0	3.1	3.9
Aug.	Change Wars 10	61	33.0	30.6	1.1
Apr.	Do 12:30 Pm. 10	62	1.9	6.5	1.9
Oct.	Christie 7-10	62	1.9	6.5	1.9
Nov.	Zetzel 11	86	2.4	2.0	1.7
Nov.	Quab 20	86	2.4	2.0	1.7
June	Garte (Element)	109	2.4	2.0	1.7

July	Cont. Station's 10p	48	166	h2.15	7.8	6.4
Feb.	Cope Allman Sp	73	125	4.58	0	9.4

[illegible]

June Durbin (Alfred)	237	30.6	11.99	3.0	7.2
July Dupre Int	73	10.12	115.79	3.2	11.4
Apr Durand	21	30.6	2.6	2.2	17.7

Aug	Dweet Group (J.)	91	10	24	7.5	37
Aug	Dykes (J.)	121	11	12	1.0	37
Oct	Dykes (J. & J.)	51	11	5	1.0	35
Nov	Dykes (J. & J.)	51	11	5	1.0	35
Dec	Eastern Prod. Corp.	76	26	4.62	2.7	34
Nov	Elabor Int'l. 50%	359	29	21.0	5.3	32
Oct	Elafed 10%	122	11	8	9	14.9
Aug	Elecro 10%	62	14	3	3.0	7.6
June	Elecro 10%	62	14	3	3.0	7.6
June	Electro-B 5K50	775	125	15.5	3.3	10.5
June	Elmco P'tro. 10%	27	26	1.5	3.4	5.3
June	Elson & Robbins	65	16	1.5	4.8	11.0
June	Elson & Robbins	65	16	1.5	4.8	11.0
Se Dec	Emery Export Corp. 5%	513	3	652.40	2.1	10.9
Feb	Emery 5%	3	3	—	—	7.8
Feb	Eng. & Over's 10%	125	29	15.37	6	8.1
Aug	Eng. & Over's 10%	125	29	15.37	6	8.1
Aug	Eng. & Over's 10%	125	29	15.37	6	8.1
Nov	Experiments 12%	134	15	6	2.3	7.1
Nov	Experiments 12%	134	15	6	2.3	7.1
Nov	Exxon AR 100	514	2	0.29	2.9	53

Jul. Extel	167	158	7.0	2.6	6.0
June Fedex Agric. 10p	36	125	1.53	2.9	6.1
Jan. Fenner (1 fl.)	100	1012	10.04	3.6	3.3

July	Ferguson Ind.	74	30.2	5.0	12.0	10.6
July	Plaidy Hardware	19	2.5	1.0	1.9	7.5
Dec.	Fitzgerald	20	11.6	5.0	4.0	16.6
Dec.	W. & W. Corp.	30	11.6	5.0	4.0	16.6
July	Rock Int'l. Inc.	32	11.6	5.0	4.0	16.6
July	Empire (E) Corp.	60	12.1	4.0	2.8	9.8
July	Do. Deeds	56	12.1	4.0	2.8	9.8
July	Johnston & Co.	23	6.4	1.5	2.6	5.7
July	Photostat-Harvey	21.8	6.4	1.5	2.6	5.7
Se. Dec.	Franklin Mfg.	60.0	9.0	0.0	0.0	0.0
July	French Tech. Inc.	115	11.2	3.0	5.2	5.6
July	W. & W. Corp.	115	11.2	3.0	5.2	5.6
Jan.	G.R. (Hides)	21.0	11.2	3.0	5.2	5.6
Sept.	Westover A.	67	2.2	5.2	4.8	11.2
July	Stevens Corp. 20p	52	2.2	5.2	4.8	11.2
July	Stevens Corp.	52	2.2	5.2	4.8	11.2
July	Glano Sps.	52	2.2	5.2	4.8	11.2
July	Commie Hds	36	12.2	4.0	2.8	9.8
July	Goodrich Inc.	28	2.4	2.0	2.0	10.2
Oct.	Corporation Hds	46	2.4	2.0	2.0	10.2

June Gravelly Gp. Sp.	12	10.9	80.5	6.4
Aug. Italian Shale Lm.	13	7.7	—	6.0

Aug. Holmes 10p	89	30.4	1.35	4.4	2.2
Aug. Holman Co. 25c	62	14.4	10.95	5	7.5
Aug. Holman Trust	175	16.6	17.35	2.0	6.0
Sept. Holman Co. 80-90	594	24.3	0.62 1/2	12.1	17.0

**FINANCIAL TIMES**  
PUBLISHED IN LONDON & FRANKFURT

**Head Office:** The Financial Times Limited, Bracken House, 10 Cannon Street, London EC4A 3DF  
**Telex:** Editorial 8954871. Advertisements: 885033. Telegrams: Finantimo, London.  
**Telephone:** 01-248 8000.

**Frankfurt Office:** The Financial Times (Europe) Ltd., Frankentallee 68-72, 6000 Frankfurt-am-Main 1.  
**Telex:** Editorial 416052. Commercial 416193. **Telephone:** Editorial 7598 234. **Commercial** 7598 1.

## INTERNATIONAL AND BRITISH OFFICES

EDITORIAL: P.O. Box 1296, Amsterdam-G.  
 Tel.: 16527 Tel: 275 796  
 Birmingham: George Huse, George Rd, W15 1PR  
 Tel.: 3388-90 Tel: 0121 357 0722  
 Bonn: Preslauer 11/104 Housallee 2-10.  
 Tel.: 8869542 Tel: 210039  
 Brussels: 39 Rue Dussalle  
 Tel.: 22538 Fax: 212 1404 Tel: 512 9037  
 Cairo: P.O. Box 2000  
 Tel: 598510  
 Dublin: Seánna Hse., Kildare St., Dublin 2.  
 Tel.: 747111 Tel: 779801 ext. 249  
 Edinburgh: 37 George Street, EH2 2HN  
 Tel: 72484 Tel: 031-226 4120  
 Frankfurt: Frankenkalle 71-81  
 Tel.: 416652 Tel: 7598 234  
 Johannesburg: P.O. Box 2128  
 Tel: 4-6567 Tel: 838-7545  
 Lisbon: Praça de Alegria 58-10, Lisbon 2.  
 Tel.: 125233 Tel: 362 408  
 Madrid: Experimenta 32, Madrid 3.  
 Tel.: 631 6772  
 Manchester: Queen's Hse., Queen St., M2 5HT  
 Tel.: 666573 Tel: 061-634 9385  
 Mexico: Paseo de la Reforma 122-10, Mexico 60F.  
 Tel: 5351-68  
 Moscow: Kutuzovskiy 24, Apartment 1, Moscow.  
 Tel.: 7900 Tel: 243 1635  
 New York: 75 Rockefeller Plaza, N.Y. 10019.  
 Tel: 66390 Tel: 212 55 9325  
 Paris: Centre d'Affaires, La Louvre,  
 168 Rue de Rivoli, 75004  
 Tel.: 220044 Tel: 297 2000  
 Rome: Via della Mercede 56  
 Tel.: 510332 Tel: 06 676 514  
 Stockholm: c/o Svenska Dagbladet, Rindamshuseten 7  
 Tel.: 17603 Tel: 50 60 88  
 Tokyo: 8th Floor, Nihon Keizai Shimbun  
 Building, 1-9-5 Ottemachi, Chiyoda-ku.  
 Fax: 245 0358 Tel: 241 2920  
 Washington: 914 National Press Buildings,  
 Washington D.C.  
 Tel.: 483040 Tel: (202) 347 8676

### ADVERTISEMENT OFFICES

Birmingham: George House, George Road.  
 Tel: 336550 Tel: 021-454 0922

Edinburgh: 37 George Street.  
 Tel: 72484 Tel: 031-226 4139

Leeds: Permanent House, The Headrow.  
 Tel: 0532 454949

Manchester: Queen's House, Green Street.  
 Tel: 666813 Tel: 061-834 9381

Minikunt: Frankenhof, 58-72.  
 Tel: 415192 Tel: 755 751

New York: 75 Rockefeller Plaza, N.Y. 10019.  
 Tel: 238409 Tel: (212) 469 8300

Paris: Centre d'Affaires Le Louvre,  
 168 Rue de Rivoli, 75044.  
 Tel: 220044 Tel: 297 2000

Tokyo: Kasahara Building, 1-6-15 Utsukidai,  
 Chiyoda-ku, Tokyo. Tel: 27104 Tel: 295 4050

## SUBSCRIPTIONS

Copies obtainable from newsgroups and bookstalls worldwide or on regular subscription from  
Subscription departments: Financial Times in London, Frankfurt, New York and Paris

---

For Share Index and Business News Summary in London, Birmingham,  
Liverpool and Manchester, Tel: 246 8026

For Share Index and Business News Summary in London, Birmingham,  
Liverpool and Manchester, Tel: 246 8026



### FINANCE, LAND—Continued

[illegible][illegible]

of the  
arties,  
Demo-  
Demo-  
DRP  
after-  
of  
to the  
Kim  
if the  
of the  
arrest,  
sphere  
con-

frican  
cern,  
whole  
ff the  
ester-  
tested  
cially

1 gas  
ration  
puhas  
Bay  
South  
far,  
con-

, the  
tests  
next  
said  
as or  
n the  
down

ccess,  
ument  
each  
asing  
each  
the

ted a  
st, at

no  
and  
o an  
ough  
pro-  
ded to

—

R

n-  
ys-  
be  
is,  
or  
S,  
l  
on  
ir  
el  
y3



# Fraser scores surprise victory

BY DAVID HOUSEGO

MR. MALCOLM FRASER, Australia's Prime Minister, scored a surprise victory in the General Election on Saturday. His Liberal-Country Party coalition was returned to power with a substantial majority in the new Parliament.

With counting still incomplete, he was expected to have a majority of 15-25 in an assembly of 125.

Mr. Fraser's success suggested that at a time of uncertainty over inflation and unemployment the electorate—for all its dissatisfaction with his administration—was not ready to risk abandoning the traditional governing party for what seemed the experiment of a Labor administration.

Most early pre-election polls predicted that Mr. Fraser would be defeated or achieve a slim majority. It was his third electoral victory since he became Prime Minister in 1975.

Mr. Bill Hayden's opposition Labor Party which had mounted an aggressive election campaign gained a 6.1 per cent swing in its favour in the popular vote mainly at the expense of independent groups.

But Labor seemed likely to end up with a marginally

smaller proportion of the vote than the Liberal-Country Party coalition.

Mr. Fraser tacitly acknowledged yesterday that his policies of holding down real wages to combat inflation had not pleased everybody.

"We have heard the message and I understand it," he said. "But I also understand that a significant majority has given to the Government the task to continue that work."

Though Mr. Hayden's defeat was obviously a major disappointment to Labor after the latest opinion polls had predicted victory, he did much

better than anybody would have anticipated a few weeks ago.

Mr. Gough Whitlam, the former Labor Prime Minister, pointed out last night that the party was now well poised to challenge the Liberals in three years—a repeat of 1969, when Labor's capture of lost ground prepared the way for victory in 1972.

Mr. Fraser's increased vote tended to be in urban areas where it is already strong. The business

A priority for Mr. Fraser's community and particularly foreign investors, were jubilant at the Liberal victory.

new Administration will be to halt growing inflationary pressures that are leading to higher wage demands by unions. Higher interest rates and a curb on bank lending are expected.

Control of the Senate—half of whose members were up for re-election—remained undecided yesterday. But the balance of power is likely to be with the independent Australian Democrats of Senator Don Chipp, who is on bad terms with Mr. Fraser.

Feature, Page 12  
 Editorial comment, Page 12

# Smaller unemployment rise likely

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A FURTHER rise in the underlying total of adult unemployment over the last month is likely to be confirmed by Government figures due tomorrow.

But the change in the overall "headline" figure of 2.04m is likely to be smaller both because of a fall in the number of school-leavers out of work and because of the usual seasonal decline in October in the number of unemployed adults.

The underlying adult total was 1.78m, seasonally adjusted, last month after a rise of 249,000 between June and September.

This increase and the deepening recession have pushed up spending on social security benefits, cut Government revenue and increased nationalised industry borrowing.

The Government still hopes, however, that any overshoot on the public sector borrowing total of £3.9bn forecast for 1980-81 will be small, although borrowing was about £7.4bn in

the first half of the financial year.

There is no present intention of taking fiscal action to contain borrowing in 1980-81 although the position will be reviewed over the next few weeks.

The main attention is on 1981-82 when spending and borrowing are likely to be boosted by the recession.

Current internal Whitehall discussions concern savings to offset some of this excess and any additional expenditure on

employment and industrial assistance.

The hope is that, after these adjustments, total spending in volume terms will be near the levels projected for 1981-82 in last March's White Paper. The main emphasis is now on the cost of expenditure, especially on public sector pay.

The Treasury hopes that settlements well down into single figures will help to contain public sector borrowing next year, despite the upward pressures caused by the recession.

THE SOVIET Government is expected to disclose for the first time details of its nuclear safety and licensing procedures at an international conference on nuclear plant safety which opens in Stockholm today.

The conference, organised by the International Atomic Energy Agency, has been called at the initiative of Mr. Helmut Schmidt, the West German Chancellor, to harmonise reactor safety standards worldwide.

According to senior officials in Bonn, West Germany is increasingly alarmed about the Soviet-designed reactors being built close to its eastern borders, especially in East Germany.

West Germany maintains high standards of nuclear safety and no information on the procedures of its eastern neighbours, beyond the fact that they are using Soviet designed pressurised water reactors (PWRs).

The Comecon countries are building PWRs of a design developed from the Soviet nuclear submarine reactor. Last year the Soviet Union announced a major expansion of nuclear energy throughout these countries.

There is no consultation between East and West Germany of the kind which takes place between West Germany and its Western European neighbours on reactor siting.

After the U.S. accident to a PWR on Three Mile Island last year, Chancellor Schmidt called for an international exchange of information on nuclear safety and licensing, in an effort to harmonise standards.

After a five-year pause, West Germany is restarting its own nuclear construction programme. It has about 10,000 Mw in operation and about another 10,000 Mw under construction, mostly from PWRs.

Go-ahead for West German uranium plant, Page 2

# Union dissident hits TUC power

BY CHRISTIAN TYLER, LABOUR EDITOR

THE TUC's plans for strengthening its authority at the expense of individual trade unions are severely criticised today by one of its smaller white collar affiliates.

Mr. John Lyons, general secretary of the Engineers and Managers Association, tells its 48,000 members, in the union journal, that there is no case for a stronger TUC "the way things are going at present."

Mr. Lyons writes: "The growing pressures for uniformity, the steady ideological drift towards demanding even more central direction of everything, the dislike of any open discussion about our own trade union responsibilities in and to our society, are all bad portents and create quite the wrong climate for yielding greater powers to either the congress or the general-council of the TUC."

And as the general council has shown repeatedly over recent years and most noticeably again over the Polish and Czechoslovakian issues at this year's congress—there are too many on it who exempt the Communist regimes in Russia and Eastern Europe from the

standards they (and we) apply to ourselves and rest of the world.

Mr. Lyons is referring to the general council's defeat on the Czechoslovakian issue at the TUC in September when a card vote supported a campaign for the release of the Charter 77 dissidents, and to the row over the proposed TUC visit to Poland at the height of the Polish workers' strike.

"It is difficult to believe that constituted as it is at present, we have a general council able to act as the representative of the 12m members in whose name it purports to speak."

Mr. Lyons's remarks will be seen as cementing his political alliance with Mr. Frank Chapple of the Electricians and Mr. Terry Duffy of the Engineers, both of whose unions are due to be suspended from the TUC by the council on Wednesday.

The two have refused to accept the TUC's instructions about removing "black" labour from the Isle of Garm site in Kent, where thermal insulation workers belonging to the General and Municipal Workers Union were displaced.

# Union's 20-year battle nears end

BY IAN HARGREAVES IN NEW YORK

A 20-YEAR trade union battle to gain a firm foothold in the textile mills of the traditionally anti-union Southern U.S. is nearing its end.

Announcement of a settlement was delayed by haggling between representatives of J. P. Stevens, the second largest U.S. textile company, and the Amalgamated Clothing and Textile Workers Union (ACTUWU).

Workers at the company's Roanoke Rapids, North Carolina, plant, voted to join the ACTUWU six years ago, but since then Stevens has refused to bargain collectively with the union. Since 1978 the company has denied workers at the rebel plant wage increases granted to employees at its other mills.

But far more than pay for 3,000 workers in 10 Stevens plants in North Carolina is involved in the dispute.

Union organisers believe victory at Stevens will open the way for more efficient unionisation of the south. Anti-union "right to work" laws have kept the level of membership among non-agricultural workers at under 9 per cent, compared with a national average of 24

per cent. These laws generally restrict or prohibit agreements requiring membership of a union as a condition of employment.

Low union membership in the south has been a big attraction for foreign investment, much of it Japanese, which has flooded in.

Stevens, by choosing to wage an uncompromising and bitter fight against the unions, has become the symbol of resistance to union progress in the south.

It has successfully defied not only the union, but more than 20 hostile rulings by the Government's National Labour Relations Board and a chorus of criticism from religious and social organisations throughout the U.S.

The company has also had to deal with a nationwide boycott of its products started four years ago by the AFL-CIO, the country's Federation of Trade Unions, and some extremely effective anti-Stevens publicity.

Perhaps the single most successful anti-Stevens publicity blow was struck by the popularity of the award winning film, Norma Rae.

# Soviets may disclose nuclear safety rules

By David Fishlock, Science Editor

THE SOVIET Government is expected to disclose for the first time details of its nuclear safety and licensing procedures at an international conference on nuclear plant safety which opens in Stockholm today.

The conference, organised by the International Atomic Energy Agency, has been called at the initiative of Mr. Helmut Schmidt, the West German Chancellor, to harmonise reactor safety standards worldwide.

According to senior officials in Bonn, West Germany is increasingly alarmed about the Soviet-designed reactors being built close to its eastern borders, especially in East Germany.

West Germany maintains high standards of nuclear safety and no information on the procedures of its eastern neighbours, beyond the fact that they are using Soviet designed pressurised water reactors (PWRs).

The Comecon countries are building PWRs of a design developed from the Soviet nuclear submarine reactor. Last year the Soviet Union announced a major expansion of nuclear energy throughout these countries.

There is no consultation between East and West Germany of the kind which takes place between West Germany and its Western European neighbours on reactor siting.

After the U.S. accident to a PWR on Three Mile Island last year, Chancellor Schmidt called for an international exchange of information on nuclear safety and licensing, in an effort to harmonise standards.

After a five-year pause, West Germany is restarting its own nuclear construction programme. It has about 10,000 Mw in operation and about another 10,000 Mw under construction, mostly from PWRs.

Go-ahead for West German uranium plant, Page 2

# Craftsmen form new association

BY PAULINE CLARK, LABOUR STAFF

BRITAIN'S LEADING industrial union are faced with what threatens to be a new revolt by craftsmen under the leadership of Mr. Roy Fraser, unofficial leader of BL's militant tool-makers.

The challenge came from a special conference of shopfloor craftsmen belonging to many of the country's biggest trade unions who met in Birmingham over the weekend to form a

multi-union association to represent their interests.

According to Mr. Fraser, chairman of the newly formed Engineering Craft Association, the craftsmen feel growing dissatisfaction with conventional trade union structures which they believe have failed to take account of their interests.

Mr. Fraser, a candidate in the forthcoming presidential election in the Amalgamated Union of Engineering Workers, has long been a critic of union negotiations which he claims are too often dominated by the interests of manual workers at the expense of the minority of craftsmen.

His move, however, is only the latest in what seems to be a growing drive by shop stewards nationally to get to-

gether as multi-union combines to increase shopfloor bargaining power.

Last week shop stewards from seven big private engineering companies disclosed their own separate plans to increase their influence on decision making in multi-national companies—and also in effect to challenge the power of conventional moderate trade union leadership.

air missiles were seen to explode over the city centre. There was no immediate confirmation that planes had been brought down.

The possibility of the war lasting for several more weeks is linked to deep Iraqi suspicions about the role of the U.S. Despite attacks on the U.S. by Mr. Mohammed Ali Rajai, the Iranian Prime Minister, during his recent visit to New York, and American denials of any "arms-for-hostages" deals, the Iraqi regime is believed to fear that the U.S. might be prepared to offer Tehran at least limited military supplies in return for

# Iraq prepares for extended war

BY ROGER MATTHEWS IN BAGHDAD

IRAQ appears almost to have given up hope of an early ceasefire in its four-week war with Iran and has begun to prepare the population for an extended conflict.

Al-Thawra, the newspaper of the ruling Baath Party, reassured the public in an editorial yesterday that the Iraqi armed forces were well equipped to achieve total victory over the "Persian aggressors" who were being aided by the U.S. and Israel.

At the same time the Government is understood to have taken new measures to ensure the supply of essential commodities.

Shops are generally well stocked but there has been difficulty in obtaining butane gas. It is extensively used for cooking and water heating. Whether this is due to Iranian bombing of the gas bottling plant in Kirkuk or to Government conservation measures is not clear.

Iranian aircraft twice attacked targets on the outskirts of Baghdad yesterday as if in answer to hopes that the first day of the Moslem religious holiday might bring some slackening of activity.

Anti-aircraft batteries along the banks of the Tigris opened up and at least three surface-to-

the freeing of the American hostages.

Any U.S. re-supply programme, especially if it included spare parts for the Phantom F-4 aircraft, would be certain to extend Iran's ability to continue the fight.

Eyewitnesses say the forward Iraqi positions are now less than two miles from the Abadan outskirts, but that the advance is moving very slowly in an effort to minimise casualties.

● Reuters adds from Tehran: Islamic peace envoy Mr. Habib Chatti arrived in Tehran yesterday in a second attempt to try to halt the Gulf war.

Hostages Continued from Page 1

sparring match with Mr. Rajai on this issue.

Iran, he said, had been told that information from the radar planes was being passed only to the Saudis, and not from the Saudis to the Iraqis, as Mr. Rajai had alleged.

The U.S. had pressed all countries, including Jordan, not to help widen or prolong the Gulf war.

Mr. Muskie expressed the weary hope that Mr. Rajai's promise that the Iranian Parliament would soon decide once

# Healey Continued from Page 1

the activities of 20 Left-wing MPs who have written to Mr. Foot urging him to stand as an interim candidate only, warning him that, unless he was prepared to stand on that basis, they would boycott the elections.

That tactic was regarded as an attempt to keep the leadership issue open until the new method of electing the leader

under an extended franchise can be devised. This would give Mr. Anthony Wedgwood Benn a greatly increased chance. But the abstention of 20 Left-wingers would almost certainly hand leadership to Mr. Healey on a plate.

Disarray on the Left will become more evident at the meeting of the National Executive Committee on Wednesday

# Hostages Continued from Page 1

and for all that to do with the hostage, as it has been directed to do by Ayatollah Khomeini, would be fulfilled.

But there were still conflicting signals coming out of Tehran, Mr. Muskie noted.

"The Iranians themselves have not yet agreed on what they think their terms on the hostages should be."

The U.S. had in recent days given Iran a series of broad hints how U.S. policy could change if and when the hostages were freed.

# THE LEX COLUMN

# Amber lights in Australia

The knee-jerk reaction to Saturday's election result will probably send Australian share prices sharply higher this morning. Yet the news is not a cause for unqualified bullishness.

In the first place, the market had not been discounting any other outcome, even though the opinion polls had introduced a big element of uncertainty in recent weeks. The Sydney All Ordinaries Index closed just 3 per cent below its all-time high on Friday, and last week's response to the public offering of Energy Resources Australia—holding company for the Ranger uranium venture—would hardly have been so enthusiastic if investors had thought that Labor stood a serious chance of taking office.

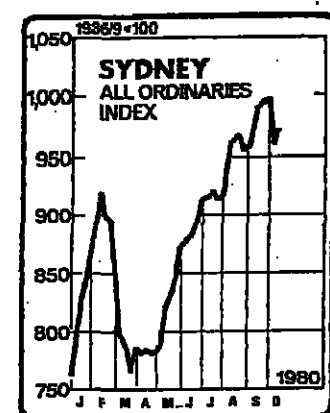
Moreover the result does not represent a vote of confidence in the economic policies of Mr. Fraser's ruling Liberal coalition. With another election coming up in 1983, the political will of the Government is going to be tested during the next year or two—a period when some crucial, and possibly painful, economic decisions will have to be made.

In the short term, the Government must get to grips with its monetary policy, for M3 appears to have been rising a fair bit faster than the 9 to 11 per cent which the authorities consider appropriate for the current financial year. The yield on long-dated Government bonds is already over 12 per cent and could go higher: equities yield about 6 per cent.

At the same time, inflationary pressures are building up on the wages front, and the rise in consumer prices in 1980-81 could well outstrip last year's 10 per cent.

Over the rather longer term, the Government has to come to terms with a resources boom that could threaten either to boost the exchange rate, stoke the fires of inflation, or undermine the country's manufacturing base. As the UK Government is finding, it is not easy to make friends in these circumstances, and Australian unemployment is already running at about 6 per cent.

Of course the perspective looks rather different to international investors, who have had such a major impact on Australia's relatively small securities markets during the past few months. On one estimate, foreigners have accounted for roughly a quarter of equity market activity recently. Australia's energy



wealth and continuing political stability will still be a powerful magnet for them. But the amber lights could start flashing soon.

# Earnings per share

Earnings per share calculations should be made comparable between different countries. This was the apparently unexceptionable conclusion arrived at by an international commission of financial analysts reporting to the European analysts' congress in The Hague last week. But the commission had to recognise that true comparability would require giant steps towards harmonisation to be made in the various national accounting treatments of inflation, currency translation and taxation.

It was inevitable, therefore, that pertinent questions were asked at the congress about the practicability and, indeed, the desirability of a search for an internationally comparable single statistic. Thus it was pointed out that it is vital to establish why accounting principles vary from country to country before seeking to impose uniform methods.

The attack has also been mounted from several other directions. On the one hand, for instance, the efficient market theorists dismiss the earnings per share problem as being of almost zero importance. For actively traded shares, they argued, the market price will be determined by expert investors in the light of all the information available. Since investment analysts are well aware of the impact of inflation or currency fluctuations upon the earnings of a company, the idea that a

change in accounting principles could affect the market price is illusory.

Companies, however, see quite a different problem. They are aware that the stock market is concerned with earnings—and feel under a certain degree of pressure to dress up the figures to please investors. If this is done only in a cosmetic way—by capitalising rather than expensing certain costs, for instance, or by drawing arbitrary lines between exceptional and extraordinary items—it may be relatively harmless, but there is a danger that companies' real behaviour will be affected, notably that they will be forced to adopt a very short-term time horizon for fear of the impact that long term projects could have on their earnings trend. This was one of the reasons advanced by Armitage Shanks to the UK Monopolies Commission for the decision to seek sanctuary under the umbrella of Blue Circle Industries.

Although these two views are based upon wholly incompatible tenets, they do point in a rather similar direction. The suggestion is that it is only through the disclosure of a wide range of financial information that companies can be correctly valued by the stock market. For example, it is only when investors are in a position to make assessments of the future cash flows of a company that they will be able to ignore temporary dips in reported earnings.

The problem, of course, is that companies are often extremely reluctant to publish relevant information, ostensibly because it would damage their businesses to give away valuable data to competitors. It was suggested at the congress that it was much more important to gain access to high quality segmental data and to details of future projections than to concentrate in a possibly dangerous way on a single earnings per share figure in isolation. An industry representative commented that "we can't drive a car by looking in the rear mirror." But unfortunately, investors have to try.

It is the job of specialist analysts to become expert at untangling complex financial information. The most important reason why the search for comparability and relevance must continue is that profit information must also give the right signals to non-experts, whether union negotiators or tax men.

# From the House of BELL'S



ARTHUR BELL &amp; SONS LTD.

Registered at the Post Office. Printed by St. Clement's Press for and published by the Financial Times Ltd., Bracken House, Cannon Street, London, EC4A 3DF. © The Financial Times Ltd., 1980.